

2017 Clinical Indicators Report

2016/2017 Results



The Clinical Indicators Report features comparative provider performance on measures of clinical quality, patient experience and affordability.



P.O. Box 1309 Minneapolis, MN 55440-1309 healthpartners.com



November 2017

Dear friends and colleagues,

Welcome to the HealthPartners 2017 Clinical Indicators Report. This report continues our commitment to the Triple Aim of improving health, experience and cost and the transparent reporting of meaningful measures that reflect the quality of care delivered to our members and patients by our community of providers.

During the years this report has been distributed, we have seen consecutive year-over-year improvement in quality measures due to the impressive work by provider groups focused on quality and effectiveness of care. However, there is still much work to be done. In particular, in the last several years we have seen a national trend towards steady or declining rates on major preventive care screenings including chlamydia, as well as breast, cervical, and colorectal cancer. This trend serves as a call to action to find innovative ways to improve the health of our population and reverse this course. Your partnership and commitment to achieving the Triple Aim in the everyday care of your patients has a significant impact on our members, their families and our communities.

The goal of these measures is to align with and support efforts that are important to our community and the overall health of the population. In collaboration with Minnesota Community Measurement, our measures overlap with the Healthcare Effectiveness Data and Information Set (HEDIS). This combines local and national sources to create a broad list of quality measures that reflect better care for our members and patients and improved outcomes for the populations we serve.

This report would not be possible without the trust, engagement and partnership of all the provider groups that care for our members. Going forward we will continue to improve and innovate by partnering with these groups to strive for the best health and experience of care at the most affordable cost, which is the value our members deserve and expect.

On behalf of HealthPartners and our members, thank you for your ongoing dedication and proven ability to improve the health of our community.

Sincerely,

Andrew Zinkel, MD, MBA, FACEP, FAAEM Associate Medical Director for Quality HealthPartners Health Plan andrew.r.zinkel@healthpartners.com



2017 CLINICAL INDICATORS REPORT 2016/2017 Results

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HEDIS Identification of measures, or elements of measures that are consistent with HEDIS measurement specifications

INTRODUCTION

Purpose

This annual Clinical Indicators Report features comparative provider performance on measures of clinical quality, patient experience and affordability. The Triple Aim approach improves the health of the population, enhances the patient experience of care and helps make care more affordable. Measurement results displayed relate to preventive and chronic care, behavioral health, pharmacy, specialty care, hospital care and total cost of care. The primary purpose is to provide valid and reliable information for providers to use in their efforts to improve patient care and outcomes.

Content

This year's Clinical Indicators Report includes comparative provider performance on 99 measures. Rates are reported by primary care provider group, specialty care provider group, pharmacy chain or hospital.

The HealthPartners Partners in Excellence (PIE) program recognizes providers with consistent high performance in the Health & Patience Experience Quality Dimension quality clusters. This year 15 primary care provider groups, 36 specialty care provider groups and 20 pharmacy chains met the PIE targets.

The report includes:

- Measurement definitions and methodologies based on the following categories: chart review (may include data from electronic medical records), administrative data, hybrid (combination administrative and chart review), provider self-reported data, provider survey and member survey
- Graphs of provider rates with 95th percentile confidence intervals, where applicable
- HealthPartners rate: weighted population average for measures that are sampled
- Average group/hospital/pharmacy chain: an average provider group rate (the average of the reported provider groups) is displayed on the graph. The average provider group rate is highlighted to allow for easy comparison
- Measures and components that contribute to the HealthPartners Partners in Excellence (PIE) program
- Pharmacy Partners in Excellence goals, where applicable
- Identification of measures, or elements of measures, that are consistent with HEDIS measurement specifications (HEDIS)
- Index of provider groups, clinics, hospitals and pharmacy chains contributing data to this report

Risk Adjustment

Risk adjustment is considered when developing quality measures. The measurement methodology will describe when case-mix or severity adjustment is applied. Clinical measures are consistent with evidenced-based clinical guidelines. Case-mix and severity is only applied when the guideline specifically defines different treatment protocols or expected outcomes based on variations in the health of the population. For the purpose of comparing provider performance, using the same measurement criteria for all patients produces valid comparative provider results when there is no evidence to suggest there is significant variation in patient populations across our provider groups.

Key Impacts

The following clinical indicators statistically improved from the previous year:

- Antidepressant Medication Management Acute Phase (90 days)
- Antidepressant Medication Management Continuation Phase (180 days)
- Antidepressant Medication Management Pharmacy
- Diabetic Eye Exam
- Generic Drug Use Behavioral Health
- Generic Drug Use Cardiology

- Generic Drug Use OB/GYN
- Generic Drug Use Orthopaedics

New Measures

• No new measures were added to the Clinical Indicators Report this year.

Retired Measures

• High Risk Medications: retired from the report this year as it is no longer part of the Pharmacy PIE program.

Measurement Changes

- Preventive Services Child and Adolescents, HPV component: to align with HEDIS specifications, both females and males were audited for HPV vaccinations.
- Preventive Services Adult, Cervical Cancer Screening component: to align with HEDIS specifications, the cervical cancer screening component was updated. In addition to cervical cancer screening in the last three years, a member may now also have a cervical cancer screening in the last five years if there is an HPV co-test.

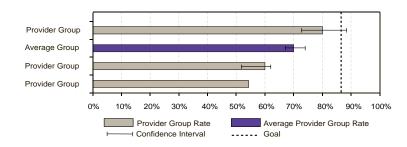
Participating Providers

Rates are displayed for HealthPartners provider groups based on patient volume, Partners in Excellence program participation, geographic location and strategic relationship with HealthPartners. Primary care provider groups included in this year's Clinical Indicators Report serve over 90 percent of HealthPartners membership.

Data Display

Each graph displays provider group performance (gray bars) and average group performance (purple bar). Comparative provider data are only made available for a sample size or population denominator of at least 30. If the measure is included in the Pharmacy Partners in Excellence program, target performance is indicated by the dashed black lines. While health plan rates provided on the measure description pages are weighted as described within the measure, the average medical group bar on the graphs represents the unweighted average performance of the displayed provider groups only.

The upper and lower confidence intervals represent the 95th percentile confidence intervals. In addition, for all hybrid measures (those that include chart review) a finite population correction factor is used to best account for the percentage of the total of a provider group's population that the sample represents. For example, when calculating the Optimal Health Management for Severe Mental Illness measure, a group whose sample collected approaches the entire HealthPartners measure eligible population at that group will have a very narrow confidence interval. If the entire HealthPartners measure eligible population of that group is used, there will be no confidence interval. This reflects more confidence that the rate derived from the sample actually constitutes the true rate for their full population. Graphs using a finite population correction factor will include a footnote indicating this application.



The 2017 Clinical Indicators Report Technical Supplement is available online and includes measurement detail, optimal component rates and trended plan rates over time. The 2017 Clinical Indicators Report and Technical Supplement are both available at **healthpartners.com/quality.**

ATTENTION DEFICIT HYPERACTIVITY DISORDER (ADHD)

Follow-Up Visit after New Medication

January 1, 2016 - December 31, 2016

Description

The percentage of children ages six to 17 with an ambulatory prescription dispensed for ADHD medication between January 1, 2016 and December 1, 2016, that had a minimum of one follow-up visit with a practitioner with prescribing authority within 30 days of starting the medication.

Methodology — Administrative

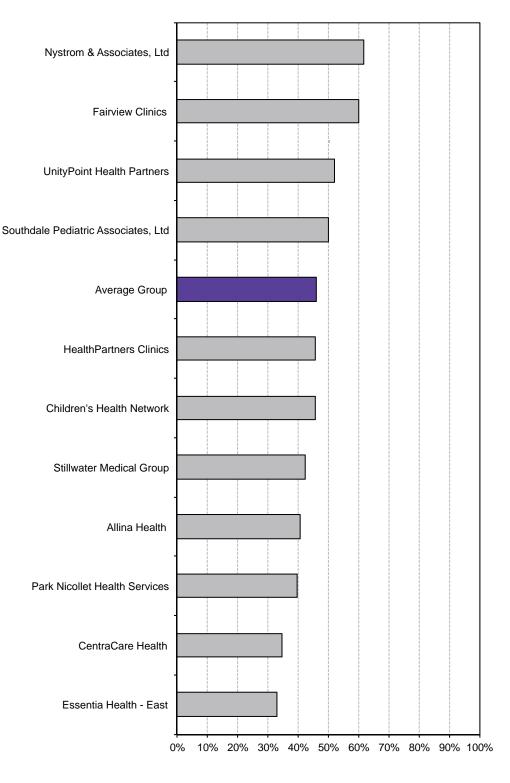
Elements of this measure are consistent with the HEDIS 2017 Follow-Up Care for Children Prescribed ADHD Medication measure and includes all members ages six to 17 years old as of prescription fill date, from Commercial and Medicaid products with a pharmacy benefit who were continuously enrolled for 120 days prior to starting ADHD medication through 30 days after. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the provider group of the practitioner who prescribed the ADHD medication.

Results

ADHD Follow-Up Visit Rate	41.7%
Members with follow-up visit(s)	855
Total eligible members	2,052



ADHD Follow-up Visit after New Medication 1/1/2016 - 12/31/2016



Percent with Visits within 30 Days

ANTIDEPRESSANT MEDICATION MANAGEMENT

May 1, 2015 - December 31, 2016

Description

The percentage of members ages 18 and older who were treated with an antidepressant medication, had a diagnosis of major depression and remained on the medication for 90 days (acute phase) and 180 days (continuous phase).

This measure is consistent with the HEDIS 2017 Antidepressant Medication Management measurement specifications.

Methodology — Administrative

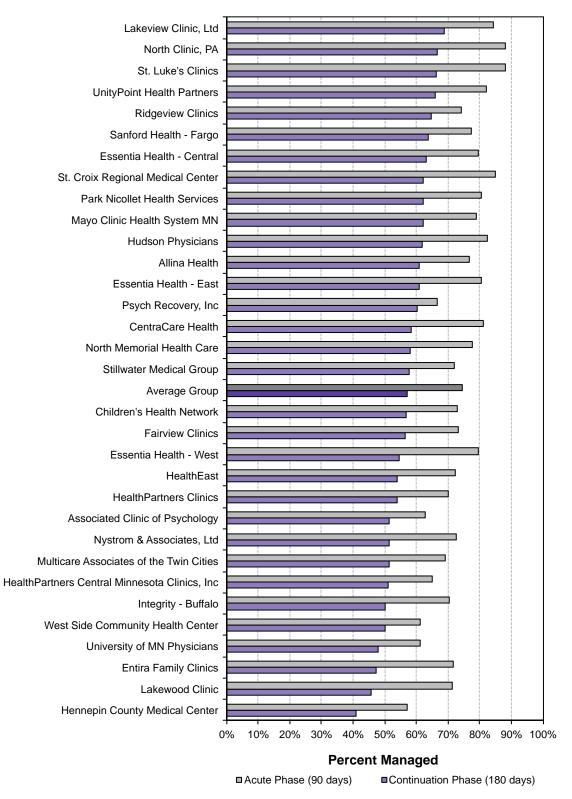
This measure includes all members ages 18 and older as of April 30, 2016, from all products with a pharmacy benefit who were continuously enrolled for 105 days prior to the prescription start date through 231 days after. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the provider group of the practitioner, regardless of specialty, who diagnosed the new episode of depression.

Results

Antidepressant Medication Management Rate - Continuation Phase	57.1%
Members remaining on medication for 180 days	4,640
Antidepressant Medication Management Rate - Acute Phase	74.3%
Members remaining on medication for 90 days	6,037
Total eligible members	8,122



Antidepressant Medication Management 5/1/2015-12/31/2016



INITIATION AND ENGAGEMENT OF ALCOHOL AND OTHER DRUG DEPENDENCE TREATMENT January 1, 2016 – December 31, 2016

Description

The percentage of members ages 13 and older who were diagnosed with a new episode of alcohol or other drug (AOD) dependence who initiated treatment through an inpatient AOD admission, outpatient visit, intensive outpatient encounter or partial hospitalization within 14 days of diagnosis (initiation) and had two or more additional services with an alcohol or other drug dependence diagnosis within 30 days of the initiation visit (engagement).

Methodology — Administrative

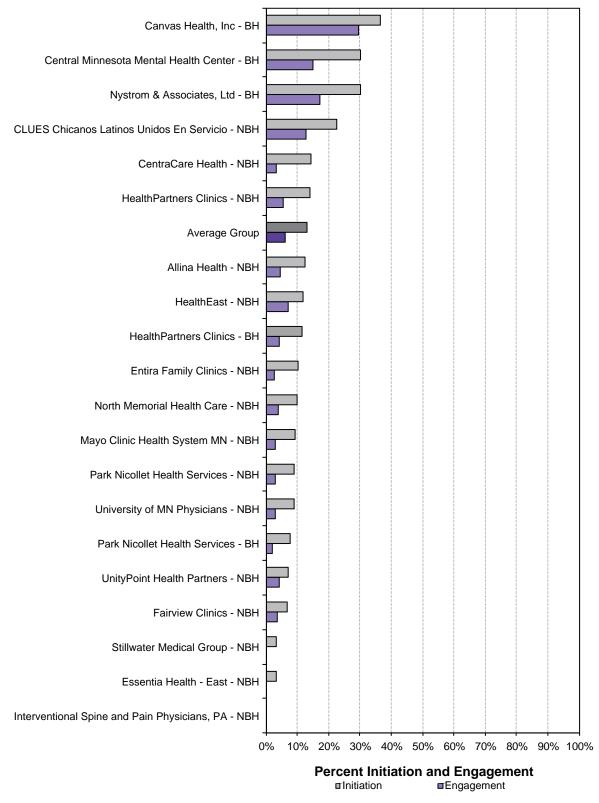
This measure is consistent with the HEDIS 2017 Initiation and Engagement of Alcohol and Other Drug Dependence Treament measurement specifications and includes all members ages 13 and older as of December 31, 2016, from all products who were continuously enrolled for 60 days prior to the new AOD diagnosis through 44 days after. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the provider group or hospital of the practitioner who diagnosed the new episode of AOD dependence.

Results

Members Attributed to Provider Groups Total eligible members 4,338 Members initiating treatment within 14 days of diagnosis 742 Members engaged in treatment within 30 days of initiation visit 368 **Initiation of AOD Treatment Rate** 17.1% **Engagement of AOD Treatment Rate** 8.5% **Members Attributed to Chemical Dependency Programs** Total eligible members 549 Members initiating treatment within 14 days of diagnosis 244 Members engaged in treatment within 30 days of initiation visit 217 **Initiation of AOD Treatment Rate** 44.4% 39.5% **Engagement of AOD Treatment Rate Members Attributed to Hospitals** Total eligible members 4,235 Members initiating treatment within 14 days of diagnosis 1.952 Members engaged in treatment within 30 days of initiation visit 734 **Initiation of AOD Treatment Rate** 46.1% **Engagement of AOD Treatment Rate** 17.3%



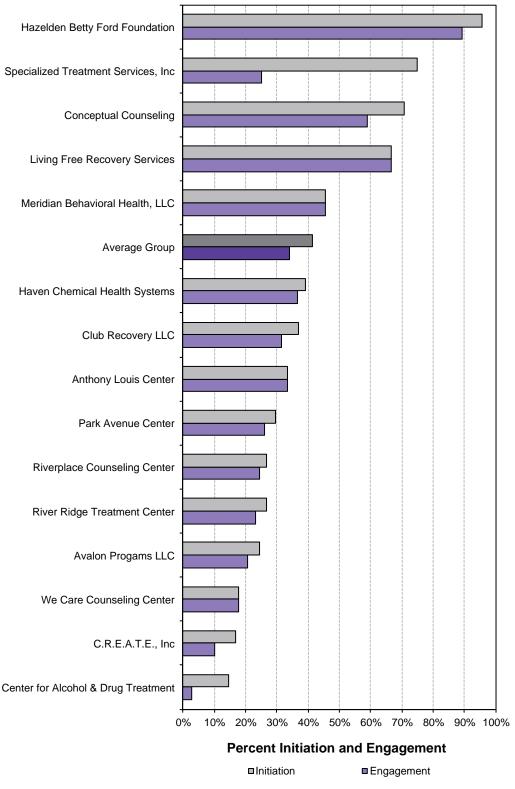
Initiation and Engagement of Alcohol and Other Drug Dependence Treatment Primary Care and Behavioral Health Provider Groups 1/1/2016 - 12/31/2016



Initiation - treatment initiated within 14 days of diagnosis Engagement - Initiation plus two additional follow-up visits within 30 days HealthPartners Clinical Indicators Report — 2016/2017 Results



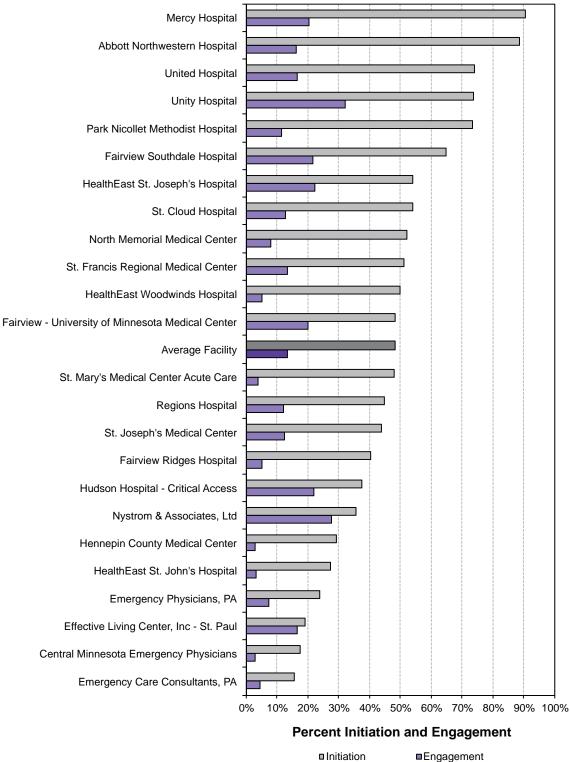
Initiation and Engagement of Alcohol and Other Drug Dependence Treatment Chemical Dependency Programs 1/1/2016 - 12/31/2016



Initiation - treatment initiated within 14 days of diagnosis Engagement - Initiation plus two additional follow-up visits within 30 days



Initiation and Engagement of Alcohol and Other Drug Dependence Treatment Hospitals 1/1/2016 - 12/31/2016

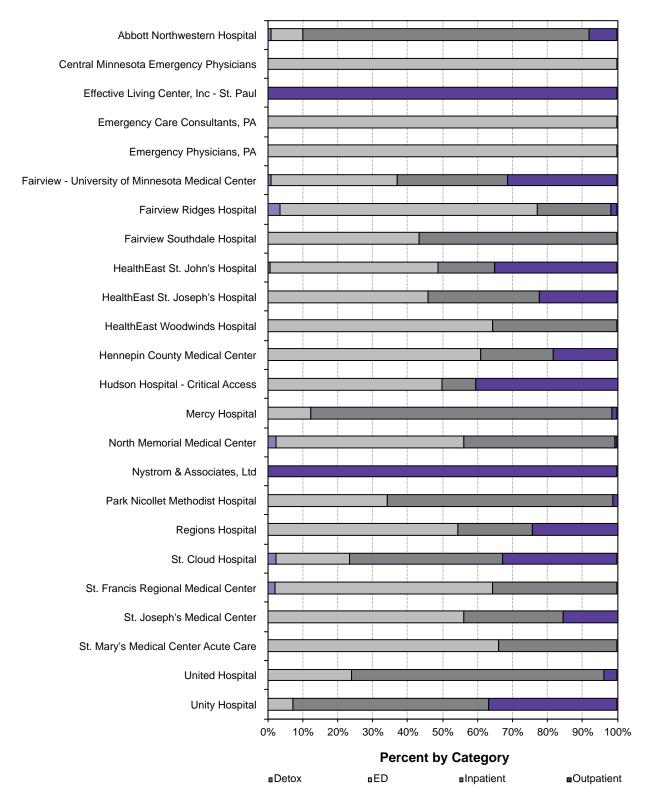


Initiation

Initiation - treatment initiated within 14 days of diagnosis Engagement- Initiation plus two additional follow up visits within 30 days



Initiation and Engagement of Alcohol and Other Drug Dependence Treatment Hospitals - Initial Diagnosis Location 1/1/2016 - 12/31/2016



Groups sorted alphabetically

FOLLOW-UP AFTER HOSPITALIZATION FOR MENTAL ILLNESS January 1, 2016 – December 31, 2016

Description

The percentage of members ages six and older who were hospitalized for treatment of selected mental health disorders in 2016, who were seen on an outpatient basis or were in intermediate treatment with a mental health provider within seven days of discharge.

Methodology — Administrative

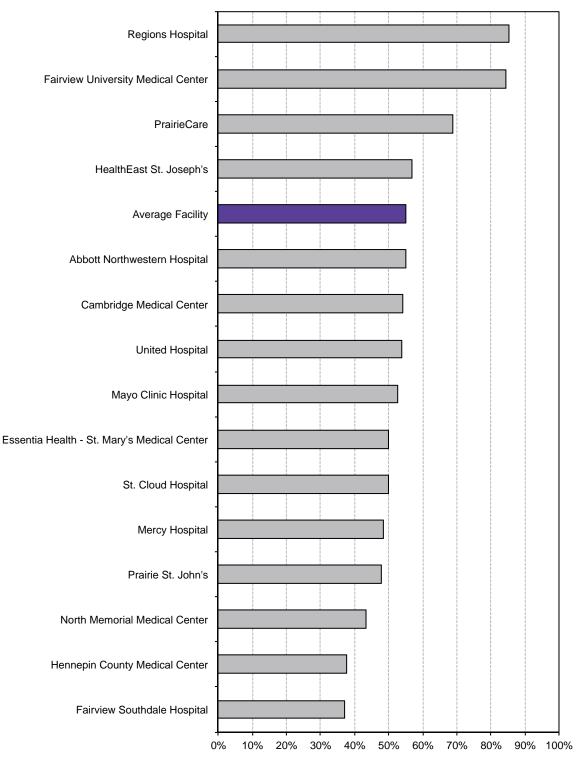
This measure is consistent with the HEDIS 2017 Follow-Up after Hospitalization for Mental Illness measurement specifications and includes all members ages six years and older as of discharge date from all products who were continuously enrolled for 30 days after hospital discharge date. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the hospital from which they were discharged.

Results

Follow-Up Visit Rate	59.3%
Members with follow-up visit(s)	1,156
Total eligible members	1,950



Follow-up after Hosptalization for Mental Illness 1/1/2016 - 12/31/2016



Percent with Visits within 7 Days

OPTIMAL HEALTH MANAGEMENT FOR SEVERE MENTAL ILLNESS January 1, 2016 – December 31, 2016

Description

The percentage of members ages 18 to 65 by December 31, 2016, who have a diagnosis of schizophrenia or bipolar disorder and had at least one fill of an antipsychotic or mood stabilizer medication and have documentation of optimal care.

Methodology — Hybrid

This measure includes members from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016 and were prescribed an antipsychotic or mood stabilizer in 2016. Population identification is based on claim and membership databases. This measure includes a random sample of 66 members (60 + 10% oversample) per medical group. Members are attributed to the provider group with the most office visits during the measurement year. If no office visit, members are attributed to the provider group of the practitioner who prescribed the antipsychotic or mood stabilizer medication.

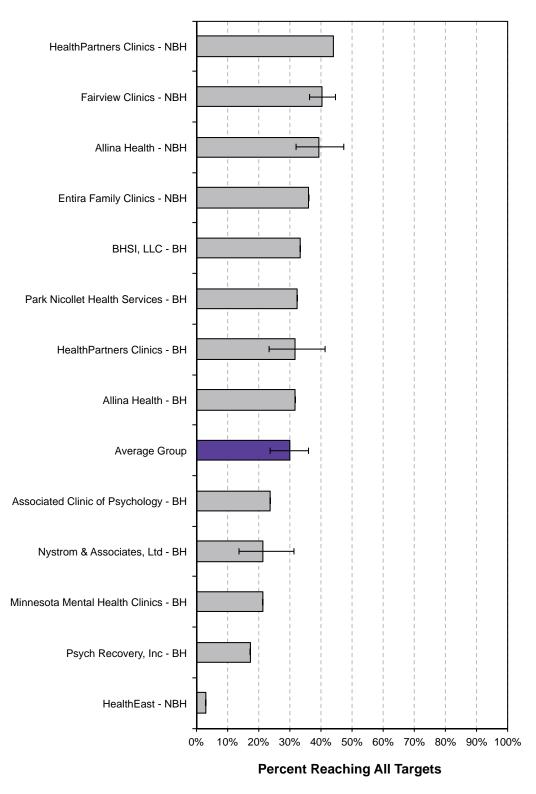
Results*

Total eligible members	1,284		
Members sampled	741		
Members optimally managed	232		
Members Optimally Managed	33.3% (± 4.1)		
Behavioral health provider groups			
Total eligible members	643		
Members sampled	419		
Members optimally managed	111		
Members Optimally Managed	26.2% (± 6.6)		
Non-behavioral health provider groups			
Total eligible members	641		
Members sampled	322		
Members optimally managed	121		
Members Optimally Managed	40.4% (± 4.8)		
Completion Rate by Individual Component	Behavioral Health	Non-Behavioral Health	Total
Alcohol Assessment (in 2016)	74.9% (± 4.6)	81.1% (± 5.4)	78.0% (± 3.5)
Blood Pressure (in 2016)	87.7% (± 3.5)	99.1% (± 1.5)	93.4% (± 1.9)
BMI Assessment (in 2016)	84.1% (± 4.0)	96.6% (± 2.4)	90.3% (± 2.3)
Fasting Glucose or HbA1c [if diabetes] (in 2016)	46.6% (± 5.5)	63.8% (± 6.4)	55.1% (± 4.2)
LDL Screening (in 2016)	38.9% (± 5.4)	52.7% (± 6.6)	45.8% (± 4.3)
Tobacco Assessment (in 2016)	94.1% (± 2.6)	99.8% (± 0.3)	97.0% (± 1.3)

* All rates are weighted by the eligible population of the provider groups displayed.



Optimal Health Management for Severe Mental Illness 1/1/2016 - 12/31/2016



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BH – Behavioral Health Provider Group NBH – Non-Behavioral Health Provider Group

DIABETIC EYE EXAM January 1, 2016 – December 31, 2016

Description

The rate represents the percentage of members with diabetes (Type 1 and Type 2) who had a retinal eye exam performed in the measurement year.

Methodology — Administrative

This measure is consistent with the HEDIS 2017 Comprehensive Diabetes Care measurement specifications and includes members ages 18 to 75 years as of December 31, 2016, from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, and who had during the measurement year or year prior:

- two or more encounters in an ambulatory, non-acute inpatient or emergency room setting, or
- one or more encounters in an acute inpatient setting with a diagnosis of diabetes, or
- who were dispensed insulin or oral hypoglycemic prescriptions.

Population identification is based on pharmacy, claim and membership databases. Members are attributed to the provider group with the most office visits for diabetic care in the measurement year.

Note: the health plan HEDIS rate reflects a sample population and includes chart review while this is an administrative measure that includes total eligible members.

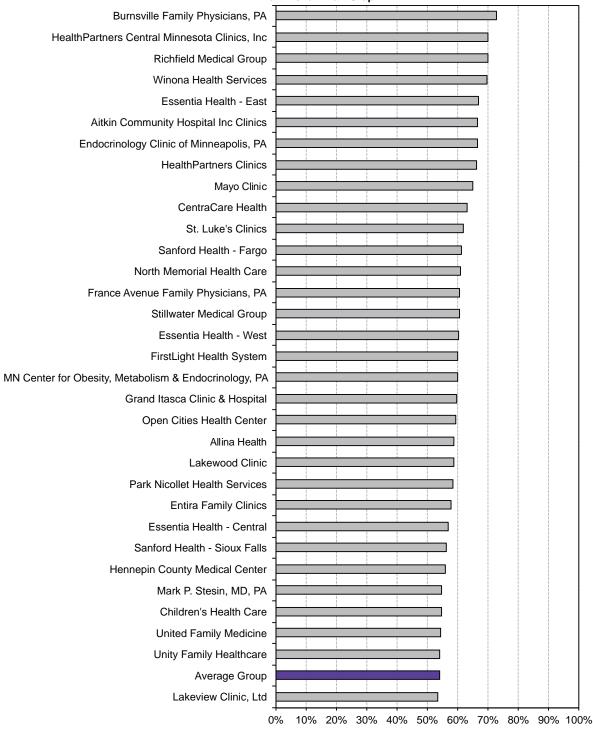
Results

Diabetic Eye Exam Rate	56.9%
Members with eye exam	16,398
Total eligible members	28,802



Diabetic Eye Exam 1/1/2016 - 12/31/2016

Part 1 of a 2 Part Graph



Percent with Eye Exam



Diabetic Eye Exam 1/1/2016 - 12/31/2016

Part 2 of a 2 Part Graph

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Integrity - Northern	
North Clinic, PA	
- Integrity - Buffalo	
HealthEast	
- UnityPoint Health Partners	
- Fairview Clinics	
- Gateway Family Health Clinic	
۔ Northfield Hospital Clinics	
۔ Northwest Family Physicians, PA	
Douglas County Hospital	
Minnesota Rural Health Cooperative Clinics	
Avera Health	
Multicare Associates of the Twin Cities	
۔ Hudson Physicians	
West Side Community Health Center	
Apple Valley Medical Clinic, Ltd	
University of MN Physicians	
Vibrant Health Family Clinics	
Cuyuna Regional Medical Center	
Mankato Clinic, Ltd	
St. Croix Regional Medical Center	
- Westfields Hospital	
Mayo Clinic Health System MN	
Ridgeview Clinics	
- Altru Clinics	
۔ Mayo Clinic Health System - Red Wing	
Affiliated Community Medical Centers, PA	
- Amery Hospital & Clinic	
Osceola Medical Center	
Olmsted Medical Center Clinics	
- Hutchinson Health	
Mayo Clinic Health System WI	
-	0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100

Percent with Eye Exam

BODY MASS INDEX (BMI) January 1, 2016 – December 31, 2016

Description

The rate represents the percent of enrolled members with a documented BMI value in the medical record (BMI Assessment) in the measurement year.

Methodology — Hybrid

Elements of this measure are consistent with the HEDIS 2017 Adult BMI assessment specifications. This measure includes members from all products and all ages three and older who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016. Population identification is based on claim and membership databases. The sample includes members from the adult and child and adolescent preventive services measures.

BMI Assessment - Adult: the percentage of members ages 19 and older within the sample with a documented BMI value in the medical record.

BMI Percentile Rate - Child and Adolescent: the percentage of members ages three to 18 within the sample with a BMI percentile or BMI plotted in the medical record, or for members \geq age 16 with a documented BMI in the medical record.

Results*

BMI Assessment - Adult

BMI Assessment Rate - Adult	91.5% (± 1.6)
Members with documented BMI	5,609
Members sampled	6,396
Total eligible memberst	380,809

BMI Percentile - Child and Adolescent

BMI Percentile Rate - Child and Adolescent	82.6% (± 2.2)
Members with BMI percentile or BMI plotted	4,517
Members sampled	5,753
Total eligible members	128,755

* All rates are weighted by the eligible population of the provider groups displayed.



Body Mass Index (BMI) Assessment - Adult 1/1/2016 - 12/31/2016

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Advanced Medical Clinic	_							i		
Essentia Health - Central	-									⊨
Richard Schoewe, MD, LLC		i i ! !						i		
Burnsville Family Physicians, PA										
North Clinic, PA								i		
Valley Family Practice									1	Ð
Apple Valley Medical Clinic, Ltd	_	i i								₽
CentraCare Health		1 1								⊒√
France Avenue Family Physicians, PA	_									⊒√
Fairview Clinics							1			⊒-∣
Edina Sports Health & Wellness, PA	-									⊒
Gateway Family Health Clinic	-								F	⊒
Integrity - Buffalo	-									⊒⊸∣
Entira Family Clinics	-									⊒⊸∣
St. Paul Family Medical Center	-									
Allina Health	-									∎
HealthPartners Central Minnesota Clinics, Inc	-									∎
North Memorial Health Care	-								Ē	∎
Northfield Hospital Clinics	-									∎⊣l
AALFA Family Clinic, PA	-									нΙ
Cuyuna Regional Medical Center	-									ы
St. Croix Regional Medical Center	-		_							-
Park Nicollet Health Services	-									ыİ
St. Luke's Clinics	-									ыl
Essentia Health - East	-									
Grand Itasca Clinic & Hospital	-		_				l			
Sanford Health - Fargo	_		_							
Amery Hospital & Clinic										
Lakewood Clinic	-									_
Richfield Medical Group	-									_
Ridgeview Clinics	-									
Altru Clinics	-									_`
HealthPartners Clinics										
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Lakeview Clinic, Ltd										-
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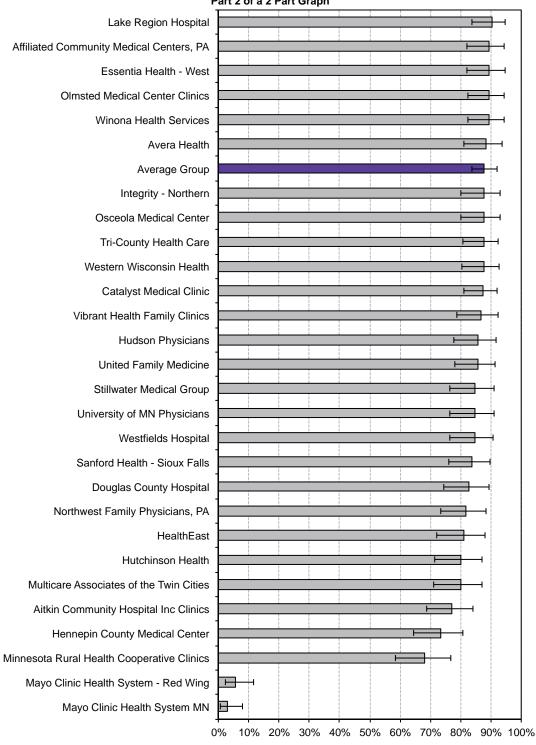
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Percent with Assessment

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Body Mass Index (BMI) Assessment - Adult 1/1/2016 - 12/31/2016



Part 2 of a 2 Part Graph

Percent with Assessment

Finite population correction factor applied



Body Mass Index (BMI) Assessment - Child and Adolescent 1/1/2016 - 12/31/2016

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Edina Sports Health & Wellness, PA		-	-		-					
St. Paul Family Medical Center		<u> </u>	-							-
France Avenue Family Physicians, PA		<u> </u>								
United Family Medicine		-								
Burnsville Family Physicians, PA		<u> </u>								
Apple Valley Medical Clinic, Ltd		<u> </u>					_			
Northwest Family Physicians, PA		<u> </u>	-							ġ.
Essentia Health - Central		<u> </u>	-							÷
University of MN Physicians										
Fairview Clinics					-	-			ŀ	
HealthPartners Central Minnesota Clinics, Inc									F	÷
St. Luke's Clinics		_							F	<u> </u>
Gateway Family Health Clinic										
Integrity - Buffalo										
Allina Health	-									
Southdale Pediatric Associates, Ltd	-									
Vibrant Health Family Clinics			-							
Hennepin County Medical Center							-		ŀ	■
Hudson Physicians			-		-					
CentraCare Health										
Cuyuna Regional Medical Center										
Catalyst Medical Clinic										
Grand Itasca Clinic & Hospital							i	I		
St. Croix Regional Medical Center				1		-		1		
Winona Health Services		1	1							
Entira Family Clinics			1					i		
North Clinic, PA			1							
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Integrity - Northern			1			1	1	1		
Essentia Health - West		1			1	1	1			
Children's Health Network			1		1	1				
Lakewood Clinic										
Osceola Medical Center										
Affiliated Community Medical Centers, PA	-									-
HealthPartners Clinics			1		-	-	-	ł		

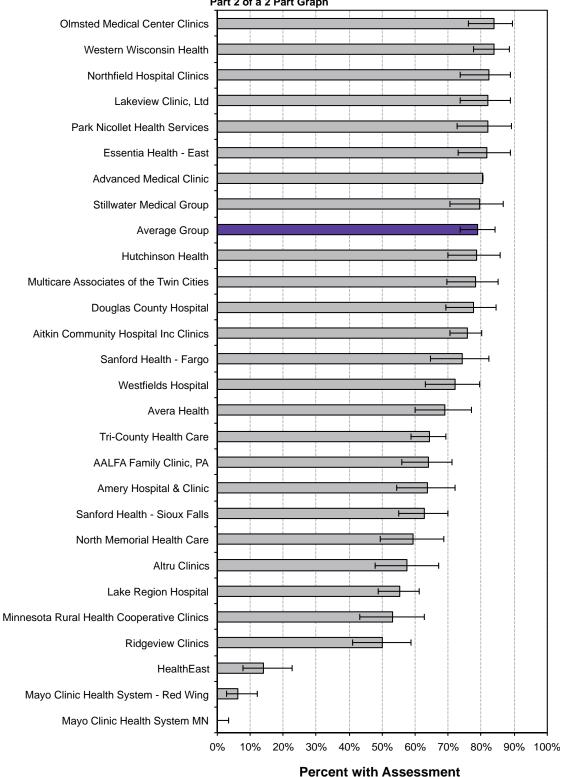
Part 1 of a 2 Part Graph

Percent with Assessment

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Body Mass Index (BMI) Assessment - Child and Adolescent 1/1/2016 - 12/31/2016



Part 2 of a 2 Part Graph

Finite population correction factor applied

ALCOHOL ASSESSMENT — ADULT PRIMARY CARE January 1, 2016 – December 31, 2016

Description

The rate represents the percentage of members ages 19 and older by December 31, 2016, whose alcohol use status is documented in the medical record in the measurement year. Documentation of alcohol assessment must be dated and include the amount and frequency of alcohol use.

Methodology — Chart Review

This measure includes members from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016. Population identification is based on claim and membership databases. The sample includes members from the adult preventive services measure.

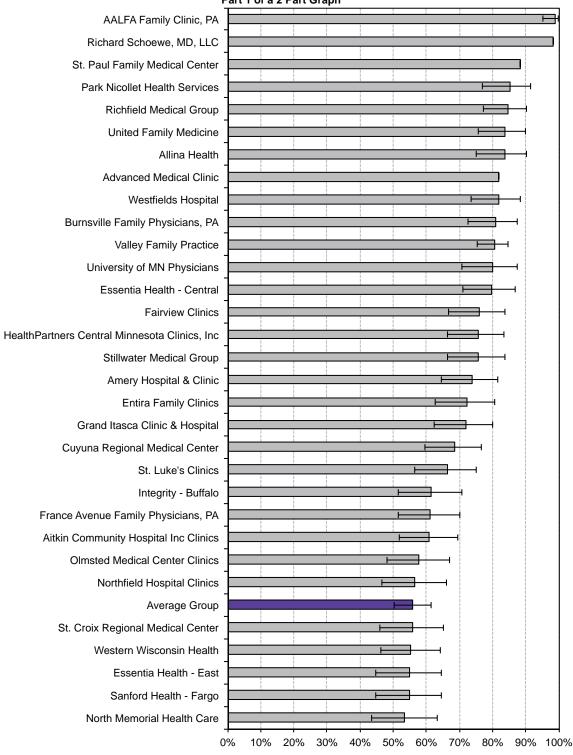
Results*

Alcohol Assessment Rate	60.7% (± 2.9)
Members with assessment	3,478
Members sampled	6,298
Total eligible members	375,333

* All rates are weighted by the eligible population of the provider groups displayed.



Alcohol Assessment - Adult - Primary Care 1/1/2016 - 12/31/2016



Part 1 of a 2 Part Graph

Percent with Assessment

Finite population correction factor applied



Alcohol Assessment - Adult - Primary Care 1/1/2016 - 12/31/2016



Confidence Interval

Finite population correction factor applied

ALCOHOL ASSESSMENT — ADULT OB/GYN January 1, 2016 – December 31, 2016

Description

The rate represents the percentage of women ages 19 and older by December 31, 2016, whose alcohol use status is documented in the medical record in the measurement year. Documentation of alcohol assessment must be dated and include the amount and frequency of alcohol use.

Methodology — Chart Review

This measure includes women from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016. Population identification is based on claim and membership databases. The sample includes members from the OB/GYN preventive services measure.

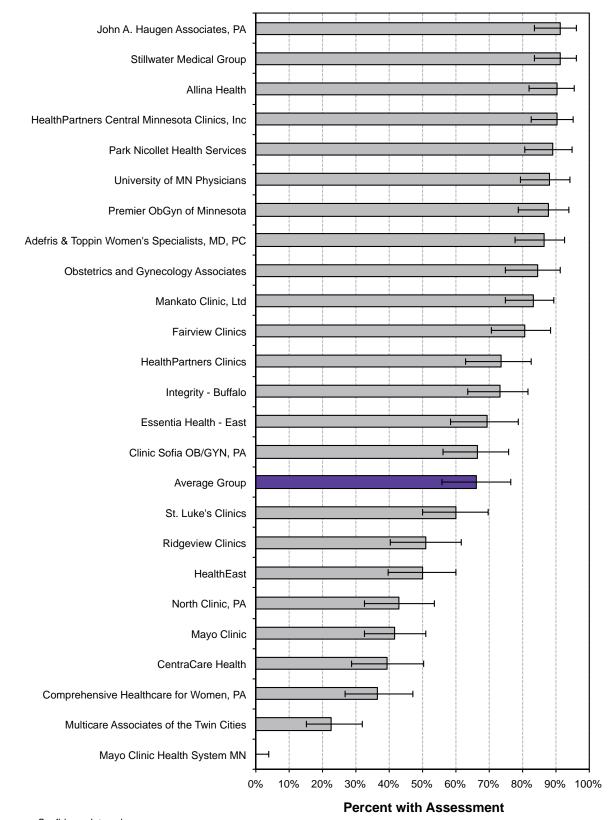
Results*

Alcohol Assessment Rate	78.3% (± 2.8)
Members with assessment	1,321
Members sampled	1,995
Total eligible members	70,115

* All rates are weighted by the eligible population of the provider groups displayed.



Alcohol Assessment - Adult - OB/GYN Providers 1/1/2016 - 12/31/2016



Finite population correction factor applied

OPTIMAL LIFESTYLE — ADULTS 2016 Member Survey

Description

The rate represents the percent of surveyed members who reported adherence with all components of an optimal lifestyle: physical activity, healthy eating, moderate alcohol consumption and non-tobacco use during the past year. Alcohol consumption is excluded from optimal lifestyle calculations for respondents < 21 years old.

Optimal lifestyle is defined as:

- Physical activity for a total of 30 minutes throughout the day for four or more days a week
- Healthy eating of five or more fruits and vegetables in a typical day
- Female respondents who reported consuming seven servings or less of alcohol per week; male respondents who reported consuming 14 servings or less of alcohol per week
- Non-tobacco use

Methodology — Member Survey

Optimal lifestyle status was determined through a mail survey conducted by HealthPartners from October through December 2016. Results were distributed to provider groups second quarter, 2017. The measures include a random sample of commercial members ages 18 years and older from 39 primary care medical groups. The data were weighted to equal sample sizes of 200 for adults and to control for self-reported health status. Members are attributed to the primary care provider group with the most office visits during the measurement year.

Survey Questions

- 1. Do you do physical activities such as brisk walking, bicycling or gardening for a total of 30 minutes throughout the day for four or more days a week?
- 2. How many servings of fruits and vegetables do you eat in a typical day?
- 3. On average, how many alcoholic beverages do you drink in a week?
- 4. During the past year, have you used tobacco products such as cigarettes, cigars, pipes, snuff or chewing tobacco?

Results*

Total members completing survey	7,155
Members with all optimal lifestyles	649
Optimal Lifestyle Rate	9.1% (± 0.7)
Rate by Component	
Physical activity	74.3% (± 1.0)
Healthy eating	11.2% (± 0.7)
Moderate alcohol use	95.9% (± 0.5)
Non-tobacco use ¹	91.5% (± 0.6)

¹ Derived from tobacco prevalence member survey rates. Graphic display of medical group tobacco prevalence included in Tobacco Use and Cessation section.

* All rates are weighted using graphically displayed provider group populations.



Optimal Lifestyle - Adult 2016 Member Survey

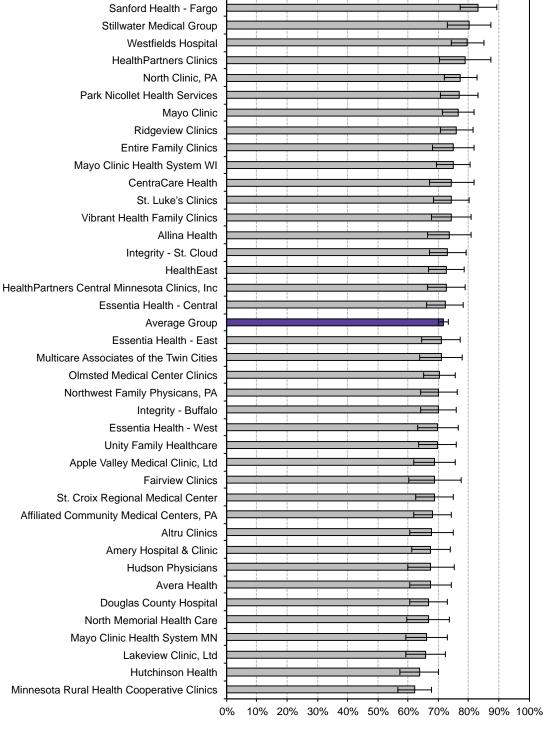
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Stillwater Medical Group		
Hudson Physicians		
HealthPartners Clinics		
Sanford Health - Fargo Fairview Clinics		
Lakeview Clinic, Ltd		
Vibrant Health Family Clinics		
Mayo Clinic Health System WI		
Essentia Health - East		
North Memorial Health Care		
St. Luke's Clinics		
St. Croix Regional Medical Center		
Ridgeview Clinics		
HealthPartners Central Minnesota Clinics, Inc		
HealthEast		
Mayo Clinic		
Entire Family Clinics		
Integrity - St. Cloud		
Average Group		
Amery Hospital & Clinic		
Allina Health		
Park Nicollet Health Services		
Essentia Health - Central		
Apple Valley Medical Clinic, Ltd		
Mayo Clinic Health System MN		
Douglas County Hospital		
Westfields Hospital		
Northwest Family Physicans, PA		
Unity Family Healthcare		
Integrity - Buffalo		
Hutchinson Health		
Olmsted Medical Center Clinics	BH	
Minnesota Rural Health Cooperative Clinics	₽	
Multicare Associates of the Twin Cities	₽┥	
Essentia Health - West	₽┥	
CentraCare Health	⊒ ⊣	
Avera Health	H	
North Clinic, PA	₽	
Affiliated Community Medical Centers, PA	H I I I I I I I I I I I I I I I I I I I	
Altru Clinics	H	
	0 10% 20% 30% 40% 50% 60% 70% 8	
		2.2 22.0 100/0

Percent Reaching All Targets

└─── Confidence Interval



Optimal Lifestyle - Adult - Physical Activity 2016 Member Survey



Percent Physically Active



Optimal Lifestyle - Adult - Healthy Eating 2016 Member Survey

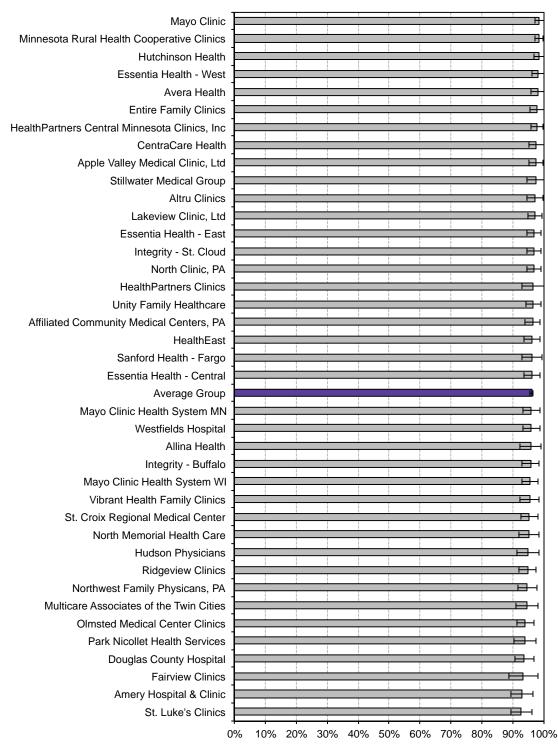


Confidence Interval

HealthPartners Clinical Indicators Report - 2016/2017 Results



Optimal Lifestyle - Adult - Reporting Moderate to No Alcohol Use 2016 Member Survey



Percent Moderate to No Use

------ Confidence Interval

OPTIMAL LIFESTYLE — CHILDREN 2016 Member Survey

Description

The rate represents the percent of surveyed members who reported adherence with all components of an optimal lifestyle: physical activity, healthy eating and secondhand tobacco exposure during the past year.

Optimal lifestyle is defined as:

- Physical activity for a total of 30 minutes throughout the day for four or more days a week
- Healthy eating of five or more fruits and vegetables in a typical day
- No exposure to secondhand smoke

Methodology — Member Survey

Optimal lifestyle status was determined through a mail survey conducted by HealthPartners from October through December 2016. Results were distributed to provider groups second quarter, 2017. The measures include a random sample of commercial members ages 17 years and younger from 18 primary care medical groups. For the children's survey, the adult most knowledgeable about the child's medical care was asked to complete the survey. The data were weighted to equal sample sizes of 100 for children and to control for self-reported health status. Members are attributed to the primary care provider group with the most office visits during the measurement year.

Survey Questions

- 1. Is your child physically active for a total of 30 minutes throughout the day for four or more days a week?
- 2. How many servings of fruits and vegetables does your child eat in a typical day?
- 3. During the past year, have any of your children been exposed to secondhand smoke at home or in day care?

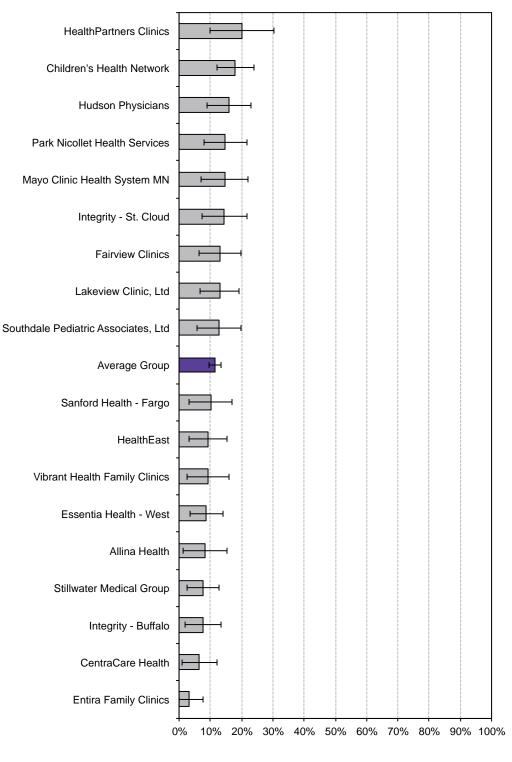
Results*

Total members completing survey	1,591
Members with all optimal lifestyles	226
Optimal Lifestyle Rate	14.2% (± 1.7)
Rate by Service	
Physical activity	94.8% (± 1.1)
Healthy eating	14.9% (± 1.8)
No exposure to secondhand smoke ¹	97.4% (± 0.8)

¹ Derived from secondhand smoke exposure member survey rates. Graphic display of medical group secondhand smoke exposure is included in Tobacco Use and Cessation section.

* All rates are weighted by the eligible population of the provider groups displayed.





Optimal Lifestyle - Children 2016 Member Survey

Percent Reaching All Targets

Confidence Interval



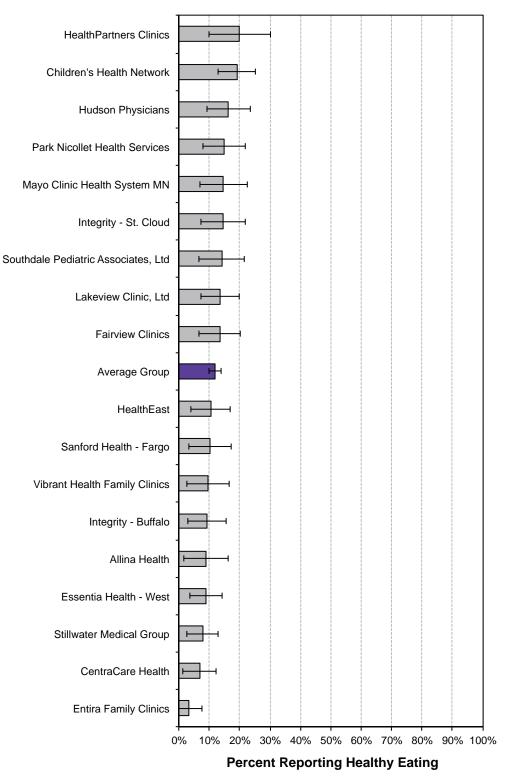
Mayo Clinic Health System MN Τ **Entira Family Clinics** -Vibrant Health Family Clinics Τ Γ Integrity - St. Cloud Southdale Pediatric Associates, Ltd T Lakeview Clinic, Ltd н -Stillwater Medical Group Park Nicollet Health Services ⊢ Sanford Health - Fargo F Children's Health Network HealthPartners Clinics Average Group HealthEast Fairview Clinics Allina Health Essentia Health - West Integrity - Buffalo Hudson Physicians Н CentraCare Health 0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

Optimal Lifestyle - Children - Physical Activity 2016 Member Survey

Percent Physically Active

- Confidence Interval





Optimal Lifestyle - Children - Healthy Eating 2016 Member Survey

------ Confidence Interval

F

HealthPartners Clinical Indicators Report - 2016/2017 Results

GENERIC DRUG USE — PRIMARY CARE

January 1, 2017 – June 30, 2017

Description

The rate represents the percentage of all prescriptions filled with generic drugs for HealthPartners members with a drug benefit.

Methodology — Administrative

This measure includes all prescriptions for members with a drug benefit filled between January 1, 2017 and June 30, 2017, whose prescription was filled with a generic drug. This rate is calculated with pharmacy claims data. Members are attributed to the primary provider group of the prescribing physician.

Results*

Generic Drug Use Rate	90.7%
Generic drug prescriptions	3,459,564
Total prescriptions	3,812,448

* Results include all prescriptions regardless of prescribing physician specialty. Results from medical groups who are current or anticipated HealthPartners Partners in Excellence (PIE) participants are graphically displayed.



Generic Drug Use - Primary Care 1/1/2017 - 6/30/2017

Part 1 of a 2 Part Graph

		ZFait	•					
Catalyst Medical Clinic			-					
Ridgeview Clinics								
Lakeview Clinic, Ltd								
Burnsville Family Physicians, PA	-		-					
Winona Health Services	-							
Northfield Hospital Clinics								
CentraCare Health	-							
Gundersen Health System	-							
Olmsted Medical Center Clinics	-							
Multicare Associates of the Twin Cities	-							
Affiliated Community Medical Centers, PA	-							
Douglas County Hospital	-							
Richard Schoewe, MD, LLC	-							
North Clinic, PA	-							
Apple Valley Medical Clinic, Ltd	-							
Avera Health	-			1				
Westfields Hospital	-							
Vibrant Health Family Clinics	-			1			1	
	-		1			1		1
Hudson Physicians	-		-			1		
Edina Sports Health & Wellness, PA	-							
Sanford Health - Sioux Falls	-						1	
Hutchinson Health	-							
Essentia Health - West	-							1
Richfield Medical Group	-		1					1
Grand Itasca Clinic & Hospital	-		1					1
lealthPartners Central Minnesota Clinics, Inc	-							
Essentia Health - Central	-		1			l		l
St. Luke's Clinics	-		-			-		1
Mayo Clinic Health System MN	-							
Tri-County Health Care							ĺ	
France Avenue Family Physicians, PA			-					-
Sanford Health - Fargo								-
Northwest Family Physicians, PA				1	1	1	- 1 - 1	i

Percent Generic Drug Use



Generic Drug Use - Primary Care 1/1/2017 - 6/30/2017

Part	2	of	а	2	P\art	Graph
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Allina Health									
Amery Hospital & Clinic		-							
HealthEast							1		
Stillwater Medical Group	-								
Fairview Clinics	-								
St. Croix Regional Medical Center	-								
Southdale Pediatric Associates, Ltd	-								
Park Nicollet Health Services				-			1		
Average Group									
Essentia Health - East	-								
Entira Family Clinics	-							-	
Western Wisconsin Health	-								
HealthPartners Clinics	-								
	-	-							
Integrity - Buffalo	-		1				1	1	
Integrity - Northern	-			1		1	1		1
United Family Medicine	-						1		
North Memorial Health Care	-								
Minnesota Rural Health Cooperative Clinics	-								
Mayo Clinic Health System - Red Wing	-		-		-	1	-	-	
Cuyuna Regional Medical Center								-	
Lake Region Hospital	-	-		-			-		-
Lakewood Clinic							1	-	
Children's Health Network									
Aitkin Community Hospital Inc Clinics		1			1	1	1		
Osceola Medical Center				1					
St. Paul Family Medical Center					1	1		!	!
Hennepin County Medical Center									
AALFA Family Clinic, PA					-			1	-
Altru Clinics	-						1		
Valley Family Practice					-		i		
Gateway Family Health Clinic	-	_					-	-	
Advanced Medical Clinic	-								
University of MN Physicians	-								

Percent Generic Drug Use

GENERIC DRUG USE — SPECIALTY CARE

January 1, 2017 – June 30, 2017

Description

The rate represents the percentage of all prescriptions filled with generic drugs for HealthPartners members with a drug benefit.

Methodology — Administrative

This measure includes all prescriptions for members with a drug benefit filled between January 1, 2017 and June 30, 2017, whose prescription was filled with a generic drug. This rate is calculated with pharmacy claims data. Members are attributed to the specialty provider group of the prescribing physician.

Results*

Behavioral Health	
Total prescriptions	118,236
Generic drug prescriptions	116,138
Behavioral Health Generic Drug Use Rate	98.2%
Cardiology	
Total prescriptions	152,895
Generic drug prescriptions	142,556
Cardiology Generic Drug Use Rate	93.2%
OB/GYN	
Total prescriptions	237,726
Generic drug prescriptions	215,114
OB/GYN Generic Drug Use Rate	90.5%
Orthopaedics	
Total prescriptions	37,563
Generic drug prescriptions	36,905
Orthopaedics Generic Drug Use Rate	98.2%

* Results include all prescriptions from applicable provider specialties. Results from medical groups who are current or anticipated HealthPartners Partners in Excellence (PIE) participants are graphically displayed.



Generic Drug Use - Behavioral Health Providers 1/1/2017 - 6/30/2017

Fa	it i or a	2 Part Gra	ipn						
Advanced Practice Psych Services, LLC		-	-			-		-	-
Carver County Mental Health Program				-					
Cashman Center		i			i	i	i	i	i
_ David L. Sudduth, MD				!		!		!	!
- Hamm Clinic			-						
- HealthEast				1					
- Midwest Psychological Services			-			-		_	
- Scott M. Yarosh, MD									
- St. Sophie's, LLC									
- UnityPoint Health Partners									
Washburn Center For Children		1				-			
- Community Univ Health Care Center (CUHCC)									1
Psychotherapy & Healing Associates, Ltd		1							-
Paul T. Richardson, MD LLC									
- Essentia Health - West									
- Fairview Clinics			-	-	-				1
- Pinnacle Behavioral Healthcare, LLC									
- Natalis Counseling & Psychology Solutions									
Innovative Psychological Consultants	-								
People Incorporated									
The Calli Institute, LLC						1			
Sanford Health - Sioux Falls	·								
	·								
Children's Health Network					1	1			1
Northern Psychiatric Associates									
Mayo Clinic									1
Counseling Care	i		1			1		1	1
Emily Program, The						1		1	
University of MN Physicians									
Integrity Health Network			1			1		1	
Mankato Clinic, Ltd									1
Children's Health Care									
Central Minnesota Mental Health Center									
Park Nicollet Health Services							1		
Plymouth Psych Group, LLC									
PrairieCare Medical Group		-				-		-	
Fraser Child and Family Center		-		-		-			1
BHSI, LLC			-	-		-		-	
St. Croix Regional Medical Center				-					
Healing Connections									- i
- Minneapolis Clinical Assoc In Psych		i	i		i 1	i 1	í 	i 1	i
HealthPartners Clinics				_					
- Choices Psychotherapy, Ltd									
Hazelden Betty Ford Foundation			1		1	1		1	

Part 1 of a 2 Part Graph

Percent Generic Drug Use

Medical Groups with <200 prescriptions are not displayed HealthPartners Clinical Indicators Report — 2016/2017 Results



Generic Drug Use - Behavioral Health Providers 1/1/2017 - 6/30/2017

Part	2	of	а	2	Part	Graph	
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Minnesota Mental Health Clinics	i							!	
Vona Center for Mental Health			1			1	1	1	
Average Group							1		
Associated Clinic of Psychology	1	1	1	1	1	1	1	1	
West End Consultation Group			1						
Schwieters Medical PLLC									
-									
Dr. Sujit R. Varma, Inc Allina Health			1			1	1	-	
Essentia Health - East		1	1	1		1		1	
-		1	1	l	1	1	1	1	1
Hennepin County Medical Center		1			1	1	1		
Hutchinson Health			1	1		1	1	1	
The Community Circle		1	1	1	1	1	1	1	1
Aris Clinic						1	1		
River Valley Behavioral Health & Wellness Center, LLC		1	1		1	1	1	1	
Kevin A. O'Connor, MD			-			i	-	-	
Nystrom & Associates, Ltd			-					1	
William L. Clapp, MD		-	1	1	-	-	-	1	1
United Family Medicine					-				
St. Joseph's Medical Center									
Molly V. Silas, MD		1	1	1	-	-	1	1	
St. Luke's Clinics			-						
Robert Roddy MD PA			1	-		-		-	
St. Cloud Hospital		1	-	-	-	-	-		_
Life Development Resources, PA			-	-				-	
Mental Health Counseling Services, LLC		1	1				1	-	
Canvas Health, Inc		i	1					i	
Prairie St. John's		-	-					-	
County of Hennepin, State of Minnesota		1	1			-	-	1	
Minnesota Psychological Resources			-			-			
Lakeland Mental Health Center, Inc			-	-					
HealthPartners Central Minnesota Clinics, Inc		1	-	-				-	
Stone Creek Psychiatry, LLC			-	_					
Zvi Frankfurt, MD		-		-				-	
- Relate Counseling Center									
Psych Recovery, Inc									
Park Nicollet Health Services Hospitals		-				1			
Aspire Mental Health, LLC						1			
HealthPartners				-	1	1			
Avera Health									
Oak Ridge Center, PLLC									

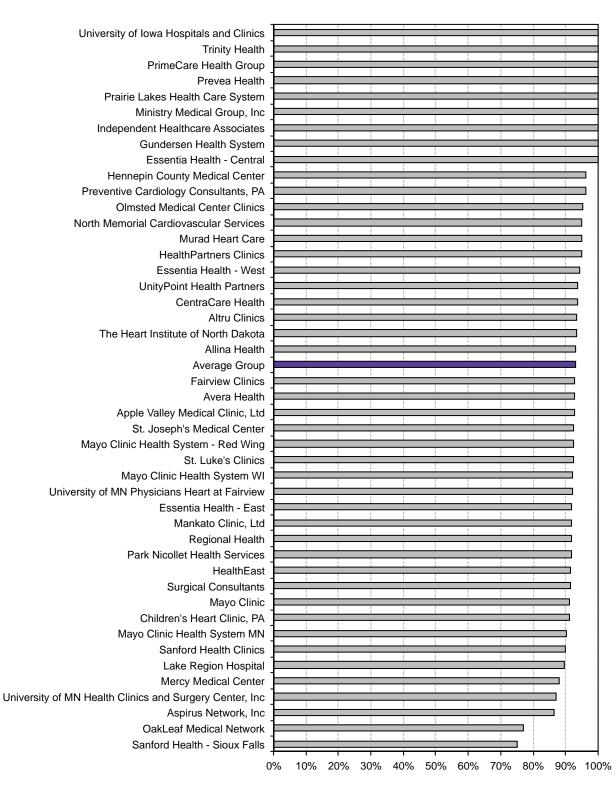
Percent Generic Drug Use

Medical Groups with <200 prescriptions are not displayed

HealthPartners Clinical Indicators Report - 2016/2017 Results



Generic Drug Use - Cardiology Providers 1/1/2017 - 6/30/2017



Percent Generic Drug Use

HealthPartners Clinical Indicators Report — 2016/2017 Results



Generic Drug Use - OB/GYN Providers 1/1/2017 - 6/30/2017

Part 1 of a 2 Part Graph

		Fart Graph				
Olmsted Medical Center Clinics						
Children's Health Care					<u> </u>	
Children's Health Network				1		
Aitkin Community Hospital Inc Clinics						
Winona Health Services						
HealthPartners Central Minnesota Clinics, Inc						
Adefris & Toppin Women's Specialists, MD, PC						
Vibrant Health Family Clinics						
Affiliated Community Medical Centers, PA						
Essentia Health - Central	-					
Amery Hospital & Clinic	-					
Minnesota Rural Health Cooperative Clinics	-					
Multicare Associates of the Twin Cities	-					
Ridgeview Clinics						
FirstLight Health System	-					
Hudson Physicians						
Douglas County Hospital						
Lakeview Clinic, Ltd						
Woman to Woman Clinic, PLC						
-						
Integrity - Buffalo						
North Clinic, PA	-			1		
Sanford Health - Sioux Falls	-					
Hutchinson Health	-					
CentraCare Health	-					
Cuyuna Regional Medical Center	-		-			
Lakewood Clinic	-					
Minnesota Women's Care, PA	-					
Allina Health						
Mayo Clinic Health System MN						-
Mayo Clinic Health System - Red Wing						
AALFA Family Clinic, PA						
Planned Parenthood of MN, ND, SD						
Altru Clinics						

Percent Generic Drug Use

Medical Groups with <200 prescriptions are not displayed.

HealthPartners Clinical Indicators Report — 2016/2017 Results



Generic Drug Use - OB/GYN Providers 1/1/2017 - 6/30/2017

		Part Graph	า		
Mankato Clinic, Ltd					
Essentia Health - West				-	
Western Wisconsin Health					
Comprehensive Healthcare for Women, PA					
University of MN Physicians					
Premier ObGyn of Minnesota					
Northfield Hospital Clinics					
Fairview Clinics					
Park Nicollet Health Services	-				
HealthPartners Clinics	-				
St. Croix Regional Medical Center	-				
Essentia Health - East	-				
Average Group	-				
Obstetrics and Gynecology Associates	-				
Hennepin County Medical Center	-				
Avera Health	-				
Clinic Sofia OB/GYN, PA	-				
Stillwater Medical Group	-				
UnityPoint Health Partners	-				
John A. Haugen Associates, PA	-				
West Side Community Health Center	-				
HealthEast	-				_
Women & Adolescents Gynecology Center, LLC	-				
Metro Urology	-				
Mayo Clinic	-				-
St. Luke's Clinics	-				-
Integrity - Northern	-				-
Family Tree Clinic	-				
MCRH Alpha Medical, PA	-				
Midwest Institute of Urology, PA	-				
North Memorial Health Care	-				
	-				

Medical Groups with <200 prescriptions are not displayed.

HealthPartners Clinical Indicators Report - 2016/2017 Results



Generic Drug Use - Orthopaedic Providers 1/1/2017 - 6/30/2017

Allina Health		-	_							
UnityPoint Health Partners										
Summit Orthopedics, Ltd		-	1	-					1	
Fairview Clinics		1	1							
Northfield Hospital Clinics										
Avera Health										
Mayo Clinic Health System - Red Wing		-		-						
Northern Orthopedics, LTD	_			_						
Essentia Health - East		-								
University of MN Physicians		-		-						
Midwest Spine & Brain Institute, LLC	_									
Essentia Health - West										
Mayo Clinic Health System MN					1					
Hennepin County Medical Center										
Iniversity of MN Health Clinics and Surgery Center, Inc					1		1	1		
Park Nicollet Health Services									1	
St. Luke's Clinics	-			-						
Stillwater Medical Group	-									
Twin Cities Orthopedics, PA										
Sanford Health - Sioux Falls										
Integrity - Northern					i		i			i
Average Group	-									
HealthPartners Clinics	-									
Mayo Clinic										
HealthEast	-									
St. Cloud Orthopedic Associates, Ltd	-									
Hutchinson Health	-									
Unity Family Healthcare	-									
Douglas County Hospital	-									
CentraCare Health	-									
Advanced Spine Associates, PA	-									
OakLeaf Medical Network	-									
Silverman Ankle & Foot	-									
Orthopaedic & Fracture Clinic, PA	-									
	+	10%	200/	30%	40%	50%	60%	70%	800/	90% 10

Percent Generic Drug Use

Medical Groups with <100 prescriptions are not displayed.

HealthPartners Clinical Indicators Report — 2016/2017 Results

ANNUAL MONITORING FOR PATIENTS ON PERSISTENT MEDICATIONS PRIMARY CARE

January 1, 2016 – December 31, 2016

Description

The percentage of members ages 18 and older who received at least a 180-day supply of ambulatory medication therapy for Angiotensin Converting Enzyme (ACE) inhibitors, Angiotensin Receptor Blockers (ARB) and/or diuretics during the measurement year and had at least one therapeutic monitoring event for the therapeutic agent in the measurement year.

A therapeutic monitoring event is defined as:

• At least one serum potassium (K+) and a serum creatinine (SCr) for prescribed ACE inhibitors, ARBs and/or diuretics.

Methodology — Administrative

This measure is consistent with the HEDIS 2017 Annual Monitoring for Patients on Persistent Medications measurement specifications and includes all members ages 18 years and older as of December 31, 2016, from all products except Medicare Cost with a drug benefit who were continuously enrolled from January 1, 2016 to December 31, 2016. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the medical group of the prescribing provider's primary location of the most recent script that qualified the member for the denominator. Only scripts written by a provider with a primary care specialty are included; however, therapeutic monitoring claims from all providers are included.

Results

ACE/ARB monitoring	
Total eligible members	29,899
Members with monitoring event	25,514
Annual Monitoring Rate	85.3%
Diuretics monitoring	
Total eligible members	21,566
Total eligible members Members with monitoring event	21,566 18,362



Annual Monitoring for Patients on Persistent Medications - Primary Care ACE/ARB 1/1/2016 - 12/31/2016

			ларп							
France Avenue Family Physicians, PA										
Burnsville Family Physicians, PA	i 		1	-	i 	1		- i	i i	
FirstLight Health System									!	
- Westfields Hospital										
Douglas County Hospital										
- Integrity - Buffalo			i			-		-	i	
- Essentia Health - Central										
- Multicare Associates of the Twin Cities										
- Gateway Family Health Clinic										
- Vibrant Health Family Clinics										
- Hutchinson Health										
CentraCare Health										
Sanford Health - Sioux Falls									_	
West Side Community Health Center										
Allina Health								1		
-										
Unity Family Healthcare								1		
Essentia Health - East							1			
Grand Itasca Clinic & Hospital										
North Memorial Health Care							1			
North Clinic, PA							1			
Tri-County Health Care]	
Park Nicollet Health Services]	
Fairview Clinics]	
HealthPartners Clinics]	
Gundersen Health System	1				1	1	1	1]	
Cuyuna Regional Medical Center		_		-					1	
United Family Medicine	i		i		i	1]	
Hennepin County Medical Center	1				1					
Entira Family Clinics										
Apple Valley Medical Clinic, Ltd							i			
Amery Hospital & Clinic			į.							
- Northwest Family Physicians, PA										

Part 1 of a 2 Part Graph

Percent with Monitoring

HealthPartners Clinical Indicators Report — 2016/2017 Results



Annual Monitoring for Patients on Persistent Medications - Primary Care ACE/ARB 1/1/2016 - 12/31/2016

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lealthPartners Central Minnesota Clinics, Inc							:	
Ridgeview Clinics								
Mayo Clinic		1	!	1	1	1	!	1
Affiliated Community Medical Centers, PA								
Mayo Clinic Health System WI		1	1	1	1	1	1	
Mankato Clinic, Ltd					:			
Average Group								
Altru Clinics					:	1		!
Stillwater Medical Group								
Avera Health			-	1	1		-	
St. Luke's Clinics								
UnityPoint Health Partners				1	1		1	
Winona Health Services								
HealthEast			_				-	-
Mayo Clinic Health System MN								
Mayo Clinic Health System - Red Wing								į.
St. Croix Regional Medical Center						1		
Essentia Health - West								
- Hudson Physicians]
University of MN Physicians]
Sanford Health - Fargo								
Open Cities Health Center								
Lakewood Clinic								
Aitkin Community Hospital Inc Clinics								
Lakeview Clinic, Ltd	•							
Northfield Hospital Clinics								
Paramount Health Options								
Olmsted Medical Center Clinics								
Minnesota Rural Health Cooperative Clinics								
Osceola Medical Center								
Integrity - Northern								
Richfield Medical Group								

Part 2 of a 2 Part Graph

Percent with Monitoring



Annual Monitoring for Patients on Persistent Medications - Primary Care Diuretics 1/1/2016 - 12/31/2016

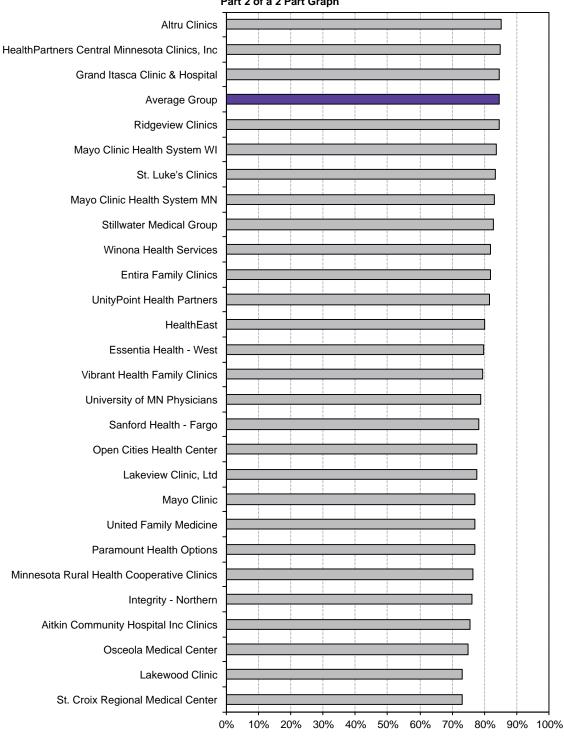


Part 1 of a 2 Part Graph

Percent with Monitoring



Annual Monitoring for Patients on Persistent Medications - Primary Care Diuretics 1/1/2016 - 12/31/2016



Part 2 of a 2 Part Graph

Percent with Monitoring

ANNUAL MONITORING FOR PATIENTS ON PERSISTENT MEDICATIONS CARDIOLOGY January 1, 2016 – December 31, 2016

Description

The percentage of members ages 18 and older who received at least a 180-day supply of ambulatory medication therapy for Angiotensin Converting Enzyme (ACE) inhibitors, Angiotensin Receptor Blockers (ARB) and/or diuretics during the measurement year and had at least one therapeutic monitoring event for the therapeutic agent in the measurement year.

A therapeutic monitoring event is defined as:

• At least one serum potassium (K+) and a serum creatinine (SCr) for prescribed ACE inhibitors, ARBs and/or diuretics.

Methodology — Administrative

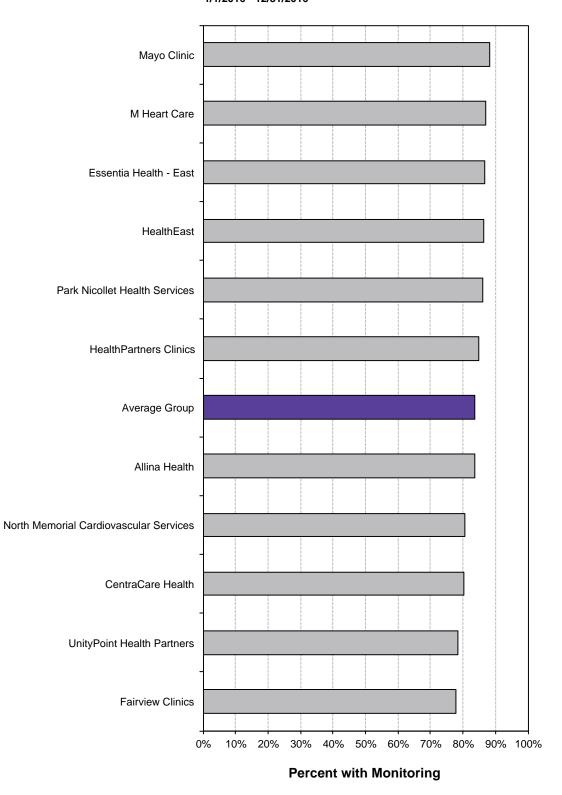
This measure is consistent with the HEDIS 2017 Annual Monitoring for Patients on Persistent Medications measurement specifications and includes all members ages 18 years and older as of December 31, 2016, from all products except Medicare Cost with a drug benefit who were continuously enrolled from January 1, 2016 to December 31, 2016. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the medical group of the prescribing provider's primary location of the most recent script that qualified the member for the denominator. Only scripts written by a provider with a cardiology specialty are included; however, therapeutic monitoring claims from all providers are included.

Results

ACE/ARB monitoring	
Total eligible members	2,150
Members with monitoring event	1,782
Annual Monitoring Rate	82.9%
Diuretics monitoring	
	1 10 (
Total eligible members	1,126
Members with monitoring event	1,126 983

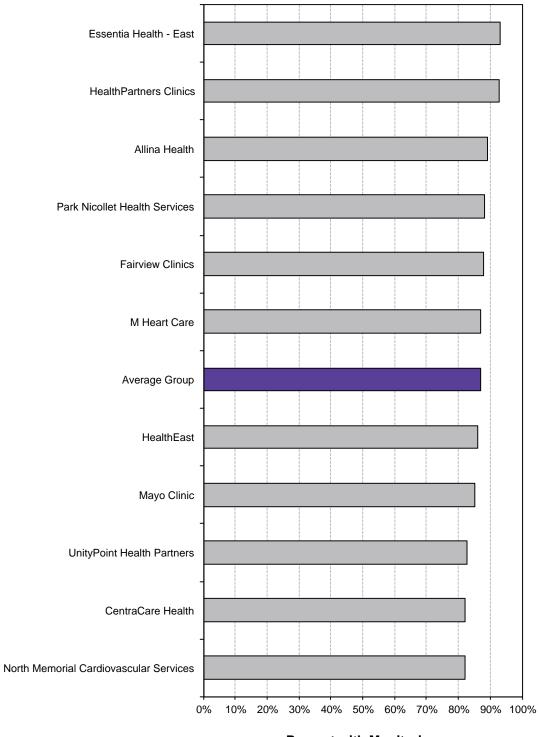


Annual Monitoring for Patients on Persistent Medications - Cardiology ACE/ARB 1/1/2016 - 12/31/2016





Annual Monitoring for Patients on Persistent Medications - Cardiology Diuretics 1/1/2016 - 12/31/2016



Percent with Monitoring

MEDICATION ADHERENCE FOR ASTHMA – PHARMACY January 1, 2016 – December 31, 2016

Description

The percentage of members with a diagnosis of asthma who remain on a controller medication¹ and meet a 75% portion of days covered (PDC) for the controller medication as measured by the days' supply filled divided by the number of days from the date of the first fill to the end of the measurement period.

Methodology — Administrative

This measure includes members age 5–64 years with a diagnosis of asthma from commercial products who were continuously enrolled from January 1, 2016 to December 31, 2016.

The eligible population for members with a diagnosis of asthma is defined as having had, within the previous 24 months:

- one or more inpatient or emergency department encounters with a discharge diagnosis of asthma, or
- two or more outpatient encounters with a diagnosis of asthma on different dates of service and two or more distinct claim dates for inhaled/oral anti-inflammatory or inhaled/oral bronchodilator medications, or
- three or more distinct claim dates for inhaled bronchodilator or anti-inflammatory medications and no diagnosis of COPD.

Rates are calculated administratively using outpatient claims. Members are attributed to the pharmacy where they have the greatest amount of days' supply filled during the measurement period.

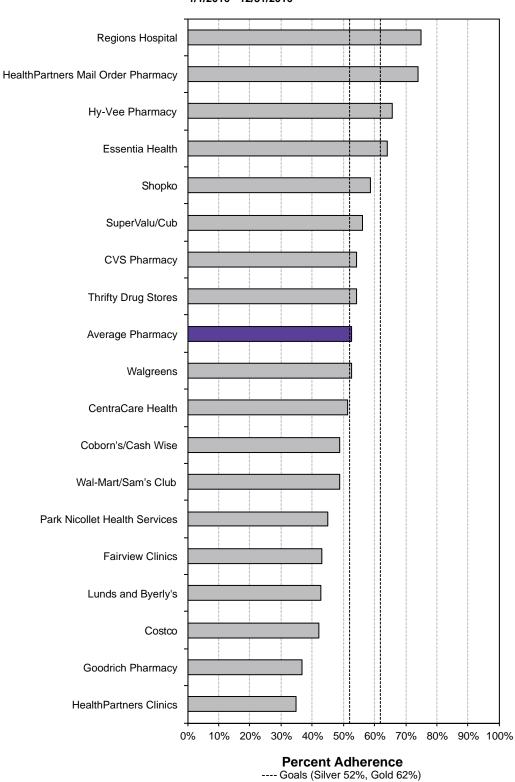
Results

Commercial Members

Medication Adherence Rate	53.5%
Members with 75% portion of days covered	3,419
Total treated members	6,386

¹ Antiasthmatic combinations, antibody inhibitor, inhaled corticosteroids, Leukotriene modifiers, mast cell stabilizers, bronchodilators, systemic corticosteroids





Medication Adherence for Asthma Pharmacy 1/1/2016 - 12/31/2016

HealthPartners Clinical Indicators Report - 2016/2017 Results

MEDICATION ADHERENCE FOR DIABETES – PHARMACY January 1, 2016 – December 31, 2016

Description

The percentage of members with a diagnosis of diabetes who remain on oral hypoglycemic medication¹ and meet an 80 percent portion of days covered (PDC) for the medication as measured by the days' supply filled divided by the number of days from the date of the first fill to the end of the measurement period.

Methodology — Administrative

This measure includes members age 18 and older from commercial products and who were continuously enrolled from January 1, 2016 to December 31, 2016.

The eligible population for members with a diagnosis of diabetes is defined as having had, within the previous 15 months:

- one or more prescription fills of insulin or oral hypoglycemic/antihyperglycemic agents, or
- two or more outpatient or non-acute inpatient encounters with a diagnosis of diabetes on different dates of service, or
- one or more acute inpatient or ED encounters with a diagnosis of diabetes.

Rates are calculated administratively using outpatient pharmacy claims. Members are attributed to the pharmacy where they have the greatest amount of days' supply filled during the measurement period.

Results

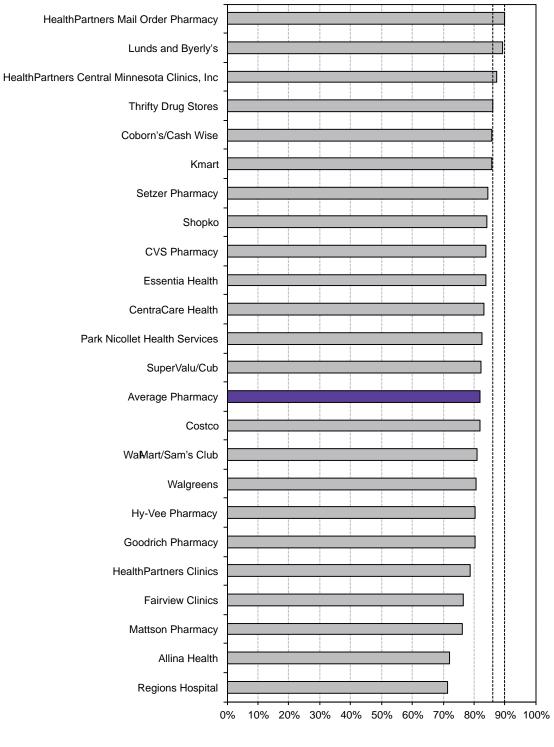
Commercial Members

Medication Adherence Rate	82.5%
Members with 80% portion of days covered	14,806
Total treated members	17,947

¹ Oral Hypogleycemic drugs are defined using GPI code 27 and route of admin of Oral



Medication Adherence for Diabetes Pharmacy 1/1/2016 - 12/31/2016



Percent Adherence

---- Goals (Silver 86%, Gold 90%)

CHOLESTEROL PERSISTENCE — PHARMACY

January 1, 2016 – December 31, 2016

Description

The percentage of members of any age who started cholesterol medications and remained on those medications for 180 days from January 1, 2016 to December 31, 2016.

Methodology — Administrative

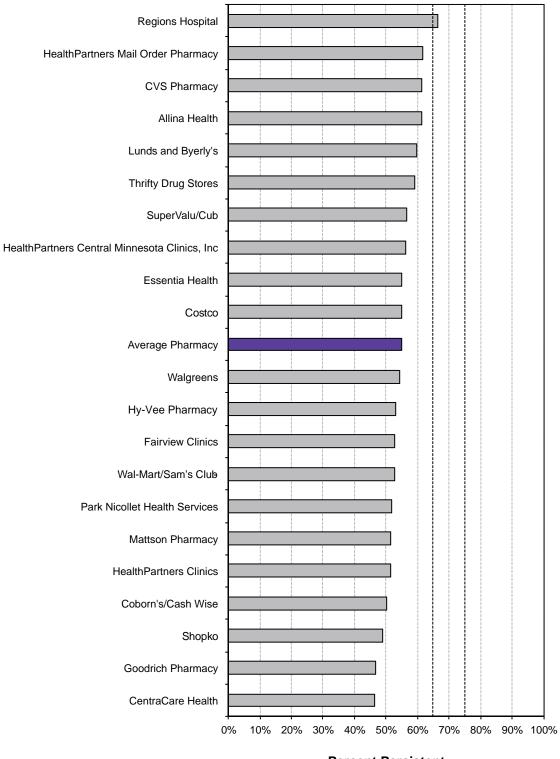
This measure includes members from all products with a new prescription for a statin medication in the measurement period of January 1, 2016 to December 31, 2016. Members must be continuously enrolled for the period of 180 days prior to the new prescription start through 216 days following the new prescription state. Population is identified using membership databases. Rates are calculated administratively using outpatient pharmacy claims. Members are attributed to the pharmacy where they have the greatest amount of days' supply filled during the measurement period.

Results

Cholesterol Persistence Rate	55.1%
Members with new statin prescription	9,033
Total eligible members	16,397



Cholesterol Persistence Pharmacy 1/1/2016 - 12/31/2016



Percent Persistent

---- Goals (Silver 65%, Gold 75%)

HealthPartners Clinical Indicators Report - 2016/2017 Results

ANTIDEPRESSANT MEDICATION MANAGEMENT – PHARMACY

May 1, 2015 – December 31, 2016

Description

The percentage of members ages 18 and older who were treated with an antidepressant medication, had a diagnosis of major depression and remained on the medication for 180 days (continuous phase).

This measure is consistent with the HEDIS 2017 Antidepressant Medication Management measurement specifications.

Methodology — Administrative

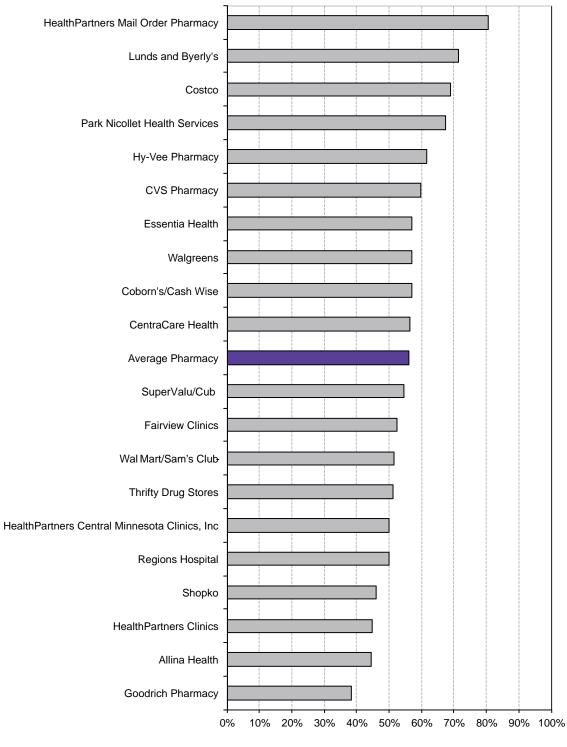
This measure includes all members ages 18 and older as of April 30, 2016, from all products with a pharmacy benefit who were continuously enrolled for 105 days prior to the prescription start date through 231 days after. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the pharmacy where the antidepressant medication was filled.

Results

Antidepressant Medication Management Rate - Continuation Phase	57.1%
Members remaining on medication for 180 days (continuation phase)	4,640
Total eligible members	8,122



Antidepressant Medication Management - Continuous Phase Pharmacy 5/1/2015 - 12/31/2016



Percent Managed

HealthPartners Clinical Indicators Report — 2016/2017 Results

OPTIMAL CARE FOR ACUTE LOW BACK PAIN

January 1, 2016 - December 31, 2016

Description

The rate represents the percentage of members ages 18 and older with newly diagnosed acute low back pain who received optimal care for acute low back pain.

Optimal care for acute low back pain is defined as an initial office visit for low back pain and does NOT include any of the following services in the first six weeks of care:

- Imaging
- Injection therapy referral
- Narcotic prescription
- Surgical consultation

Methodology — Administrative

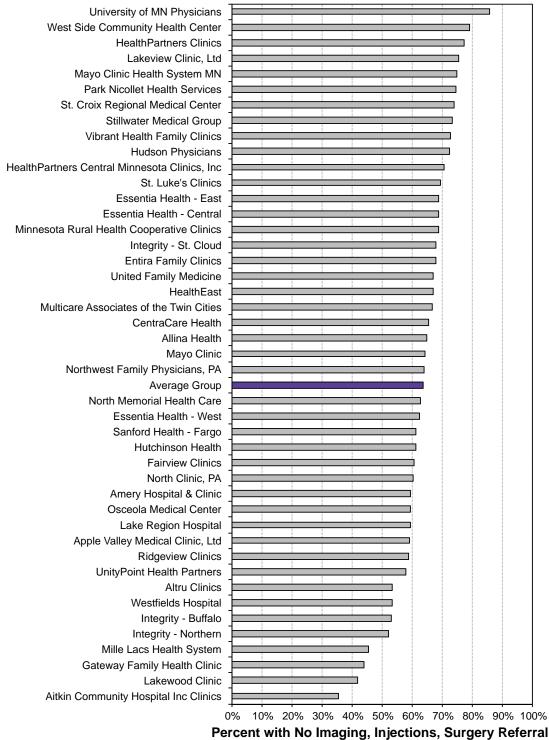
This measure includes members ages 18 years and older as of December 31, 2016, from commercial and Medicaid products with a pharmacy benefit. A newly diagnosed episode of acute low back pain for a member is defined as having no non-pharmacy low back pain claims at any facility in the 180 days prior to the diagnosis visit. Members with cancer, trauma, neurological impairment, IV drug abuse or pregnancy diagnoses prior to the end of the first six weeks following diagnosis are excluded. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the provider group of the diagnosing practitioner.

Results

Total eligible members	11,886
Members with appropriate care	8,134
Members Optimally Managed	68.4%
Rate by Service	
No imaging in first six weeks	91.8%
No injection in first six weeks	97.4%
No narcotic prescription in first six weeks	76.2%
No surgical consultation in first six weeks	98.7%



Optimal Care for Acute Low Back Pain 1/1/2016 - 12/31/2016



or Narcotics within 6 weeks



Low Back Pain - Imaging 1/1/2016 - 12/31/2016

Essentia Health - Central			-		_				
Aitkin Community Hospital Inc Clinics	-					-			
West Side Community Health Center									
Amery Hospital & Clinic	-								
Entira Family Clinics	-		1						
North Clinic, PA	-								-
HealthEast			1	1	1	1	1		
Northwest Family Physicians, PA									
University of MN Physicians							-	-	
Mille Lacs Health System									
Vibrant Health Family Clinics							-	1	
HealthPartners Clinics	-						-		
Mayo Clinic Health System MN								-	-
Westfields Hospital	-		1			-	1	-	÷.
St. Luke's Clinics									÷
Lakeview Clinic, Ltd		1	i	1	1	i	1	1	-
HealthPartners Central Minnesota Clinics, Inc	-						-		÷.
Osceola Medical Center									÷.
Multicare Associates of the Twin Cities	1	1	1		1	1	1	1	-
St. Croix Regional Medical Center									÷ .
Stillwater Medical Group	i	i 1	i	i	i	i	- i	i	Ļ.
CentraCare Health									_
Sanford Health - Fargo							-		
Allina Health									÷
Average Group									÷
North Memorial Health Care									Ú.
UnityPoint Health Partners									.
Park Nicollet Health Services		1	-			_			÷.
United Family Medicine									_
Fairview Clinics									_
- Essentia Health - East		1						1	
Integrity - Buffalo									
Essentia Health - West							-		
Apple Valley Medical Clinic, Ltd									
Hudson Physicians	- i	1	i	1		i	1		
Gateway Family Health Clinic	-								
Minnesota Rural Health Cooperative Clinics									
Ridgeview Clinics									
Altru Clinics									
Hutchinson Health									
Integrity - Northern									
Lakewood Clinic	-	1							
Mayo Clinic								1	
wayo Cillic		6 20%	-	-	_			-	1



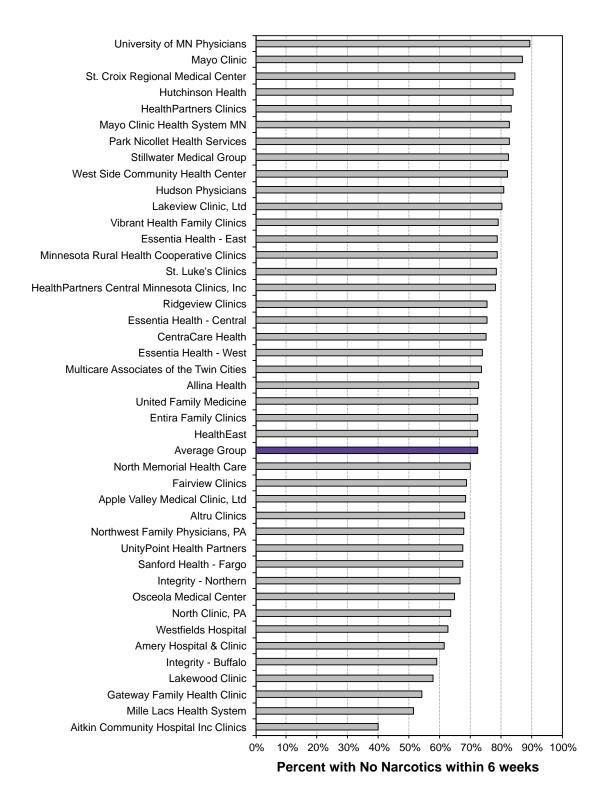
Low Back Pain - Injections 1/1/2016 - 12/31/2016

				!		!	!	!	!
Multicare Associates of the Twin Cities	-			-					
Osceola Medical Center			1	1	1	1	1	1	1
United Family Medicine	-	1	-					-	-
University of MN Physicians	-						-		
West Side Community Health Center			1	1	-	-	1	1	1
Westfields Hospital				1			1		
Stillwater Medical Group								-	-
Lakeview Clinic, Ltd	1	i	i	i	1		i	i	i
HealthPartners Clinics				1			1	1	-
Hudson Physicians									
Mayo Clinic Health System MN									
HealthEast	-	1							
Sanford Health - Fargo									
Park Nicollet Health Services	-								
Integrity - Northern				1	1		1		
Entira Family Clinics	-					-			
Fairview Clinics	-		-	-			-	-	
Apple Valley Medical Clinic, Ltd				-					-
Allina Health				1				1	1
HealthPartners Central Minnesota Clinics, Inc	-								
	-								
CentraCare Health	-		1					1	
Mille Lacs Health System	-		1						
North Clinic, PA	- :		1			1			
Essentia Health - East				-	-	1	1	ł	-
Average Group	-			-			-	-	
St. Croix Regional Medical Center									
UnityPoint Health Partners		-	-	1	-	-	1		
Minnesota Rural Health Cooperative Clinics							-	!	
Amery Hospital & Clinic							-	-	
St. Luke's Clinics	i	i	i	- i		- i	- i	i	i
Vibrant Health Family Clinics		1		1			1	1	
Aitkin Community Hospital Inc Clinics								-	_
Integrity - Buffalo				1			1	1	
North Memorial Health Care									
Essentia Health - West	- i	1		1			1		
Northwest Family Physicians, PA								1	
Lakewood Clinic									
Mayo Clinic				-			-		
Essentia Health - Central	i		1	-	1	1			
Altru Clinics									
	-								
Gateway Family Health Clinic							1	1	
Hutchinson Health	-								
Ridgeview Clinics	F i								

Percent with No Injection within 6 weeks



Low Back Pain - Narcotics Use 1/1/2016 - 12/31/2016





Low Back Pain - Surgical Consult 1/1/2016 - 12/31/2016

Sanford Health - Fargo	-									
St. Croix Regional Medical Center	_		-							
St. Luke's Clinics		1	-	i	1			1	1	1
Stillwater Medical Group		1	1		!	1	1	1	1	1
United Family Medicine		-	-		-			-		1
UnityPoint Health Partners										
University of MN Physicians										
Vibrant Health Family Clinics	_									
West Side Community Health Center	-									
Westfields Hospital	-									
Ridgeview Clinics		-	-		-			1		
Park Nicollet Health Services	-									
Osceola Medical Center	-	-	-		-					
North Clinic, PA	-	1	1		1					
North Memorial Health Care	-					1	1	1		
Northwest Family Physicians, PA	-									
Mille Lacs Health System Minnesota Rural Health Cooperative Clinics	-				1	1				
•			1					1		1
Multicare Associates of the Twin Cities	-	1	1		1			1	1	
Mayo Clinic	-	1	1	1	1	1	1	i	i	
Mayo Clinic Health System MN	-	1	1	1	1	1		1		
Lakewood Clinic	-	1	1		-					
Lakeview Clinic, Ltd	_	-	-		-	-	-	-	-	-
Integrity - Northern		1	1		1	1		1		
Integrity - Buffalo										
Average Group	_									
Hutchinson Health		1	1		1		-	-	-	
Hudson Physicians		-	-	-	-	-		-		
HealthPartners Clinics		-	-	-	-			-		
lealthPartners Central Minnesota Clinics, Inc		1	-	-	1	i	i		-	-
Gateway Family Health Clinic		1	1	1	1	1	1	1	1	1
HealthEast		-	-	-	-	-	-	!	1	!
Essentia Health - West		-	-		-				-	
Fairview Clinics										
Essentia Health - East	_	-	-		-					
Essentia Health - Central					-					
Entira Family Clinics										
CentraCare Health			-	-	1	-	-	-	-	
Apple Valley Medical Clinic, Ltd										
Amery Hospital & Clinic	-									
Altru Clinics	-					1			1	
Allina Health	-									
Ailina Health Aitkin Community Hospital Inc Clinics	-									
Auxin Community Hospital Inc Clinics										

Percent with No Surgical Consult within 6 weeks

PREVENTIVE SERVICES — ADULT PRIMARY CARE January 1, 2016 – December 31, 2016

Description

The rate represents the percent of enrolled members ages 19 and older by December 31, 2016, who are up-to-date (UTD) for all appropriate preventive services and the percent up-to-date rate by each service type. The measure includes preventive screening appropriate to each member's age and gender. (The Adult Preventive Services matrix of required services by age and gender is included in the 2017 Clinical Indicators Report Technical Supplement at **healthpartners.com/quality**.)

Methodology — Hybrid

Elements of this measure are consistent with HEDIS 2017 measures. This measure includes members from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016. Population identification is based on claim and membership databases. This measure includes a random sample of 105 members (100 + 5% oversample) per medical group. The UTD rate reflects a combination of administrative and chart abstracted data. Members are attributed to the primary care provider group with the most office visits during the measurement year. In addition to the members UTD rate, also displayed is an UTD rate that includes a tobacco assessment component. The Institute for Clinical Systems Improvement (ICSI) preventive services guideline for adults lists tobacco assessment as a Level I Component.

Results*

Total eligible members	380,809
Members sampled	6,401
Members up-to-date (Combination 6)	3,965
Members Up-to-Date - Primary Care (Combination 6)	71.4% (± 2.6)
Rate by Service	
Blood pressure (last two years)	97.4% (± 0.4)
BMI (in 2016)	91.5% (± 1.6)
Breast cancer screening (last two years) HEDIS	86.9% (± 3.7)
Cervical cancer screening (last three years) HEDIS	77.8% (± 4.0)
Chlamydia (in 2016)	70.2% (± 10.9)
Cholesterol, total and HDL (last five years)	89.1% (± 2.3)
Colorectal cancer screening (colonoscopy last ten years, flex sig last five years or FOBT in 2016) HEDIS	82.0% (± 3.1)
Pneumococcal vaccine ($\geq 65 \text{ yrs}$) Hedis	92.3% (± 3.4)
Tobacco assessment (in 2016)	97.3% (± 0.4)

* All rates are weighted by the eligible population of the provider groups displayed.



Preventive Services - Adult - Primary Care Members Up-to-Date, Combination 6 1/1/2016 - 12/31/2016



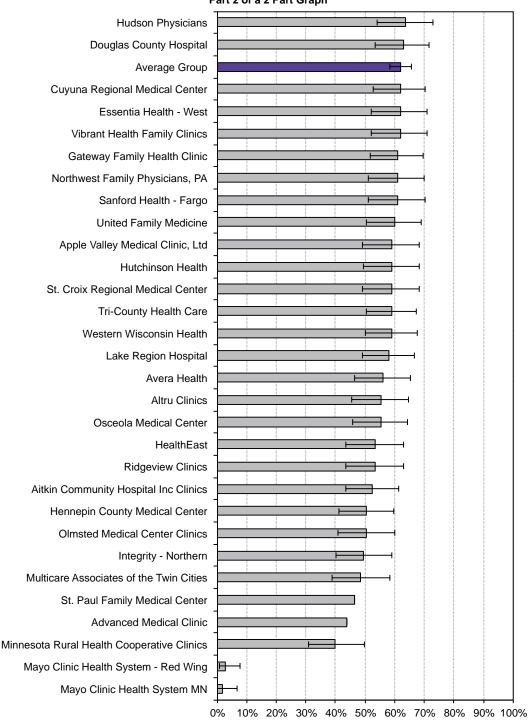
Part 1 of a 2 Part Graph

Percent Receiving All Appropriate Services

└──── Confidence Interval Finite population correction factor applied



Preventive Services - Adult - Primary Care Members Up-to-Date, Combination 6 1/1/2016 - 12/31/2016



Part 2 of a 2 Part Graph

Percent Receiving All Appropriate Services

Event Confidence Interval Finite population correction factor applied

PREVENTIVE SERVICES — ADULT OB/GYN

January 1, 2016 – December 31, 2016

Description

The rate represents the percent of enrolled female members ages 19 and older by December 31, 2016, who are up-to-date (UTD) for all appropriate preventive services and the percent up-to-date rate by each service type. The measure includes preventive screening appropriate to each member's age. (The Adult Preventive Services matrix of required services by age and gender is included in the 2017 Clinical Indicators Report Technical Supplement at **healthpartners.com/quality**.)

Methodology — Hybrid

Elements of this measure are consistent with HEDIS 2017 measures. This measure includes members from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016. Population identification is based on claim and membership databases. This measure includes a random sample of 84 members (80 + 5% oversample) per medical group. The UTD rate reflects a combination of administrative and chart abstracted data. Members are attributed to the OB/GYN provider group with the most office visits during the measurement year. In addition to the members UTD rate, also displayed is an UTD rate that includes a tobacco assessment component. The Institute for Clinical Systems Improvement (ICSI) preventive services guideline for adults lists tobacco assessment as a Level I Component.

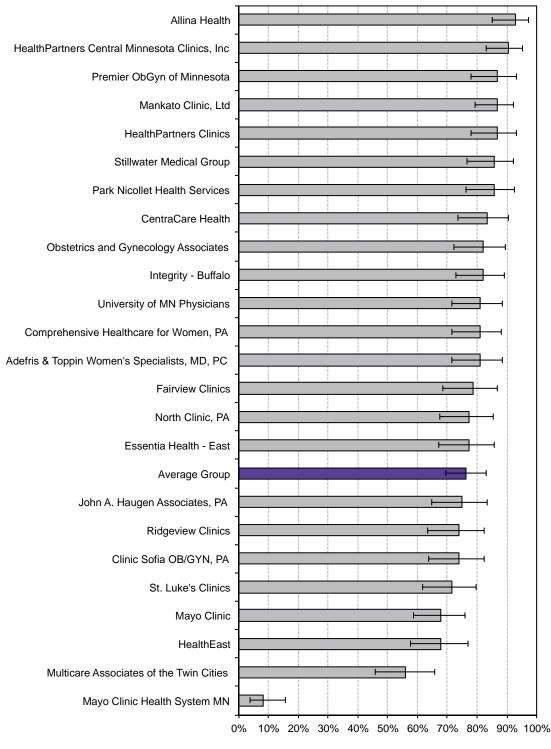
Results*

Total eligible members	70,887
Members sampled	2,016
Members up-to-date (Combination 3)	1,540
Members Up-to-Date - OB/GYN (Combination 3)	84.2% (± 2.5)
Rate by Service	
Blood pressure (last two years)	98.5% (± 0.4)
Breast cancer screening (last two years) HEDIS	93.5% (± 3.7)
Cervical cancer screening (last three years or last five years with HPV co-test) HEDIS	92.7% (± 1.9)
Chlamydia (in 2016)	63.2% (± 11.4)
Cholesterol, total and HDL (last five years)	89.2% (± 4.1)
Colorectal cancer screening (colonoscopy last ten years, flex sig last five years or FOBT in 2016) HEDIS	83.8% (± 5.9)
Pneumococcal vaccine ($\geq 65 \ yrs$) HEDIS	69.2% (± 5.6)
Tobacco assessment (in 2016)	98.7% (± 0.4)

* All rates are weighted by the eligible population of the provider groups displayed.



Preventive Services - Adult - OB/GYN Providers Members Up-to-Date, Combination 3 1/1/2016 - 12/31/2016



Percent Receiving All Appropriate Services

Finite population correction factor applied

PREVENTIVE SERVICES — CHILD AND ADOLESCENT January 1, 2016 – December 31, 2016

Description

The rate represents the percent of enrolled members ages 18 and younger on December 31, 2016, who are upto-date (UTD) for all appropriate preventive services and the up-to-date rate by each service type. The measure includes preventive screening appropriate to each member's age and gender. (The Child and Adolescent Preventive Services matrix of required services by age and gender is included in the 2017 Clinical Indicators Report Technical Supplement at **healthpartners.com/quality**.)

Methodology — Hybrid

Elements of this measure are consistent with HEDIS 2017 measures. This measure includes members from all products who were continuously enrolled from January 1, 2016 to December 31, 2016, who had a clinic visit in 2016. Population identification is based on claim and membership databases. This measure includes a random sample of 105 members (100 + 5% oversample) per medical group. The UTD rate reflects a combination of administrative and chart abstracted data. Members are attributed to the primary care provider group with the most office visits during the measurement year. In addition to the members UTD rate, also displayed is an UTD rate that includes a tobacco assessment component. The Institute for Clinical Systems Improvement (ICSI) preventive services guideline for adults lists tobacco assessment as a Level I Component.

Results*

Total eligible members	137,562
Members sampled	6,152
Members up-to-date (Combination 6)	2,794
Members Up-to-Date - Child and Adolescent (Combination 6)	52.8% (± 2.9)
Rate by Service	
BMI (in 2016)	82.6% (± 2.2)
Chlamydia (in 2016)	47.1% (± 12.9)
HPV ages 13-18 (UTD by 12/31/2016) series of 3	40.1% (± 4.9)
Imm combination ages 2–4 (UTD by 12/31/2016) 4 DTaP, 3 Polio, 1 MMR, 3 HiB, 3 HepB, 1 VZV, 4 Pneumococcal)	87.8% (± 5.3)
Imm combination ages 2–4 (UTD by 12/31/2016) 4 DTaP, 3 Polio, 1 MMR, 3 HiB, 3 HepB, 1 VZV, 4 Pneumococcal, 1 HepA, 2-3 Rotavirus, 2 Influenza) HEDIS	68.6% (± 5.9)
Imm combination ages 7–8 (UTD by age 7) DTaP #5, MMR #2, Polio #4, VZV #2	79.7% (± 6.5)
Meningococcol immunization (by age 13) HEDIS	95.0% (± 2.2)
Tetanus, adolescent (by age 13) HEDIS	96.0% (± 2.2)
Tobacco assessment (in 2016)	84.2% (± 1.9)
Vision screening (by 12/31/2016)	82.3% (± 6.6)

¹ Ages 16–18 if member meets HEDIS criteria as sexually active.

* All rates are weighted by the eligible population of the provider groups displayed.



Preventive Services - Child and Adolescent Members Up-to-Date, Combination 6 1/1/2016 - 12/31/2016



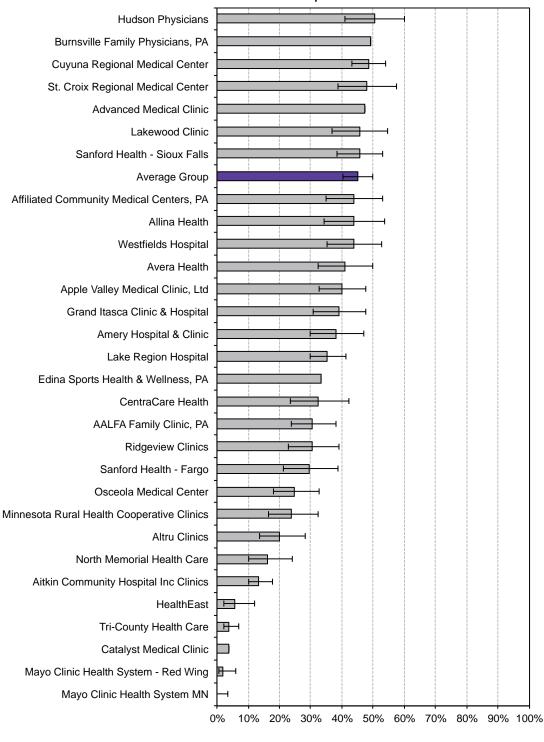
Part 1 of a 2 Part Graph

Percent Receiving All Appropriate Services

Finite population correction factor applied



Preventive Services - Child and Adolescent Members Up-to-Date, Combination 6 1/1/2016 - 12/31/2016



Part 2 of a 2 Part Graph

Percent Receiving All Appropriate Services

Finite population correction factor applied

EVIDENCE-BASED CERVICAL CANCER SCREENING — PRIMARY CARE Average Risk Asymptomatic Women January 1, 2014 – December 31, 2016

Description

The rate represents the percentage of women ages 21 and older in the measurement year screened in accordance with evidence-based standards:

- One screening pap test in measurement year or two years prior for women ages 21 to 64 and no history of hysterectomy
- No screening pap test in the measurement year for women ages 65 and older or women ages 21 and older with history of hysterectomy

Not screened:

• No screening pap test in measurement year or two years prior for women ages 21 to 64 and no history of hysterectomy

Screened more frequently:

- Two or more screening pap tests in measurement year or two years prior for women ages 21 to 64 and no history of hysterectomy
- One or more screening pap tests in the measurement year for women ages 65 and older
- One or more screening pap tests for women ages 21 and older with history of hysterectomy

Methodology — Administrative

Due to a three year measurement period, this measure includes all women ages 24 and older as of December 31, 2016, from all products who were continuously enrolled for three years. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members with a history of any abnormal cervical cancer screening, including cervical HPV, within five years or with a history of cervical cancer are excluded. Each pap test is attributed to the provider's medical group who performed the service. Members who do not have a pap test are attributed to the medical group visited the most.

Results

Total eligible pap tests or members (those without a pap test)	105,893
Evidence-based screening	70,189
Evidence-Based Screening Rate	66.3%
Not screened ¹	25.4%
Screened more frequently ¹	8.4%

¹ Lower rates are better.



Evidence-Based Cervical Cancer Screening - Primary Care Pap Test Attribution 1/1/2014 - 12/31/2016



Percent Evidence-Based Screening

Medical Groups with <200 records are not displayed.

EVIDENCE-BASED CERVICAL CANCER SCREENING — OB/GYN Average Risk Asymptomatic Women January 1, 2014 – December 31, 2016

Description

The rate represents the percentage of women ages 21 and older in the measurement year screened in accordance with evidence-based standards:

- One screening pap test in measurement year or two years prior for women ages 21 to 64 and no history of hysterectomy
- No screening pap test in the measurement year for women ages 65 and older or women ages 21 and older with history of hysterectomy

Not screened:

• No screening pap test in measurement year or two years prior for women ages 21 to 64 and no history of hysterectomy

Screened more frequently:

- Two or more screening pap tests in measurement year or two years prior for women ages 21 to 64 and no history of hysterectomy
- One or more screening pap tests in the measurement year for women ages 65 and older
- One or more screening pap tests for women ages 21 and older with history of hysterectomy

Methodology — Administrative

Due to a three year measurement period, this measure includes all women ages 24 and older as of December 31, 2016, from all products who were continuously enrolled for three years. Population identification is based on claim and membership databases. Rates are calculated using administrative data only. Members with a history of any abnormal cervical cancer screening, including cervical HPV, within five years or with a history of cervical cancer are excluded. Each pap test is attributed to the OB/GYN group who performed the service. Members who do not have a pap test are attributed to the medical group visited the most.

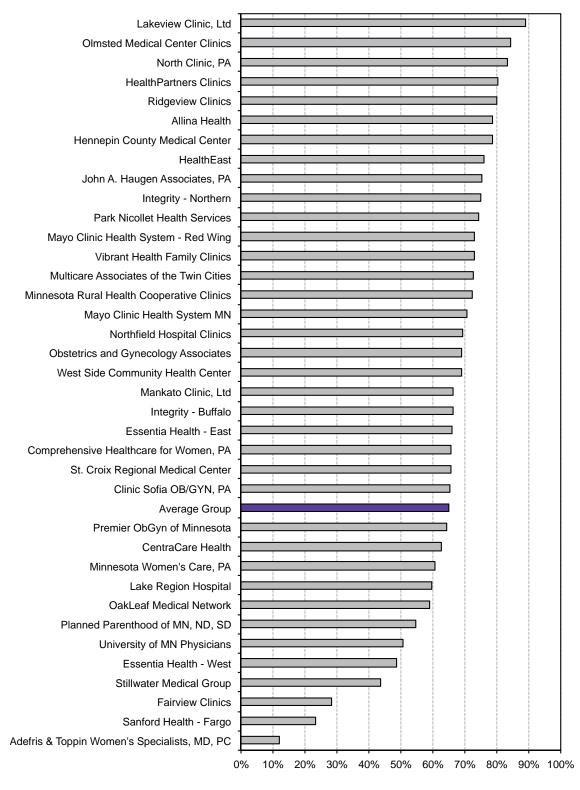
Results

Total eligible pap tests or members (those without a pap test)	43,786
Evidence-based screening	31,140
Evidence-Based Screening Rate	71.1%
Not screened ¹	6.6%
Screened more frequently ¹	22.3%

¹ Lower rates are better.



Evidence-Based Cervical Cancer Screening - OB/GYN Providers Pap Test Attribution 1/1/2014 - 12/31/2016



Percent Evidence-Based Screening

CHILD & TEEN CHECK-UPS

July 1, 2015 – June 30, 2017

Description

The rate represents the percentage of children ages six months to 20 years as of June 30, 2017, enrolled in Prepaid Medical Assistance Program (PMAP) or MinnesotaCare (MNCare) who had a preventive care visit within Child & Teen Check-Ups (C&TC) defined time periods:

- Last six months if age is six months through 17 months
- Last one year if age is 18 months through six years
- Last two years if age is seven years through 20 years

Methodology — Administrative

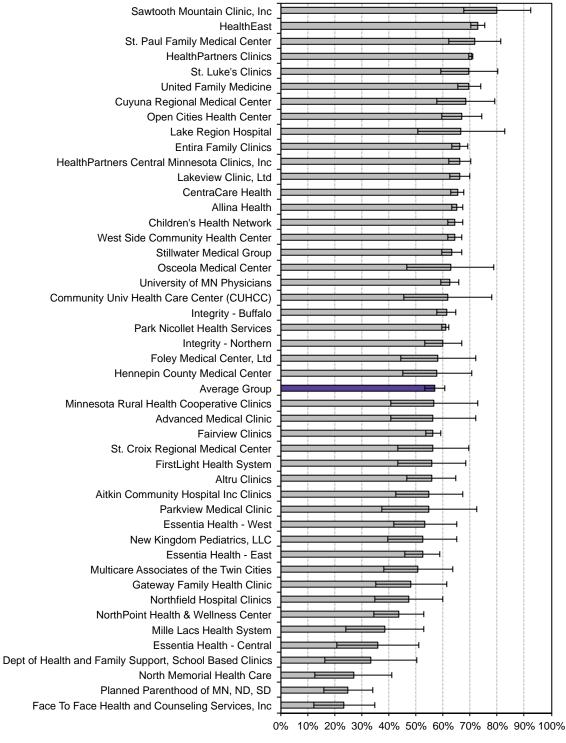
This measure includes all children ages six months to 20 years old from PMAP or MNCare products who were enrolled on June 30, 2017. Population identification is based on encounter, claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the primary care provider group with the most office visits during the measurement year.

Results

Total eligible members	67,567
Preventive visits	27,836
C&TC Rate	41.2% (± 0.4)



Child & Teen Check-Ups (C&TC) 7/1/2015 - 6/30/2017



Percent with C&TC Visit

Confidence Interval

LEAD SCREENING July 1, 2016 – June 30, 2017

Description

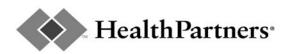
The rate represents the percentage of children ages 12 to 30 months as of June 30, 2017, enrolled in Prepaid Medical Assistance Program (PMAP) or MinnesotaCare (MNCare) who had at least one lead test between July 1, 2016 and June 30, 2017.

Methodology — Administrative

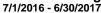
This measure includes all children ages 12 to 30 months from PMAP or MNCare products who were enrolled on June 30, 2017. Population identification is based on encounter, claim and membership databases. Rates are calculated using administrative data only. Members are attributed to the primary care provider group with the most office visits during the measurement year.

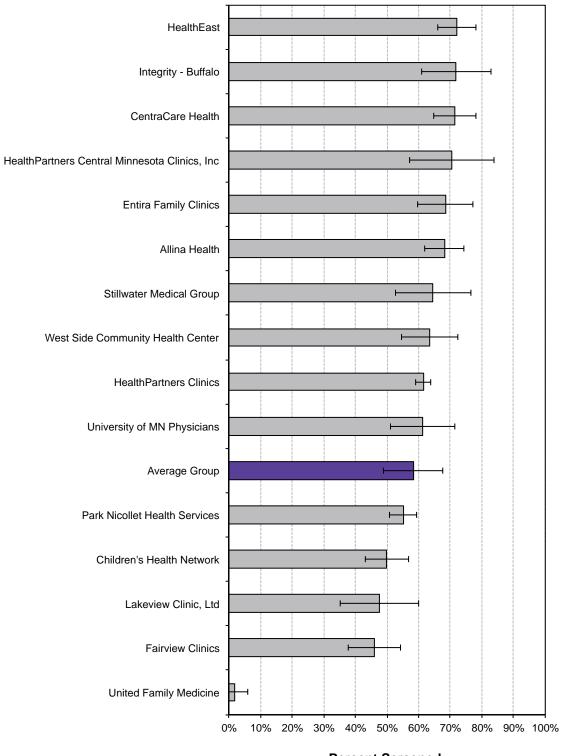
Results

Lead Screening Rate	40.4% (± 1.2)
Lead screening test	2,617
Total eligible members	6,471



Lead Screening





Percent Screened

------ Confidence Interval

CLINIC SAFETY ASSESSMENT SURVEY 2017

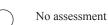
Description

This measure displays current provider group efforts related to six ambulatory patient safety topics.

Methodology — Provider Group Survey

Primary care and specialty providers are surveyed on an annual basis. Results are self-reported. The six topics and related survey questions are:

1. Has your provider group developed and completed a Safety Culture Assessment Survey?



misses

Assessment completed; includes reporting system of incidents and near

- Assessment and implementation of action plan(s) based on analysis of reported incidents
- Has your provider group established a protocol for dispensing sample medications? 2.



If samples are provided to patients, there is a protocol established and implemented at all clinic sites.



Sampling eliminated at all clinic sites

100% of all patients on chronic

by protocol; protocol compliance monitored and documented

anticoagulation therapy are managed

3. Has your provider group established a protocol for members on chronic anticoagulation therapy?



Protocol established and implemented at all clinic sites

NA = We do not manage patients on anticoagulation therapy.

- 4. Has your provider group established a protocol for safe use of abbreviations?
 - No protocol

Protocol established or EMR support implemented at all clinic sites

- Compliance monitored and documented
- Has your provider group established a protocol for medication refills? 5.





Protocol established and implemented

- Compliance monitored and documented
- 6. Has your provider group established a protocol for use of controlled substances?



Protocol established and implemented at all clinic sites



Compliance monitored and documented



Clinic Safety Assessment Survey Results

Self Reported as of June, 2017

Part	1	of	а	3	Part	Graph	

	Compliance with protocol monitored	ssme	bu	otocc			seor
	Protocol Established	Safety Clinic Assessme	Medication Sampling	Anticoagulation Protoco		efills	Controlled Substances
\bigcirc	Skipped question, or no protocol or procedure	linic	on S.	Julatic	ations	on R	nS be
	Chose not to participate	ety C	dicati	icoaç	Abbreviations	Medication Refills	ntrolle
NA	Not Applicable	Saf	Me	Ant	Abt	Me	C
	Provider Group	#1	#2	#3	#4	#5	#6
	AALFA Family Clinic, PA						
	Advanced Medical Clinic						
	Affiliated Community Medical Centers, PA	-					
	Aitkin Community Hospital Inc Clinics						
	Allina Health						
	Altru Clinics						
	Amery Hospital & Clinic	\bigcirc					
	Apple Valley Medical Clinic, Ltd	\bigcirc	\bigcirc				
	Associated Medical and Dental Clinic						
	Avera Health						
	Baldwin Area Medical Center	~					
	Burnsville Family Physicians, PA				\bigcirc		
	Catalyst Medical Clinic						
	CentraCare Health						
	Children's Health Network			NA			
	Clinic Sofia OB/GYN, PA						
	Cuyuna Regional Medical Center, Clinic						
	Douglas County Hospital						\bigcirc
	Duluth Family Medicine Clinic						
	Edina Sports Health & Wellness, PA						
	Entira Family Clinics						
	Essentia Health - Central						
	Essentia Health - East						
	Essentia Health - West						
	Fairview Clinics						
	France Avenue Family Physicians, PA						



Clinic Safety Assessment Survey Results

Self Reported as of June, 2017

Part 2 of a 3 Part Graph

	Part 2 of a 3 Part Gr	чрп	1	-			
	Compliance with protocol monitored	ssme	Вu	otoc			Jces
	Protocol Established	Asse	ampli	on Pr		efills	lbstar
\bigcirc	Skipped question, or no protocol or procedure	Safety Clinic Assessme	Medication Sampling	Anticoagulation Protoco	Abbreviations	Medication Refills	Controlled Substances
	Chose not to participate	ety C	dicati	icoaç	orevia	dicati	otrolle
NA	Not Applicable	Saf	Me	Ant	Abt	Me	Ö
	Provider Group	#1	#2	#3	#4	#5	#6
	Gateway Family Health Clinic						
	Gillette Children's Professional Services						
	Grand Itasca Clinic & Hospital						
	Gundersen Health System						
	HealthEast						
	HealthPartners Central Minnesota Clinics, Inc				\bigcirc		
	HealthPartners Clinics						
	Hennepin County Medical Center						
	Hudson Physicians						
	Hutchinson Health						
	Ilko Family Medicine, PA						
	Integrity - Buffalo	\bigcirc			\bigcirc		
	Integrity - Northern						
	Integrity - St. Cloud						
	John A. Haugen Associates, PA						
	Lake Region Hospital						
	Lakeview Clinic, Ltd						
	Lakewood Clinic						
	Mankato Clinic, Ltd						
	Mayo Clinic						
	Mayo Clinic Health System - Red Wing	_					
	Mayo Clinic Health System MN						
	Minnesota Rural Health Cooperative Clinics	_		_			
	Multicare Associates of the Twin Cities						
	North Clinic, PA						
	North Memorial Health Care						



Clinic Safety Assessment Survey Results

Self Reported as of June, 2017

Part 3 of a 3 Part Graph

	Compliance with protocol monitored	Safety Clinic Assessme	ling	rotocc	Abbreviations	Medication Refills	Controlled Substances
	Protocol Established		Medication Sampling	Medication Sampling Anticoagulation Protoco			
	Skipped question, or no protocol or procedure						
	Chose not to participate						
NA	Not Applicable						
	Provider Group	#1	#2	#3	#4	#5	#6
	Northfield Hospital Clinics						
	Northwest Family Physicians, PA						
	OakLeaf Medical Network						
	Obstetrics and Gynecology Associates			NA	\bigcirc		
	Olmsted Medical Center Clinics						
	Osceola Medical Center						
	Park Nicollet Health Services						
	Premier ObGyn of Minnesota						
	Richfield Medical Group						
	Ridgeview Clinics						
	Sanford Health - Fargo						
	Sanford Health - Sioux Falls						
	Southdale Pediatric Associates, Ltd			NA			
	St. Croix Regional Medical Center						\bigcirc
	St. Luke's Clinics						
	St. Paul Family Medical Center						
	Stillwater Medical Group						
	Tri-County Health Care						
	United Family Medicine						
	Unity Family Healthcare						
	University of MN Physicians						
	Valley Family Practice			\bigcirc			
	Vibrant Health Family Clinics						
	West Side Community Health Center						
	Westfields Hospital						
	Winona Health Services						

PATIENT EXPERIENCE — COORDINATION OF CARE

2016 Member Survey

Description

On an annual basis, members who saw a specialist for any reason in the last year are asked if they are satisfied with how their care was coordinated with their primary care physician. The rate represents the percent of surveyed members responding with "very satisfied" on questions related to coordination of care between their specialty and primary care physicians.

Methodology — Member Survey

Patient experience was determined through mail surveys conducted by HealthPartners from October through December 2016. Results were distributed to provider groups second quarter 2017. The measures include a random sample of members ages 18 years and older. Primary care results include commercial members only. The data were weighted to equal sample sizes of 200. The results were also weighted to control for self-reported health status. Results are reported for 39 primary care groups.

Survey Question - Primary Care

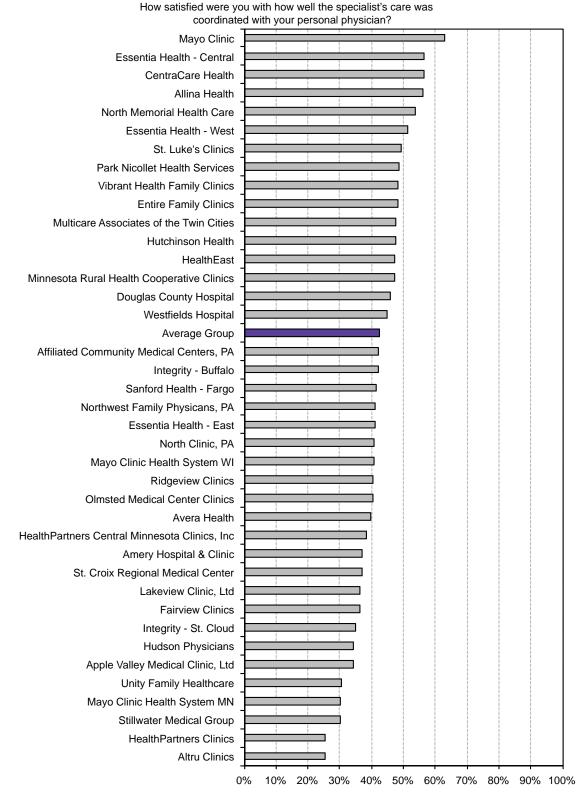
How satisfied were you with how well the specialist's care was coordinated with your personal physician?

Results

Total members responding	3,242
Total members with coordinated care	1,367
Very satisfied	42.2%



Patient Experience - Coordination of Care 2016 Member Survey



Percent Very Satisfied

PATIENT EXPERIENCE — MEDICATION SAFETY — PRIMARY CARE 2016 Member Survey

Description

On an annual basis, members with medications prescribed by primary care physicians are asked if they are satisfied with the explanation provided by their clinic concerning the reasons for and side effects of the prescribed medication. The rate represents the percent of surveyed members responding with "very satisfied" on questions related to medication safety.

Methodology — Member Survey

Patient experience was determined through mail surveys conducted by HealthPartners from October through December 2016. Results were distributed to provider groups second quarter, 2017. The measures include a random sample of members ages 18 years and older. Primary care results include commercial members only. The data were weighted to equal sample sizes of 200. The results were also weighted to control for self-reported health status. Results are reported for 39 primary care groups.

Survey Questions - Primary Care

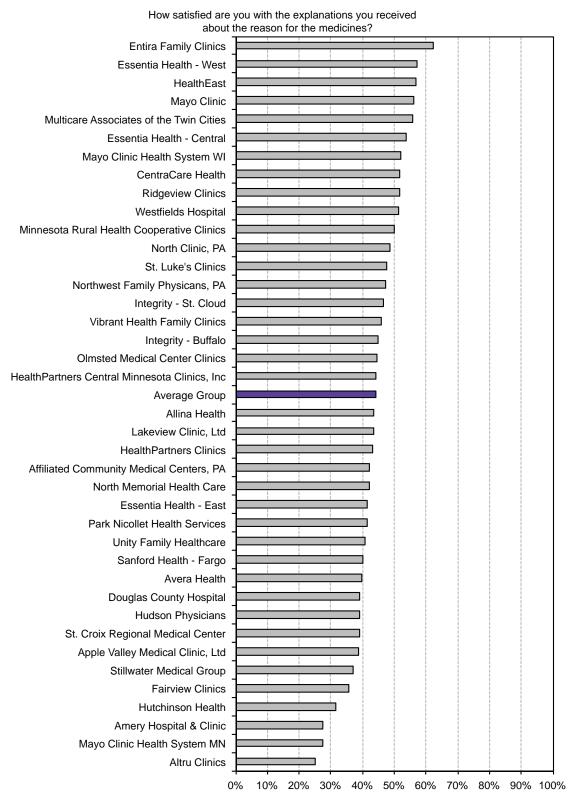
- 1. How satisfied were you with your clinic on explanations you received about the reason for any prescribed medicines?
- 2. How satisfied were you with your clinic on information you received about any side effects of your medicines?

Results

Primary Care - 2016	Explanation	Information
Total members responding	6,086	5,852
Total members with prescribed medications	2,738	1,893
Very satisfied	45.0%	32.4%



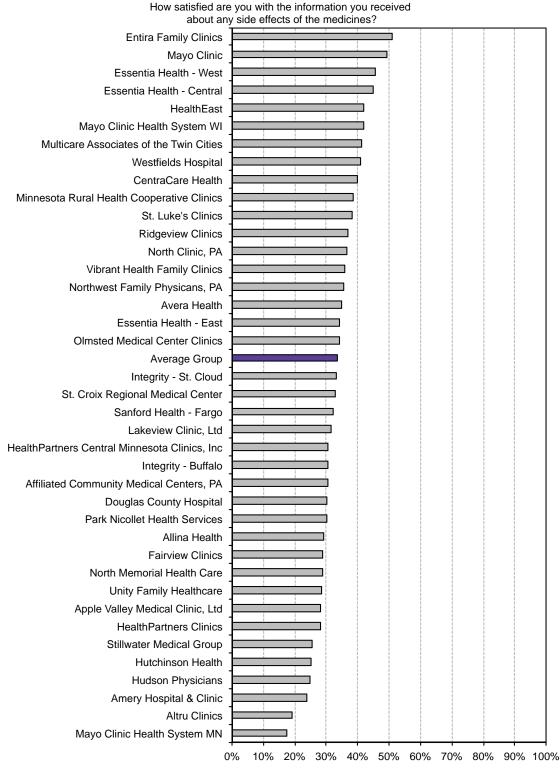
Patient Experience Medication Safety - Primary Care 2016 Member Survey



Percent Very Satisfied



Patient Experience Medication Safety - Primary Care 2016 Member Survey



Percent Very Satisfied

PATIENT EXPERIENCE — MEDICATION SAFETY — SPECIALTY CARE 2017 Member Survey

Description

On an annual basis, members with medications prescribed by specialty care physicians are asked if they are satisfied with the explanation provided by their clinic concerning the reasons for and side effects of the prescribed medication. The rate represents the percent of surveyed members responding with "very satisfied" on questions related to medication safety.

Methodology — Member Survey

Patient experience was determined through mail surveys conducted by HealthPartners in February and March 2017. Results were distributed to provider groups second quarter, 2017. OB/GYN includes a random sample of members ages 18 years and older. Cardiology, ENT and Orthopaedics include a random sample of members that includes both adults and children. Specialty care results include members enrolled in commercial, Medicare or Medicaid products. The data were weighted to equal sample sizes of 100. The results were also weighted to control for self-reported health status. Results are reported for 12 cardiology, 13 ENT, 17 OB/GYN and 16 orthopaedic groups.

Survey Questions - Specialty Care

- 1. How satisfied are you with the explanations you received about the reason for the prescribed medicines?
- 2. How satisfied are you with the information you received about any side effects of the medicines?

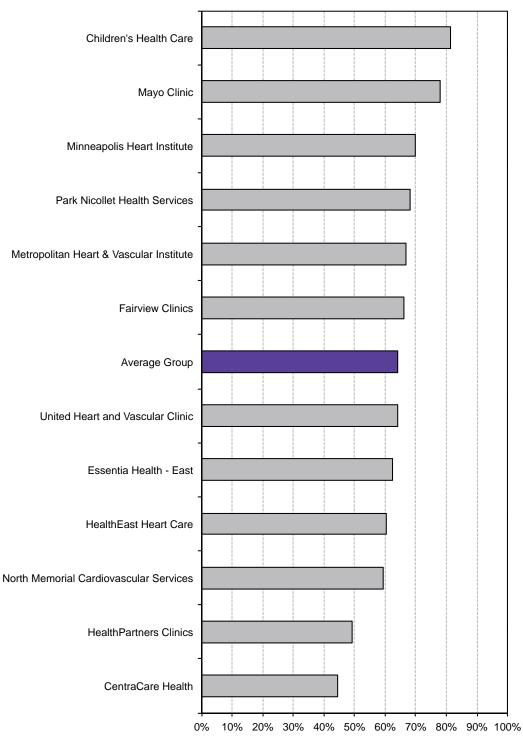
Results

Cardiology - 2017

Total members responding	1,138
Total members with prescribed medications	672
Very satisfied - explanation for prescribed medications	64%
Very satisfied - information received about side effects	56%
ENT - 2017	
Total members responding	829
Total members with prescribed medications	406
Very satisfied - explanation for prescribed medications	63%
Very satisfied - information received about side effects	58%
OB/GYN - 2017	
Total members responding	1,233
Total members with prescribed medications	708
Very satisfied - explanation for prescribed medications	74%
Very satisfied - information received about side effects	67%
Orthopaedics - 2017	
Total members responding	1,333
Total members with prescribed medications	571
Very satisfied - explanation for prescribed medications	66%
Very satisfied - information received about side effects	60%



Patient Experience Medication Safety - Cardiology Providers 2017 Member Survey

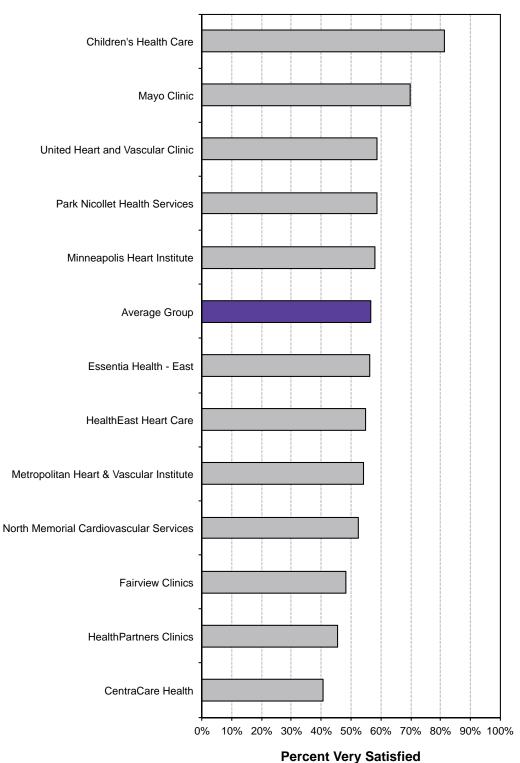


How satisfied are you with the explanations you received about the reason for the prescribed medicines?

Percent Very Satisfied



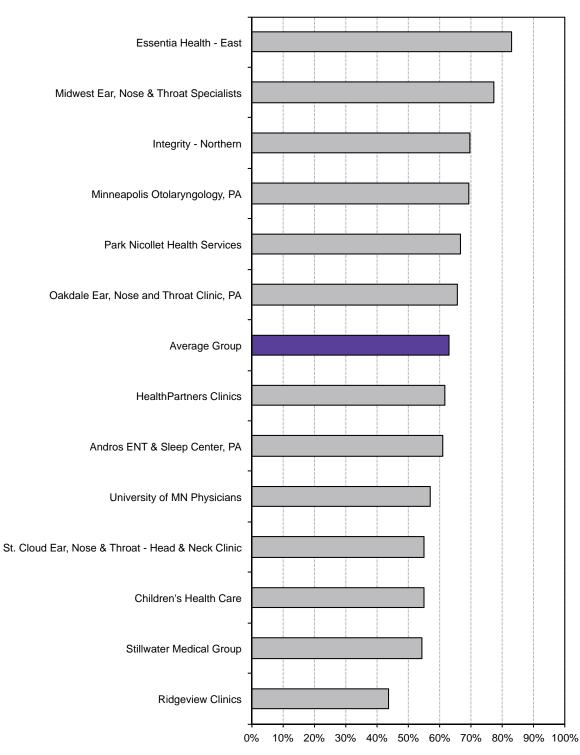
Patient Experience Medication Safety - Cardiology Providers 2017 Member Survey



How satisfied are you with the information you received about any side effects of the medicines?



Patient Experience Medication Safety - ENT Providers 2017 Member Survey

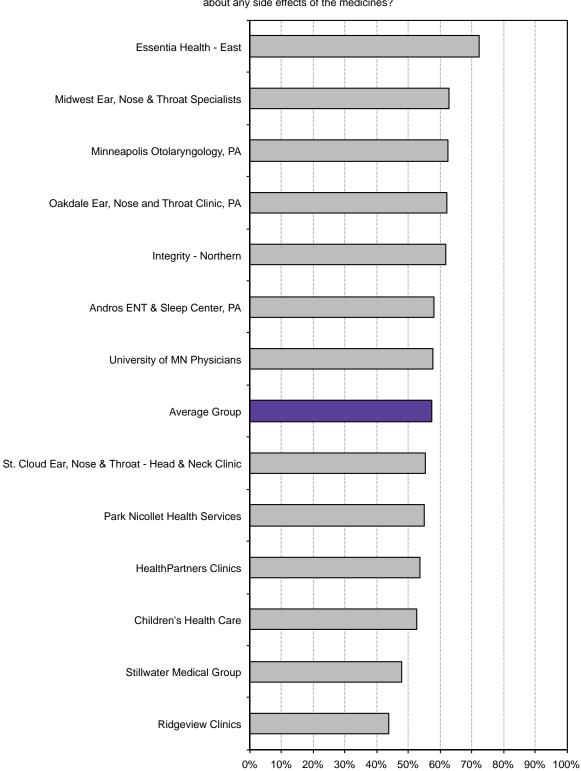


How satisfied are you with the explanations you received about the reason for the prescribed medicines?

Percent Very Satisfied



Patient Experience Medication Safety - ENT Providers 2017 Member Survey



How satisfied are you with the information you received about any side effects of the medicines?

Percent Very Satisfied



Patient Experience Medication Safety - OB/GYN Providers 2017 Member Survey

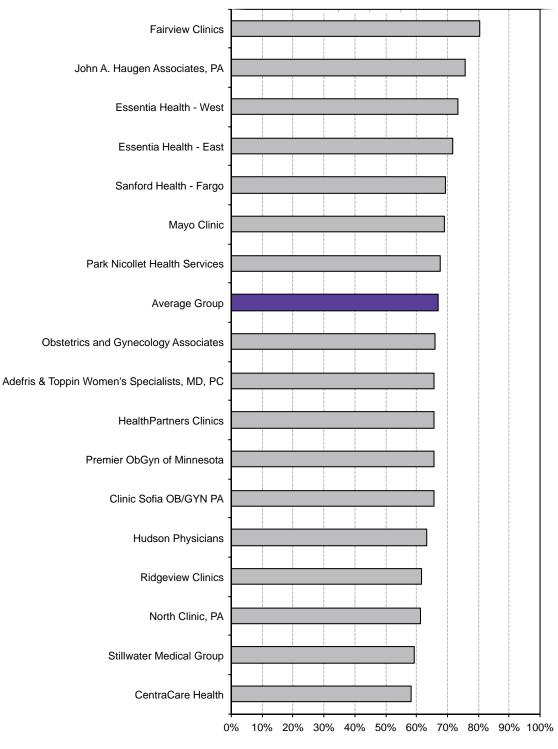
Clinic Sofia OB/GYN PA Premier ObGyn of Minnesota Adefris & Toppin Women's Specialists, MD, PC Essentia Health - West John A. Haugen Associates, PA **Fairview Clinics** Park Nicollet Health Services Obstetrics and Gynecology Associates Sanford Health - Fargo Average Group Mayo Clinic Essentia Health - East Stillwater Medical Group Hudson Physicians **Ridgeview Clinics** CentraCare Clinics HealthPartners Clinics North Clinic, PA 0% 10% 20% 30% 40% 50% 60% 70% 80% 90% 100%

How satisfied are you with the explanations you received about the reason for the prescribed medicines?

Percent Very Satisfied



Patient Experience Medication Safety - OB/GYN Providers 2017 Member Survey

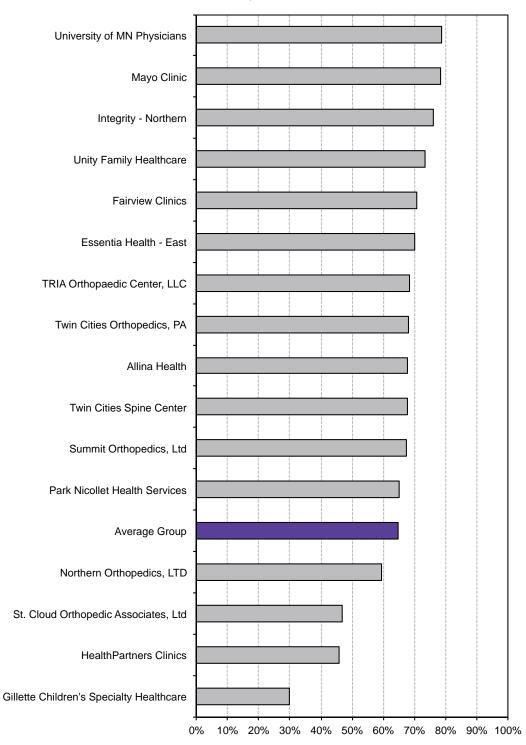


How satisfied are you with the information you received about any side effects of the medicines?

Percent Very Satisfied



Patient Experience Medication Safety - Orthopaedic Providers 2017 Member Survey

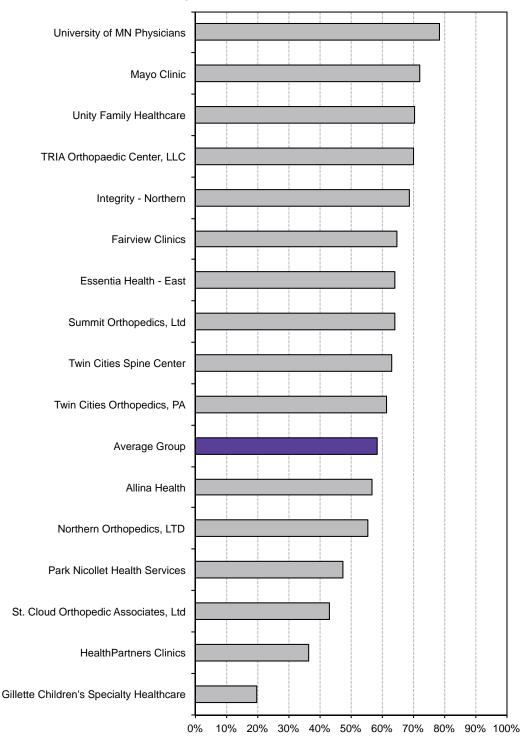


How satisfied are you with the explanations you received about the reason for the prescribed medicines?

Percent Very Satisfied



Patient Experience Medication Safety - Orthopaedic Providers 2017 Member Survey



How satisfied are you with the information you received about any side effects of the medicines?

Percent Very Satisfied

TOBACCO USE AND CESSATION 2016 Member Survey

Description

The rate represents the percent of members who indicated they used tobacco products and recalled receiving tobacco cessation assistance or preventive advice related to tobacco use during the past year.

Methodology — Member Survey

Tobacco status was determined through a mail survey conducted by HealthPartners from October through December 2016. The measures include a random sample of commercial members ages 18 years and older from 39 primary care medical groups for the adult survey and 20 primary care medical groups for the children's survey. The data were weighted to equal sample sizes of 200 for adults and 100 for children and to control for self-reported health status. For the child's portion of the interview, the adult most knowledgeable about the child's medical care was asked to complete the survey.

Survey Questions

- 1. During the past year, have you used tobacco products such as cigarettes, cigars, pipes, snuff or chewing tobacco?
- 2. At your last appointment, were you offered assistance to help you stop using tobacco? Assistance could include the nicotine patch, Zyban, phone counseling, a follow-up appointment at your clinic or written materials.
- 3. During the past year, have any of your children been exposed to secondhand smoke at home or day care?

Results*

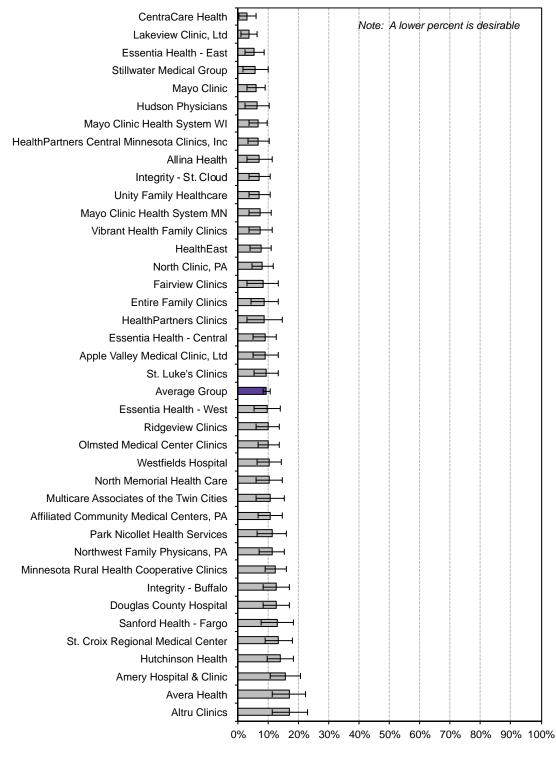
8.5% (± 0.6)
66.5% (± 3.7)
2.6% (± 0.8)

¹ A lower percentage is desirable.

* All rates are weighted by the eligible population of the provider groups displayed.



Tobacco - Adult - Prevalence 2016 Member Survey

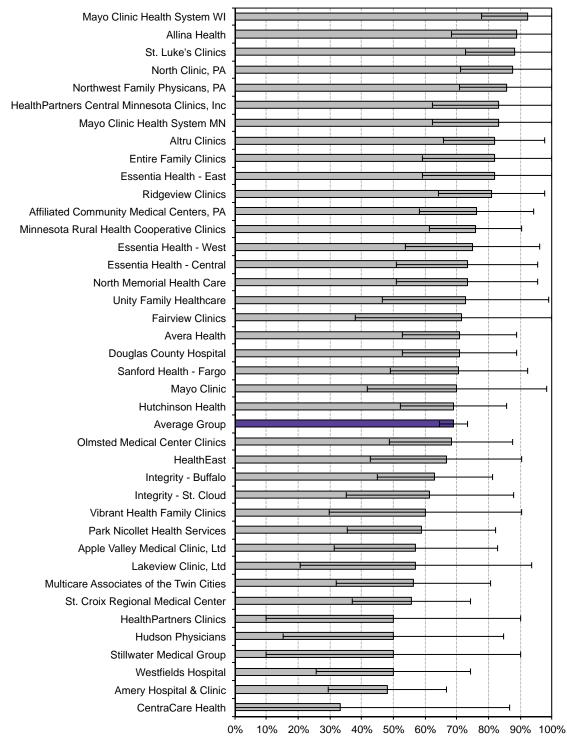


Percent Reporting Tobacco Use

- Confidence Interval



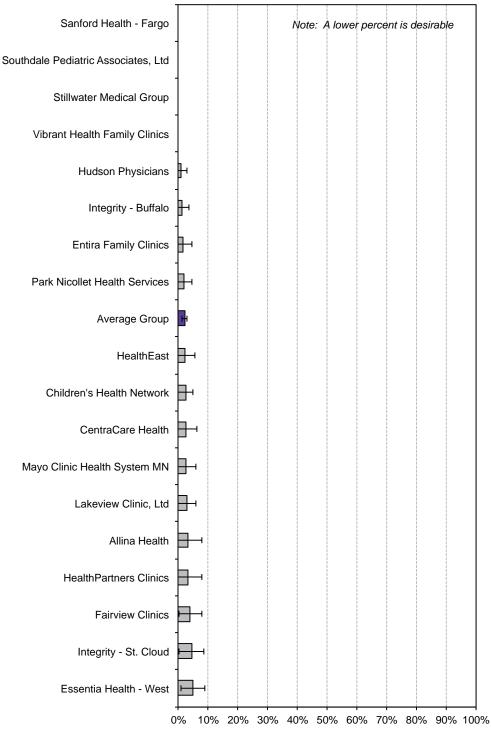
Tobacco - Adult - Assist Rate 2016 Member Survey



Percent Assisted

Confidence Interval





Tobacco - Children - Secondhand Smoke Exposure 2016 Member Survey

Percent Exposed

- Confidence Interval

TOTAL COST OF CARE AND RESOURCE USE — PRIMARY CARE January 1, 2016 - December 31, 2016

Description

Medical groups risk adjusted cost and resource use effectiveness at managing their primary care attributed population. Total cost of care is a measure of efficiency, intensity and price of care delivered compared to the average for similar primary care providers while resource use is a measure of efficiency and intensity, removing the effects of price. The total cost and resource use measures include all services and procedures across all sectors of care (e.g. physician services, lab tests, x-rays, pharmacy, specialists, and hospitals). In 2016, this HealthPartners-developed measure became one of the first measures of resource use and cost to be endorsed by the National Quality Forum.

Methodology

These measures are based on commercial fully insured and self insured members ages 64 and under who are enrolled for a minimum of nine months. These members are attributed to the medical group that provides the majority of primary care office visits as determined by the specialty of the servicing physician. These include family practice, internal medicine, pediatrics, geriatrics and obstetrics and gynecology specialties. All care members receive are assigned a relative resource use value using HealthPartners' patented algorithm, Total Care Relative Resource Values or TCRRVs. These values quantify resource use for all procedures and services across all sectors of the health care system.

Attributed members are assigned Adjusted Clinical Groups (ACG) risk adjustment scores based on all diagnoses, age and gender and are aggregated to the provider group level. ACGs, developed by Johns Hopkins University, represent the illness burden of a population and allow comparisons between populations with varying illness burdens.

Medical costs, pharmacy costs and resources use for each attributed member are totaled with outliers being capped at \$100,000. Each provider group's attributed member costs, resource use and risk scores are aggregated to create risk adjusted per member per month values. Total cost of care and resource use indices are created by dividing each provider's risk adjusted per member per month value by the respective 13 county metro area risk adjusted per member per month value.

Results

HealthPartners 13 county Metro Network Average: 1.000

Total Cost Indices > 1.000 represent providers that are more expensive than average

Total Cost Indices < 1.000 represent providers that are less expensive than average

Resource Use Indices > 1.000 represent providers that have higher resource use than average

Resource Use Indices < 1.000 represent providers that have lower resource use than average



Total Cost of Care - Primary Care, Total Cost Index (TCI) 1/1/2016 - 12/31/2016

- West Side Community Health Center		Note: A lower index	is desirable
France Avenue Family Physicians, PA			
- Hennepin County Medical Center			
- Entira Family Clinics			
- Integrity - Buffalo			
- HealthPartners Clinics			
North Clinic, PA			
- Multicare Associates of the Twin Cities			
Park Nicollet Health Services			
- Stillwater Medical Group			
AALFA Family Clinic, PA			
- Apple Valley Medical Clinic, Ltd			
- Northwest Family Physicians, PA			
- 13 County Metro Average			
- Burnsville Family Physicians, PA			
Lakeview Clinic, Ltd			
- Fairview Clinics			
HealthEast			
- Ridgeview Clinics			
- Allina Health			
- Edina Sports Health & Wellness, PA			
- United Family Medicine			
- North Memorial Health Care			
- University of MN Physicians			
0	.0 0.5 1	1.0 1.5 2	2.0 2.5

Total Cost Index (TCI) Providers with <600 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



West Side Community Health Center		Note: A lower index is	desirable
France Avenue Family Physicians, PA			
United Family Medicine			
Burnsville Family Physicians, PA			
Integrity - Buffalo			
Park Nicollet Health Services			
Apple Valley Medical Clinic, Ltd			
Allina Health			
North Clinic, PA			
Hennepin County Medical Center			
Fairview Clinics			
Stillwater Medical Group			
Multicare Associates of the Twin Cities			
HealthPartners Clinics			
Northwest Family Physicians, PA			
Lakeview Clinic, Ltd			
Entira Family Clinics			
HealthEast]	
North Memorial Health Care]	
Ridgeview Clinics			
AALFA Family Clinic, PA			
Edina Sports Health & Wellness, PA			
University of MN Physicians			
C	D.0 0.5 1.	0 1.5 2	.0 2.5

Total Cost of Care - Primary Care, Resource Use Index (RUI) 1/1/2016 - 12/31/2016

Resource Use Index (RUI) Providers with <600 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use

TOTAL COST INDEX AND RESOURCE USE — SPECIALTY CARE October 1, 2014 – September 30, 2016

Description

Medical group's case mix and risk adjusted cost and resource use effectiveness at managing their attributed patient's episodes of care.

The total cost index is a measure of the efficiency, intensity and price of care delivered compared to the same specialty average for the same case mix and risk profile of episodes. The resource use index is identical to the total cost index; however it removes the effects of price. Total cost and resource use measures include all care including: hospital, professional, ancillary and pharmacy costs.

Methodology

These measures are based on episodes treatment groups (ETGs) for commercial fully insured and self insured members where episodes are completed, non outliers and the member is continuously enrolled throughout the duration of the episode. ETGs group all care received related to a condition into a defined episode of care. All care members receive are assigned a relative resource use value using HealthPartners' patented algorithm, Total Care Relative Resource Values or TCRRVs. These values quantify resource use for all procedures and services across all sectors of the health care system. Providers are attributed to episodes where they represent at least 25% of management and surgery resources for the episode. The episodes included in the measures are case mix and severity adjusted by specialty and excludes all trauma and transplants. Total cost of care and resource use indices are created for each specialty by dividing each provider's risk actual cost or resource use by the 13 county metro expected values.

Results

HealthPartners 13 county Metro Network Average: 1.000

Total Cost Indices > 1.000 represent providers that are more expensive than average

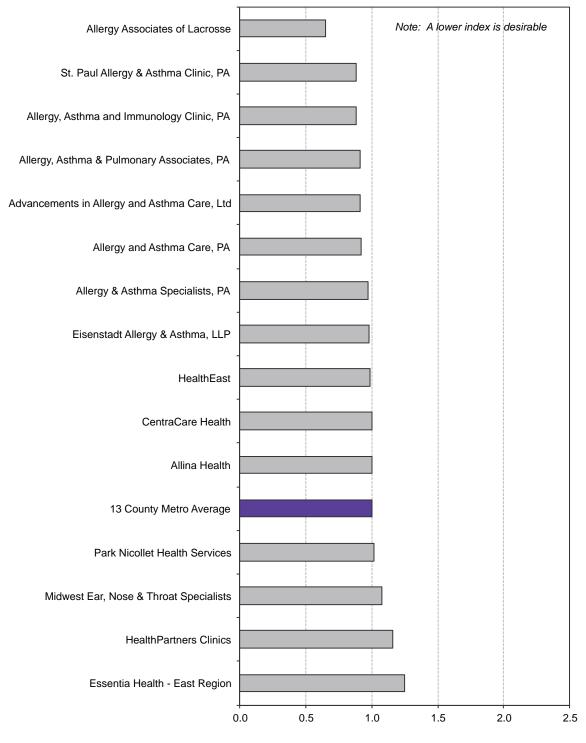
Total Cost Indices < 1.000 represent providers that are less expensive than average

Resource Use Indices > 1.000 represent providers that have higher resource use than average

Resource Use Indices < 1.000 represent providers that have lower resource use than average



Total Cost Index (TCI) - Allergy & Immunology Providers 10/1/2014 - 9/30/2016

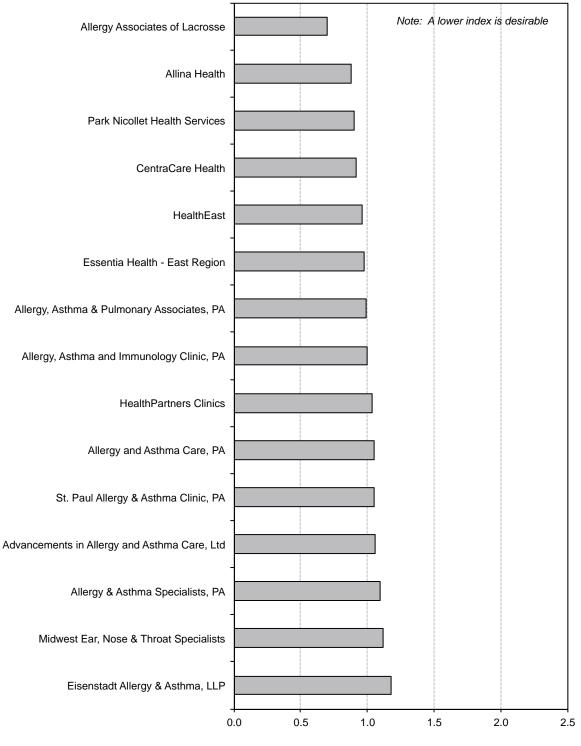


Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





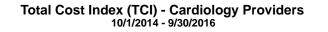
Resource Use Index (RUI) - Allergy & Immunology Providers 10/1/2014 - 9/30/2016

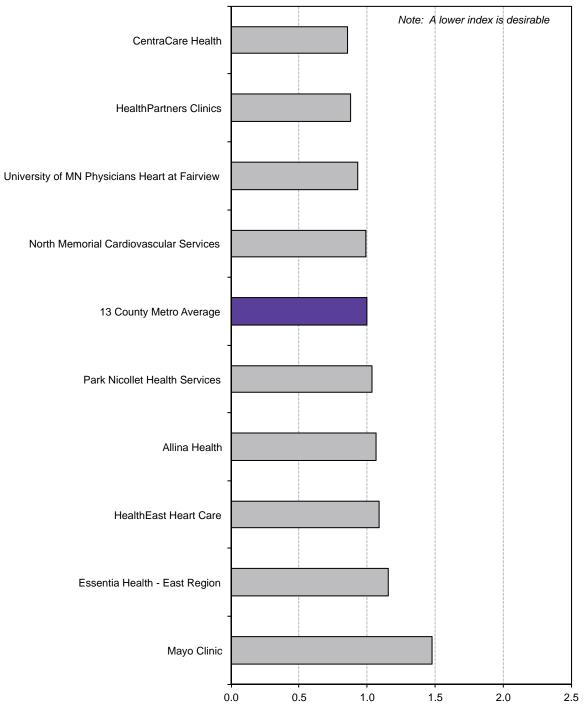
Resource Use Index (RUI)

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use





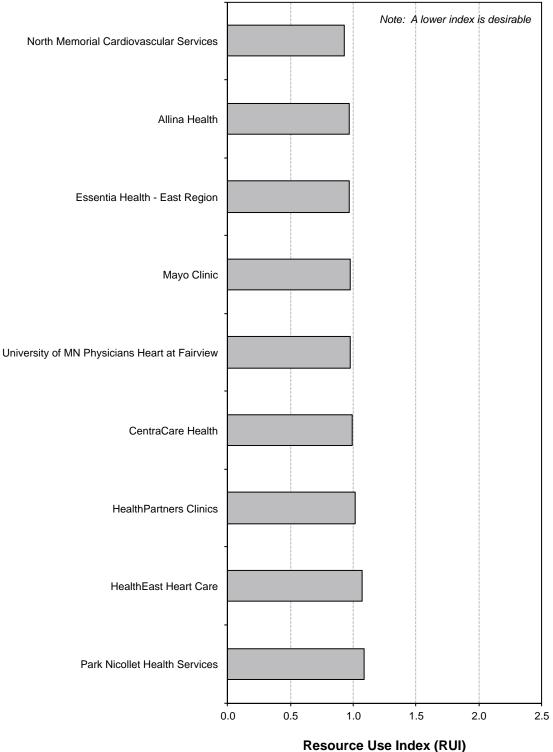


Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





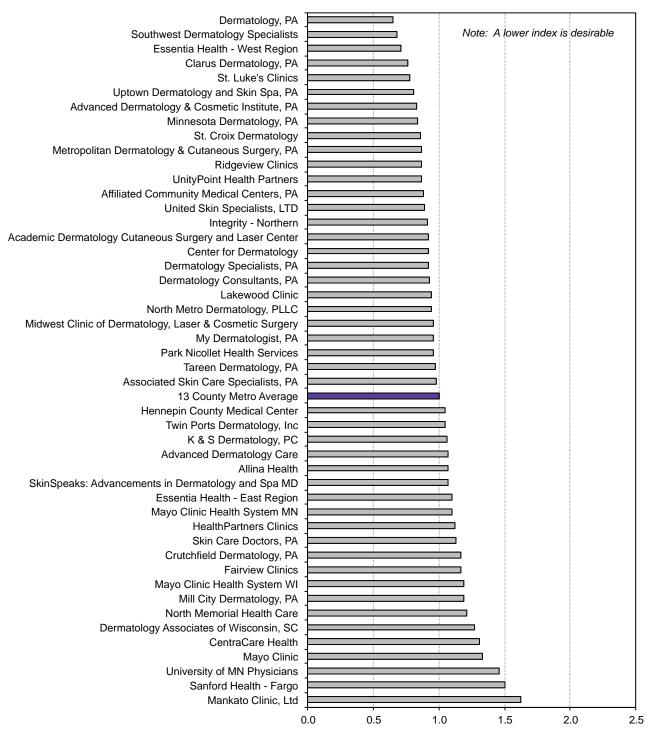
Resource Use Index (RUI) - Cardiology Providers 10/1/2014 - 9/30/2016

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Dematology Providers 10/1/2014 - 9/30/2016



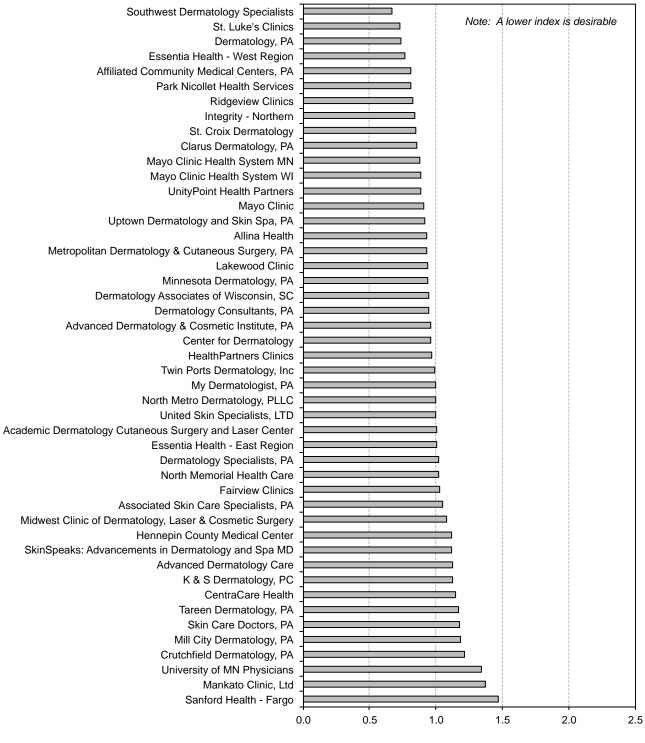
Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Netw ork Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Resource Use Index (RUI) - Dermatology Providers 10/1/2014 - 9/30/2016



Resource Use Index (RUI)

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Endocrinology Providers 10/1/2014 - 9/30/2016



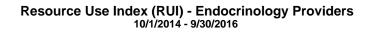
Total Cost Index (TCI) Providers with <300 attributed members are not displayed.

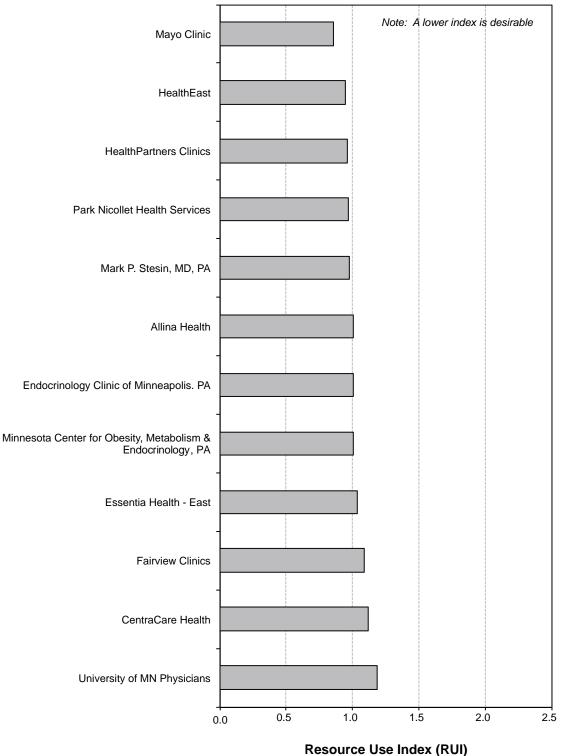
ro Network Average: 1.000

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average

Indices < 1.000 represent providers that are less expensive than average





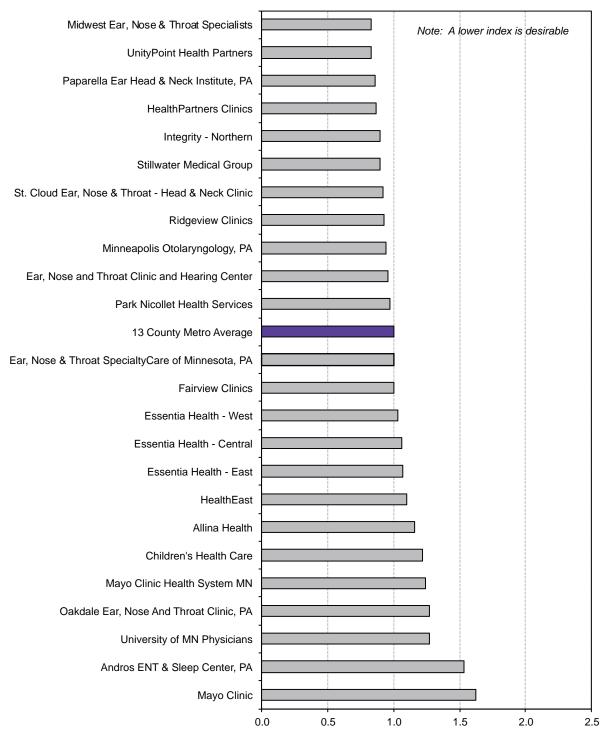


Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - ENT Providers 10/1/2014 - 9/30/2016



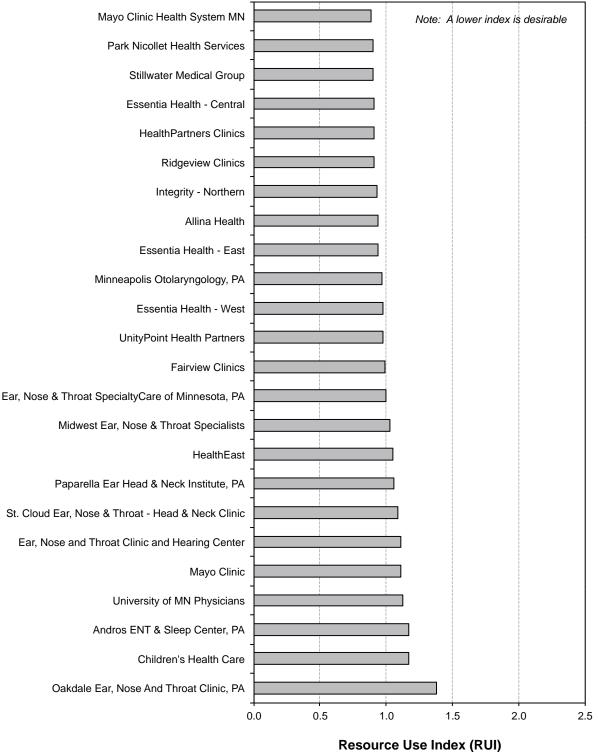
Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Resource Use Index (RUI) - ENT Providers 10/1/2014 - 9/30/2016

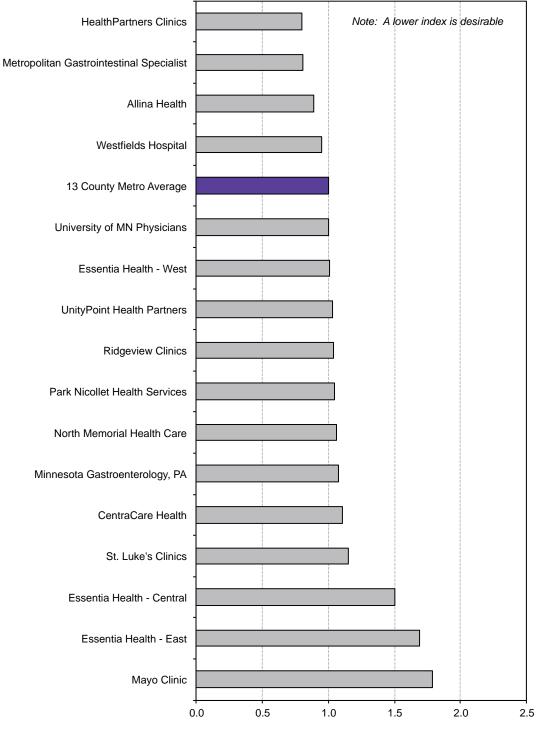


Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Gastroenterology Providers 10/1/2014 - 9/30/2016

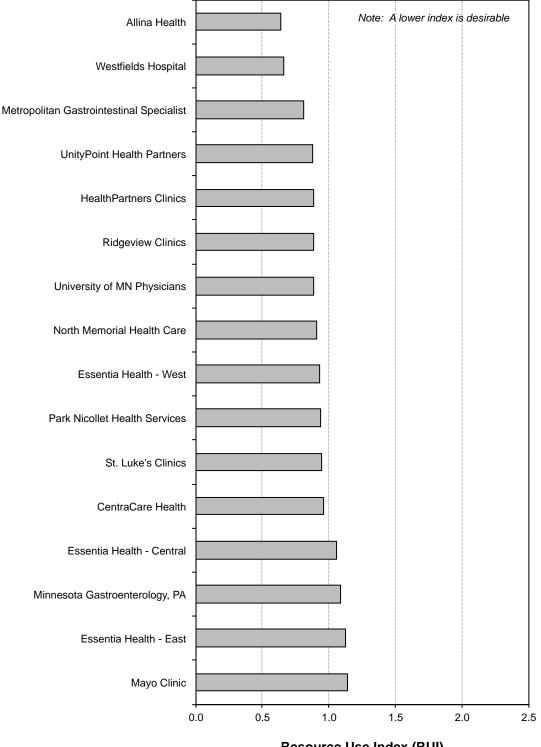


Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





Resource Use Index (RUI) - Gastroenterology Providers 10/1/2014 - 9/30/2016

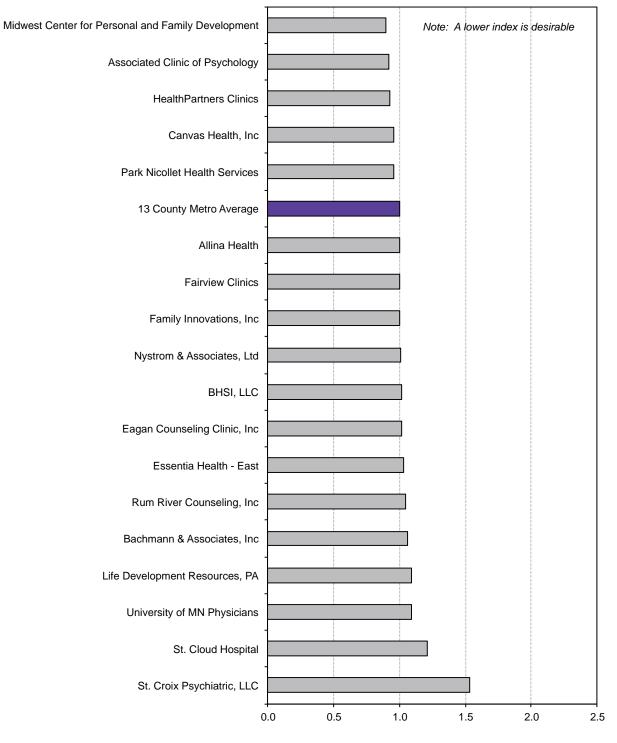
Resource Use Index (RUI)

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Mental Health Providers 10/1/2014 - 9/30/2016

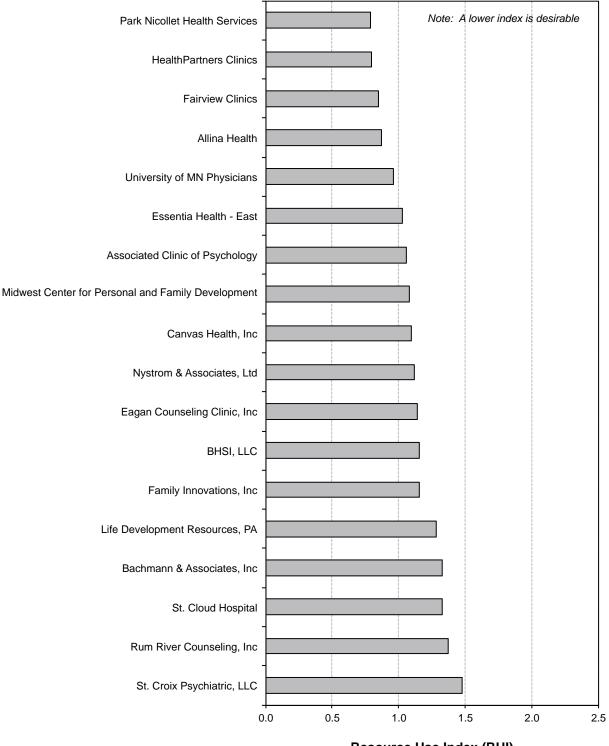


Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





Resource Use Index (RUI) - Mental Health Providers 10/1/2014 - 9/30/2016

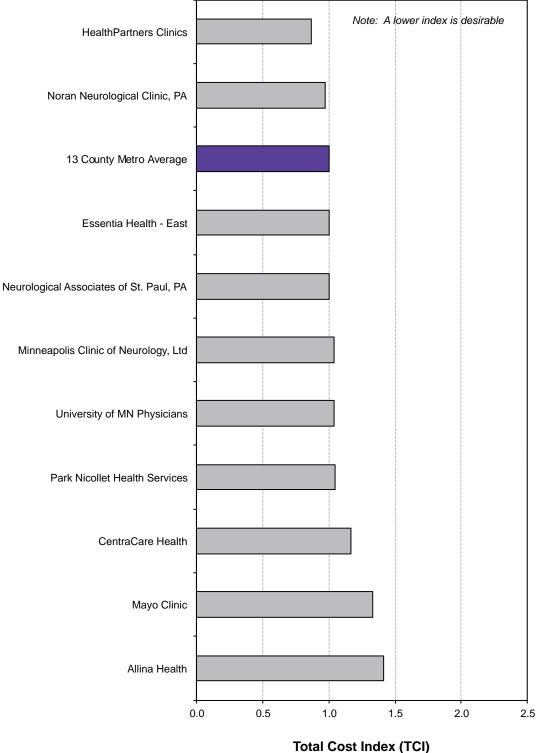
Resource Use Index (RUI)

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



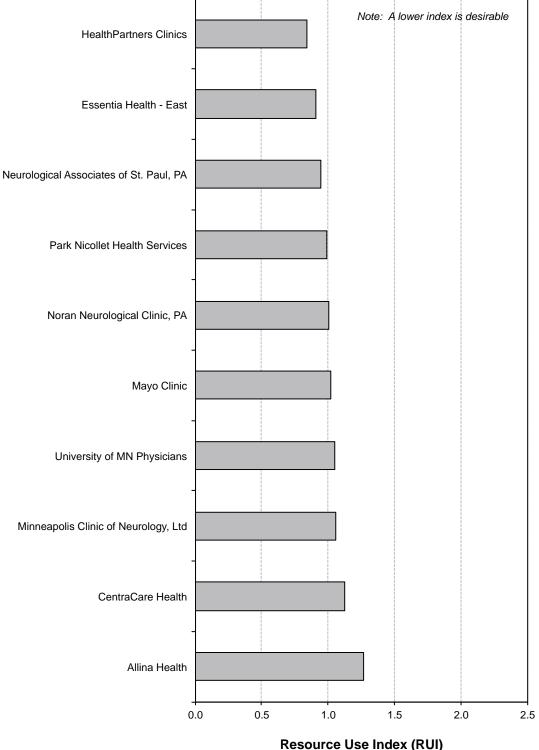
Total Cost Index (TCI) - Neurology Providers 10/1/2014 - 9/30/2016



Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





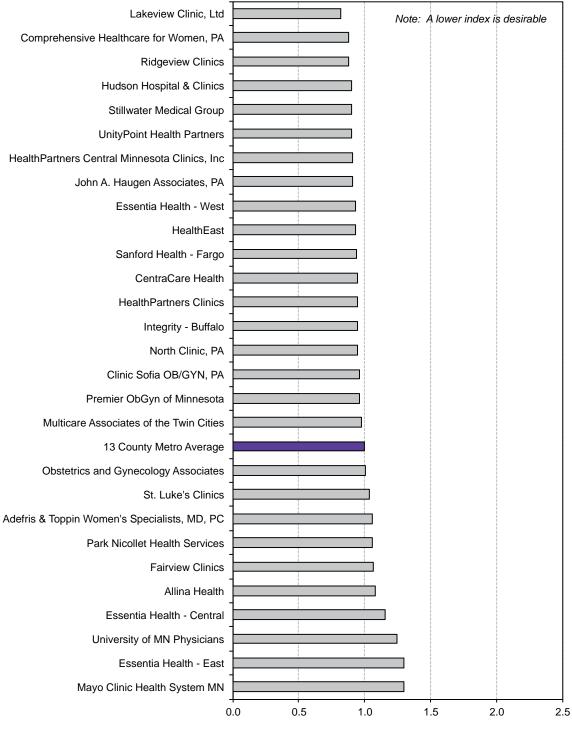
Resource Use Index (RUI) - Neurology Providers 10/1/2014 - 9/30/2016

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - OB/GYN Providers 10/1/2014 - 9/30/2016



Total Cost Index (TCI)

Providers with <600 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Resource Use Index (RUI) - OB/GYN Providers 10/1/2014 - 9/30/2016

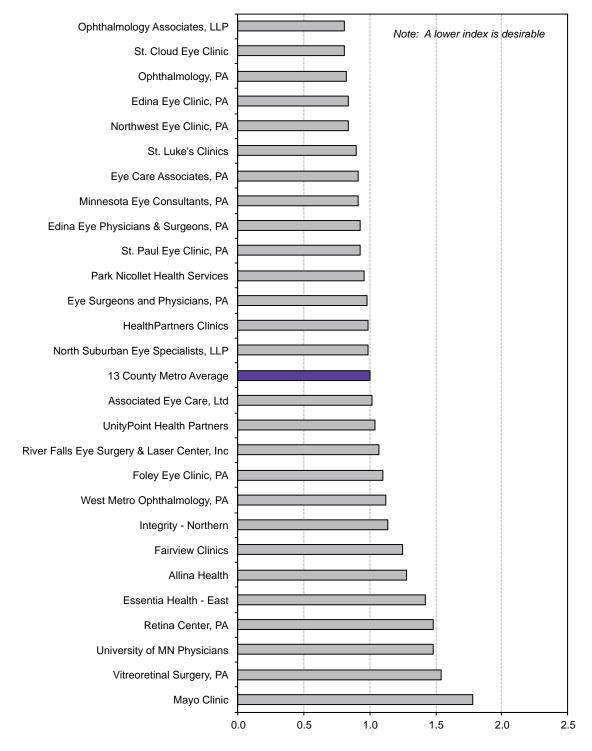
Lakeview Clinic, Ltd			Note: A	lower index i	s desirable
Essentia Health - West	-				
Hudson Hospital & Clinics	-				
Sanford Health - Fargo					
St. Luke's Clinics					
Stillwater Medical Group					
Essentia Health - Central	-				
Integrity - Buffalo	-				
Mayo Clinic Health System MN	-				
Allina Health	-				
Park Nicollet Health Services	-				
Comprehensive Healthcare for Women, PA	-				
- HealthEast	-				
HealthPartners Central Minnesota Clinics, Inc	-				
- Essentia Health - East	-				
	-				
North Clinic, PA	-				
Premier ObGyn of Minnesota	-				
Ridgeview Clinics	-				
HealthPartners Clinics	-				
John A. Haugen Associates, PA	-		1		
CentraCare Health	-		1		
Adefris & Toppin Women's Specialists, MD, PC	-		7		
Clinic Sofia OB/GYN, PA	-				
Obstetrics and Gynecology Associates					
UnityPoint Health Partners					
Multicare Associates of the Twin Cities	-				
-					
University of MN Physicians			.0 1.	5 0	0 25
0	.0 (.0 2.5
		Resour	ce Use Inde	ex (RUI)	

Resource Use Index (RUI) Providers with <600 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Ophthalmology & Ophthalmic Surgery Providers 10/1/2014 - 9/30/2016



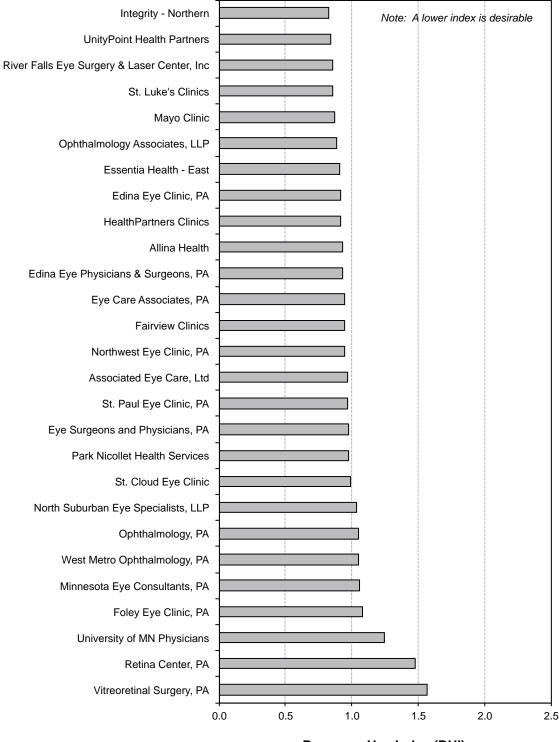
Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Resource Use Index (RUI) - Ophthalmology & Ophthalmic Surgery 10/1/2014 - 9/30/2016



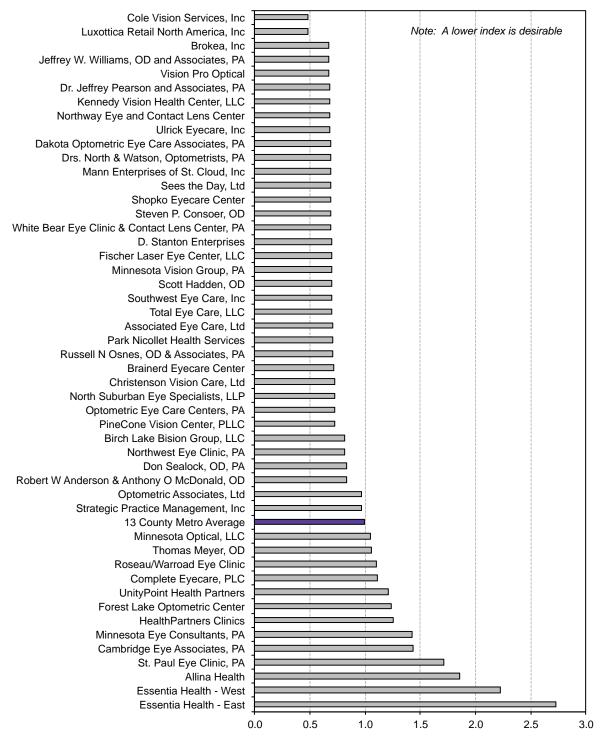
Resource Use Index (RUI)

Providers with <300 attributed members are not displayed.

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Total Cost Index (TCI) - Optometry Providers 10/1/2014 - 9/30/2016



Total Cost Index (TCI)

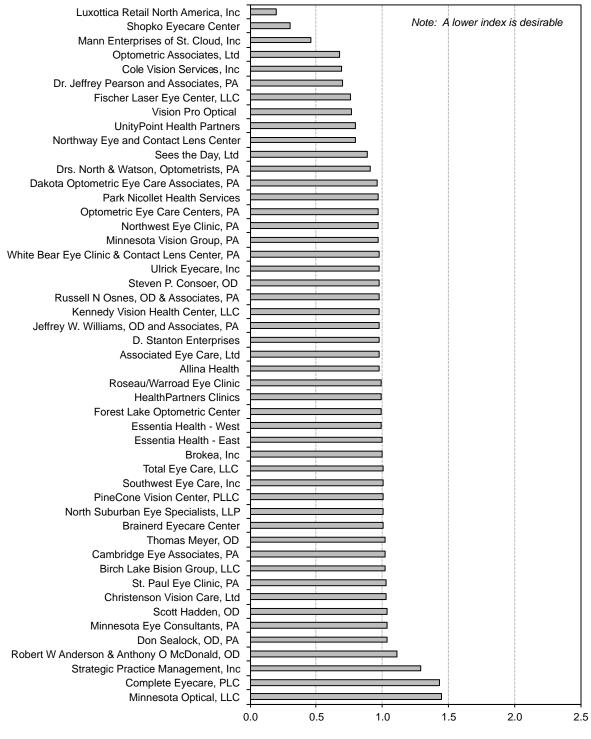
Providers with <1000 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average

Indices < 1.000 represent providers that are less expensive than average



Resource Use Index (RUI) - Optometry Providers 10/1/2014 - 9/30/2016



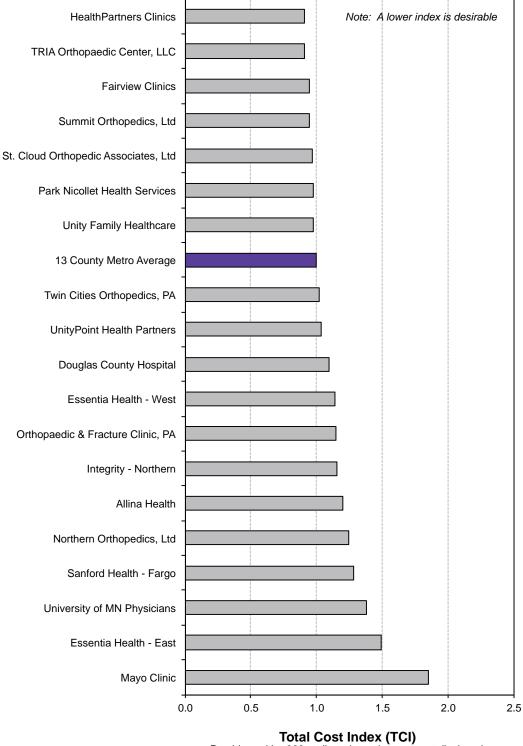
Resource Use Index (RUI)

Providers with <1000 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Orthopaedic Providers 10/1/2014 - 9/30/2016

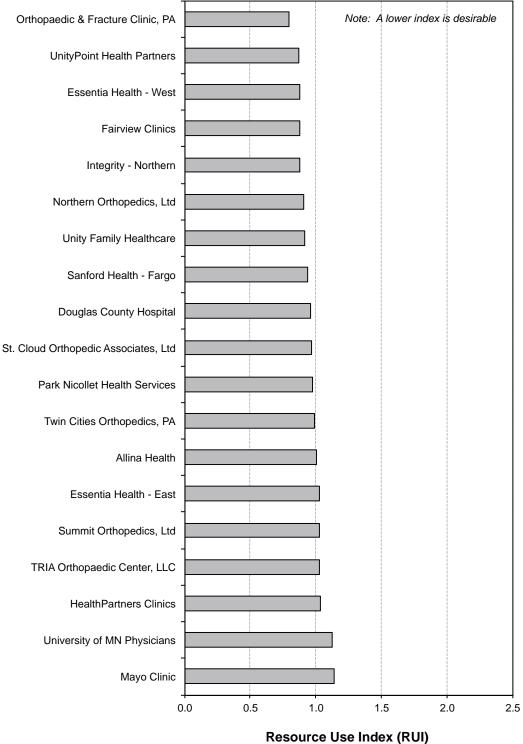


Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average

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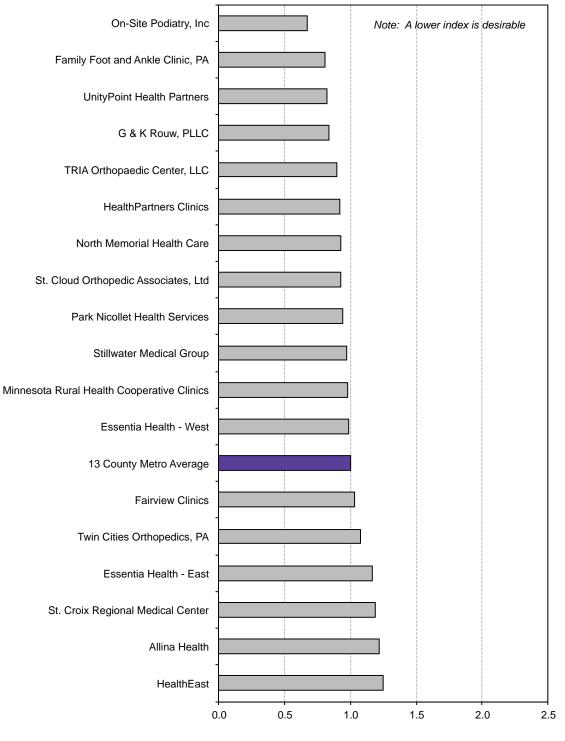
Resource Use Index (RUI) - Orthopaedic Providers 10/1/2014 - 9/30/2016

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



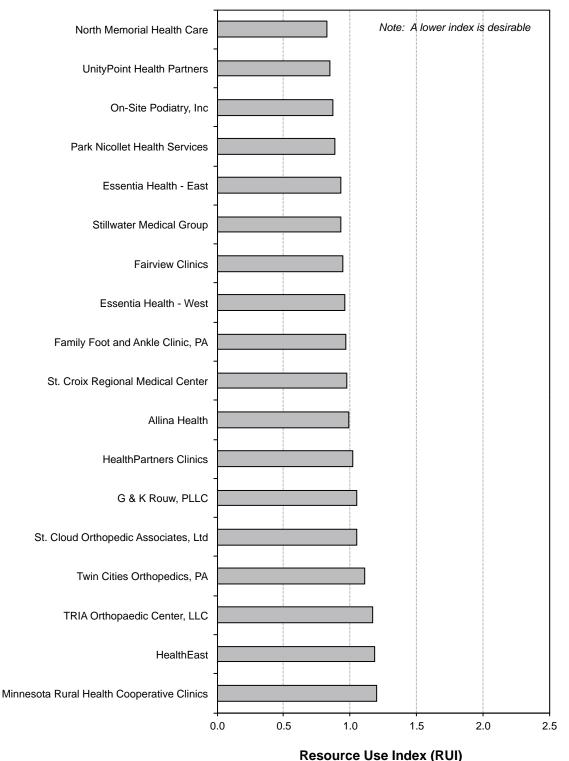
Total Cost Index (TCI) - Podiatry Providers 10/1/2014 - 9/30/2016



Total Cost Index (TCI) Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





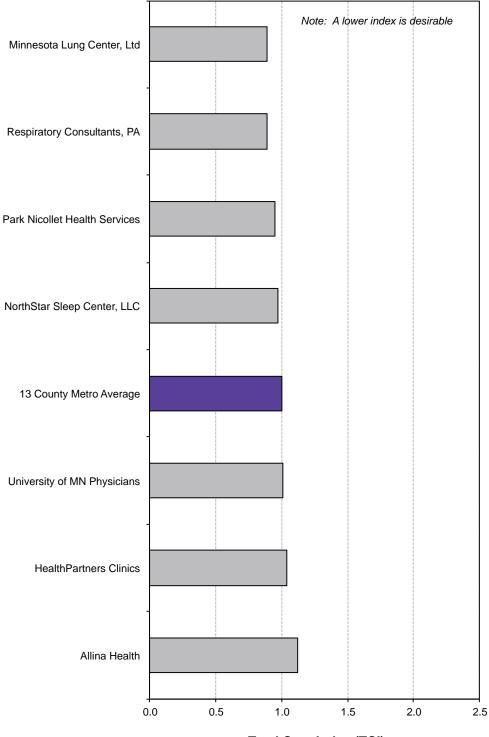
Resource Use Index (RUI) - Podiatry Providers 10/1/2014 - 9/30/2016

Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Pulmonary Medicine Providers 10/1/2014 - 9/30/2016



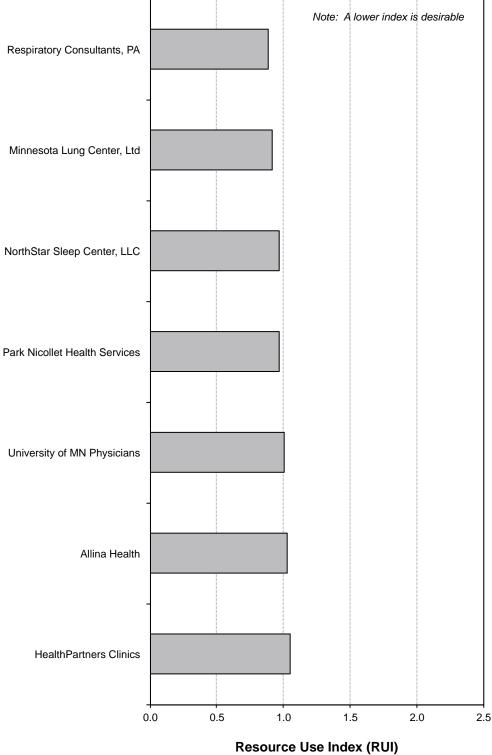
Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



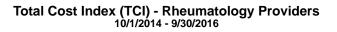
Resource Use Index (RUI) - Pulmonary Medicine Providers 10/1/2014 - 9/30/2016

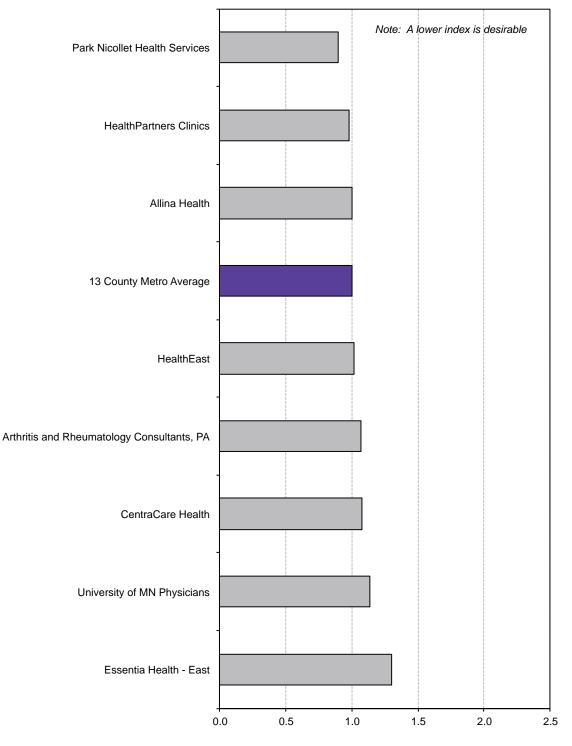


Providers with <300 attributed members are not displayed.

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use





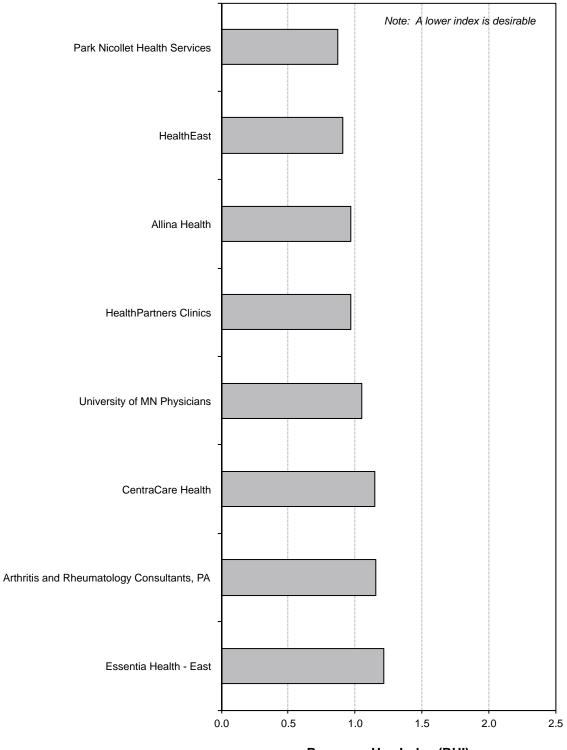


Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





Resource Use Index (RUI) - Rheumatology Providers 10/1/2014 - 9/30/2016

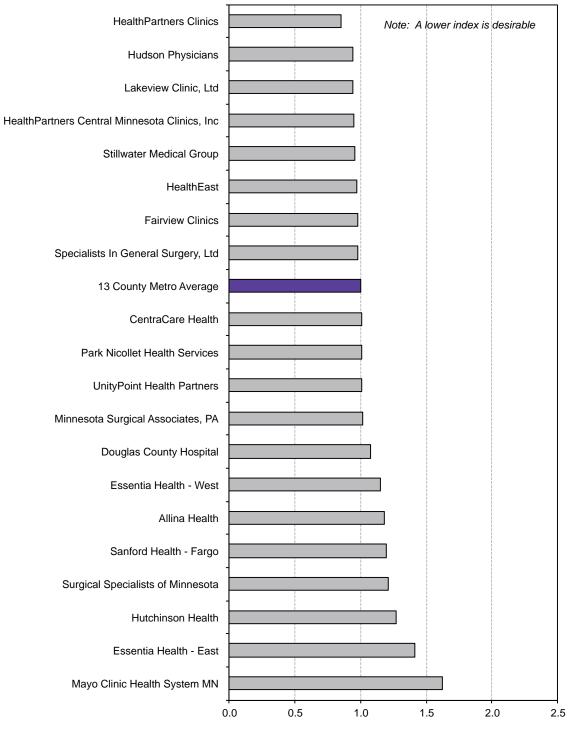
Resource Use Index (RUI)

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Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use



Total Cost Index (TCI) - Surgery Providers 10/1/2014 - 9/30/2016

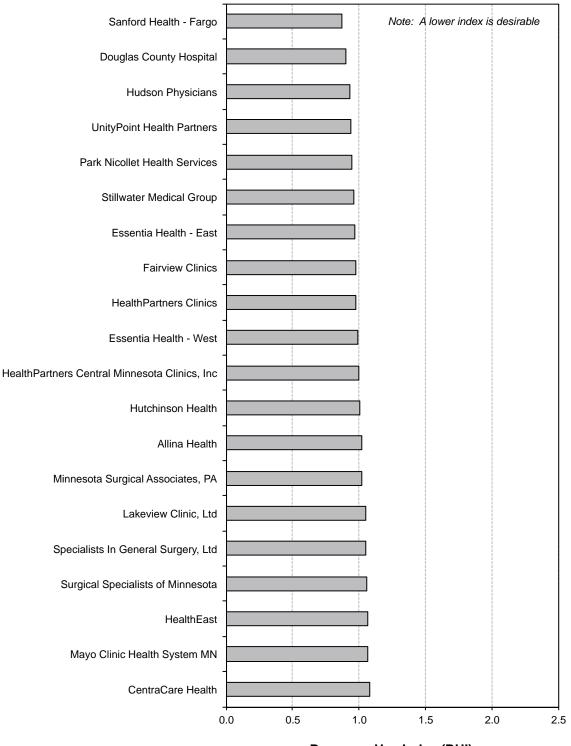


Total Cost Index (TCI)

Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





Resource Use Index (RUI) - Surgery Providers 10/1/2014 - 9/30/2016

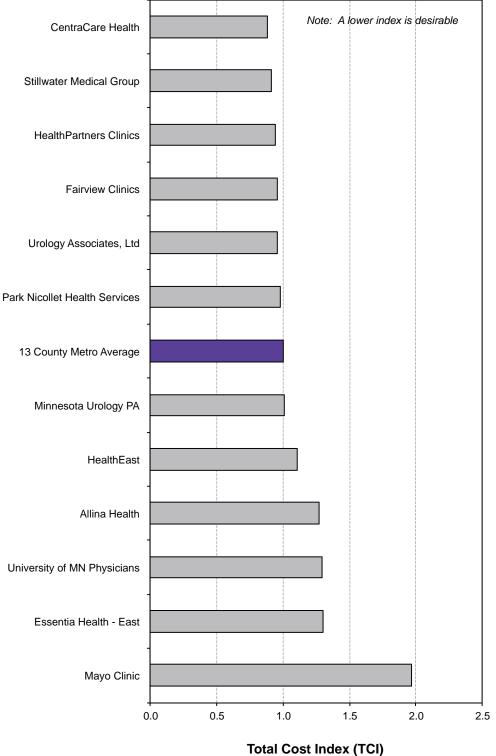
Resource Use Index (RUI)

Providers with <300 attributed members are not displayed.

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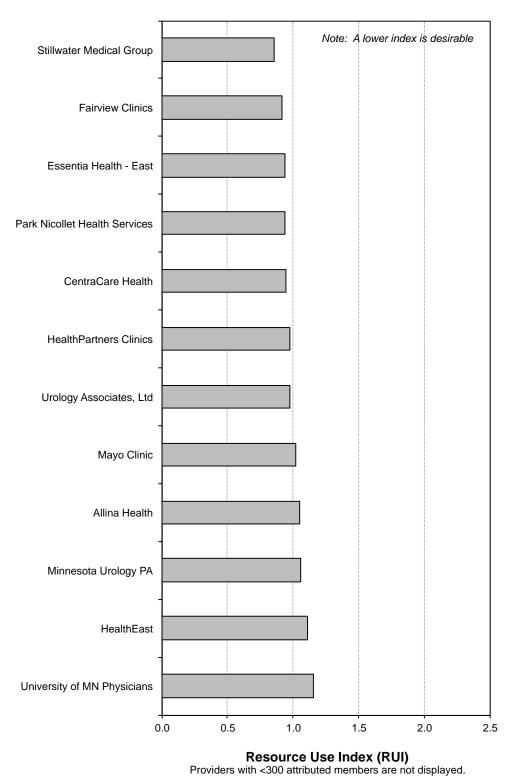
Total Cost Index (TCI) - Urology Providers 10/1/2014 - 9/30/2016



Providers with <300 attributed members are not displayed.

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average





Resource Use Index (RUI) - Urology Providers 10/1/2014 - 9/30/2016

Indices > 1.000 represent providers that have higher than average resource use Indices < 1.000 represent providers that have lower than average resource use

TOTAL COST INDEX — HOSPITALS AND SURGERY CENTERS January 1, 2016 – December 31, 2016

Description

Hospitals and surgery centers case mix and place of service mix adjusted cost index. The cost index measures a facility's inpatient and outpatient total costs relative to all other facilities.

Methodology

This measure is based on inpatient and outpatient commercial fully insured and self insured non-outlier inpatient admissions and outpatient visits. Facility case mix is adjusted by DRG for inpatient admissions and APC and RVUs for outpatient visits. The inpatient/outpatient case mix is accounted for by weighting the percent of business in each component by facility. Total cost of care indices are created for each facility by dividing each facility's case and place of service risk actual costs by the 13 county metro expected values.

Results

HealthPartners 13 county Metro Network Average: 1.000

Total Cost Indices > 1.000 represent hospitals and surgery centers that are more expensive than average

Total Cost Indices < 1.000 represent hospitals and surgery centers that are less expensive than average



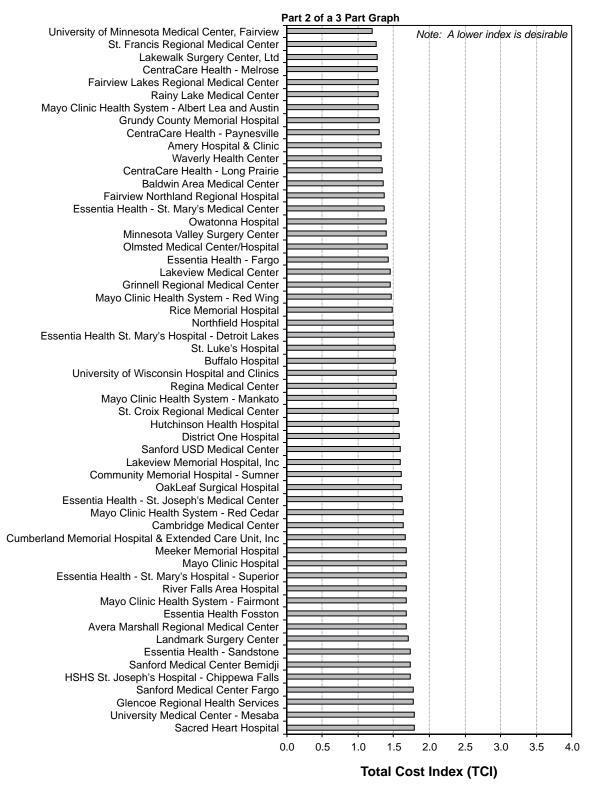




HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average

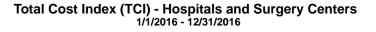


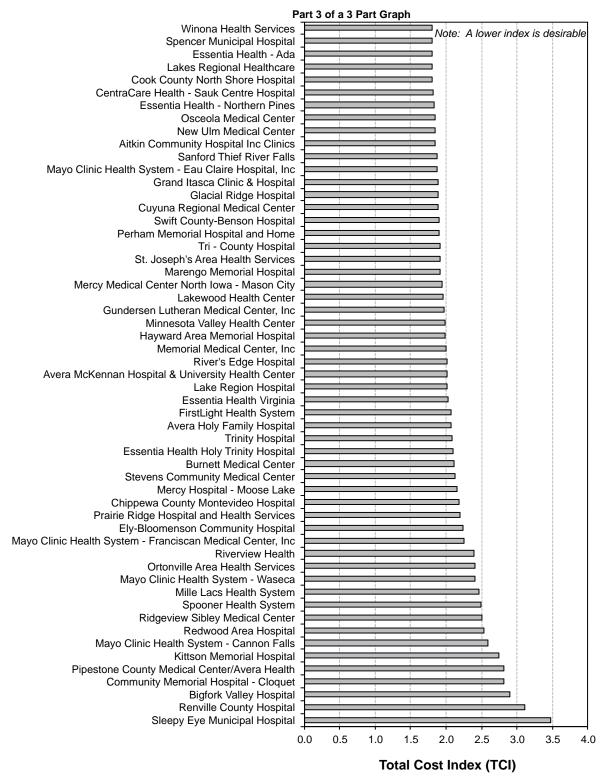
Total Cost Index (TCI) - Hospitals and Surgery Centers 1/1/2016 - 12/31/2016



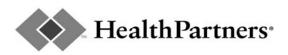
HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



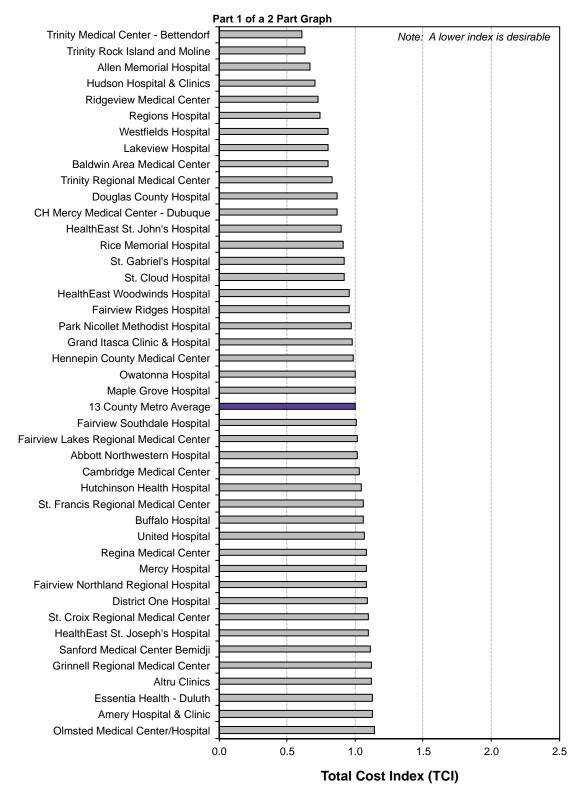




HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



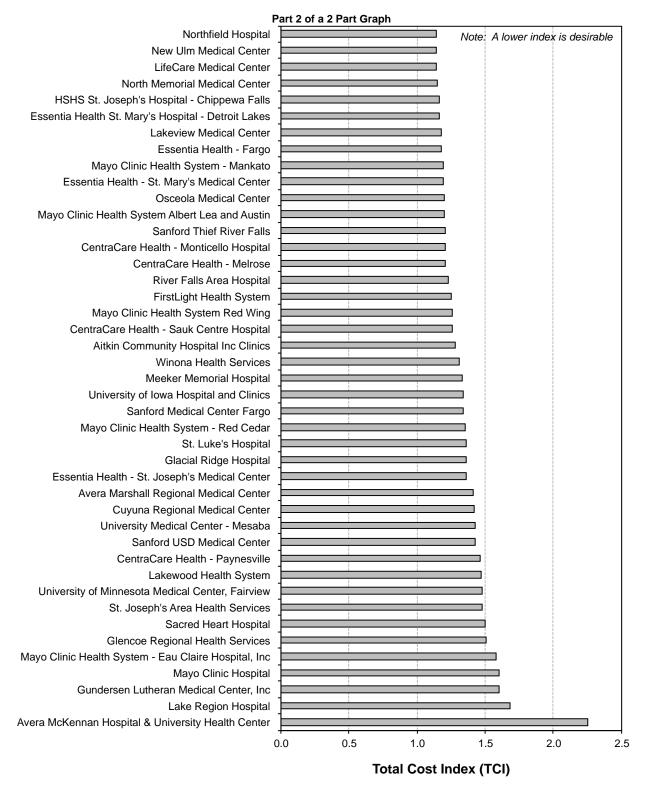
Total Cost Index (TCI) - Hospital Inpatient 1/1/2016 - 12/31/2016



HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



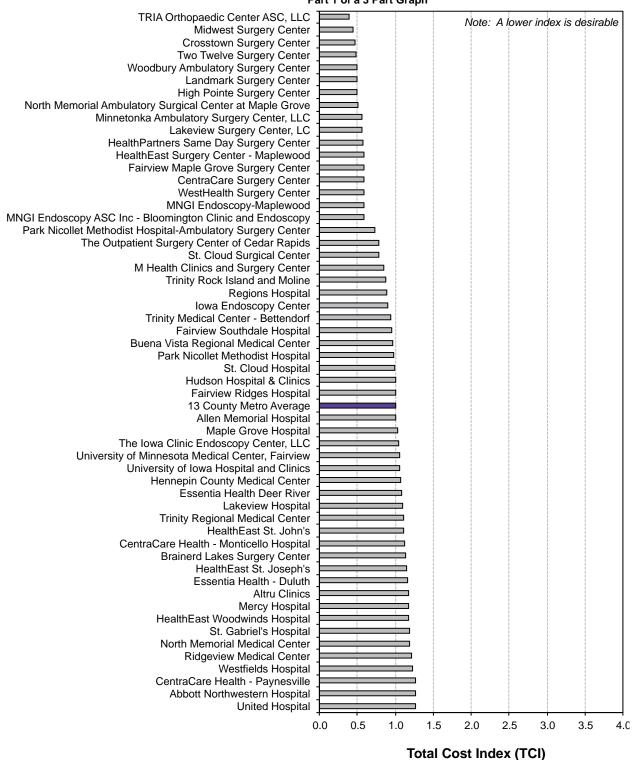
Total Cost Index (TCI) - Hospital Inpatient 1/1/2016 - 12/31/2016



HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Total Cost Index (TCI) - Outpatient Hospitals and Surgery Centers 1/1/2016 - 12/31/2016



Part 1 of a 3 Part Graph

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Total Cost Index (TCI) - Outpatient Hospitals and Surgery Centers 1/1/2016 - 12/31/2016

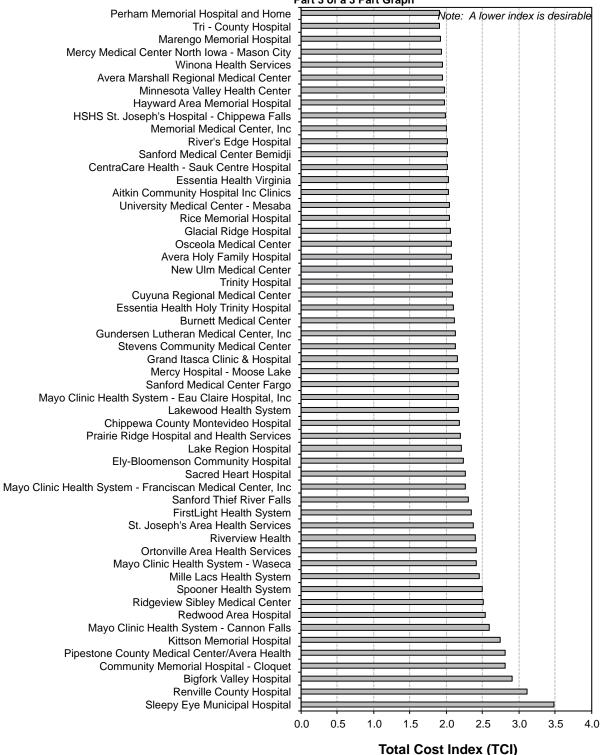


Part 2 of a 3 Part Graph

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average



Total Cost Index (TCI) - Outpatient Hospitals and Surgery Centers 1/1/2016 - 12/31/2016



Part 3 of a 3 Part Graph

HealthPartners 13 County Metro Network Average: 1.000 Indices > 1.000 represent providers that are more expensive than average Indices < 1.000 represent providers that are less expensive than average

Recognition must be extended to participating provider groups whose cooperation and support make this report possible and whose efforts to improve care are reflected in these results.

3rd Opinion Co (88) AALFA Family Clinic, PA (21, 24, 26, 41, 46, 74, 78, 110, 111, 88) Abbott Northwestern Hospital (11, 12, 14, 142, 145, 147) Academic Dermatology Cutaneous Surgery and Laser Center (117, 118)Adefris & Toppin Women's Specialists, MD, PC (29, 46, 76, 101, 102, 127, 128) Adult and Pediatric Urology (139, 140) Advanced Dermatology & Cosmetic Institute, PA (117, 118) Advanced Dermatology Care (117, 118) Advanced Medical Clinic (21, 24, 26, 41, 74, 78, 84, 88) Advanced Practice Psych Services, LLC (43) Advanced Spine Associates, PA (48) Advancements in Allergy and Asthma Care, Ltd (113, 114) Affiliated Community Medical Centers, PA (19, 22, 24, 27, 31, 32, 33, 34, 36, 37, 38, 40, 46, 51, 53, 74, 78, 80, 88, 92, 94, 95, 106, 107, 108, 110, 111, 117, 118) Aitkin Community Hospital Inc Clinics (46, 51, 53, 68, 69, 70, 71, 72, 88, 110, 111) Albany Area Hospital (144, 149) Allergy & Asthma Specialists, PA (113, 114) Allergy and Asthma Care, PA (113, 114) Allergy, Asthma & Pulmonary Associates, PA (113, 114) Allergy, Asthma and Immunology Clinic, PA (113, 114) Allina Health (5, 7, 9, 16, 18, 22, 24, 26, 29, 31, 32, 33, 34, 36, 37, 38, 40, 44, 45, 46, 48, 50, 52, 55, 56, 60, 62, 64, 66, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 88, 92, 94, 95, 99, 100, 101, 102, 103, 104, 106, 107, 108, 110, 111, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140) Altru Clinics (7, 19, 21, 24, 27, 31, 32, 34, 41, 45, 46, 51, 53, 68, 69, 70, 71, 72, 74, 78, 80, 84, 88, 92, 94, 95, 106, 107, 110, 111) Altru Health System (142, 145, 147) Amery Hospital & Clinic (19, 22, 24, 26, 33, 41, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 88, 110, 111, 143, 145, 148) Andros ENT & Sleep Center, PA (99, 100, 121, 122) Anthony Louis Center (10) Apple Valley Medical Clinic, Ltd (7, 19, 21, 23, 27, 31, 32, 33, 34, 41, 51, 52, 68, 69, 70, 71, 72, 74, 78, 88, 92, 94, 95, 106, 107, 110, 111) Appleton Medical Clinic (88) Aris Clinic (43) Arthritis and Rheumatology Consultants, PA (135, 136) Aspire Mental Health, LLC (44) Aspirus Network, Inc (45) Associated Clinic of Psychology (7, 16, 44) Associated Medical and Dental Clinic (21, 26, 41, 74, 88) Associated Skin Care Specialists, PA (117, 118) Avalon Progams, LLC (10) Avera Health (7, 19, 22, 23, 27, 40, 44, 45, 46, 48, 50, 53, 74, 78, 88, 110, 111) Avera Holy Family Hospital (144, 149) Avera Marshall Regional Medical Center (143, 146, 149)

Avera McKennan Hospital & University Health Center (144, 146, 149)

Baldwin Area Medical Center (22, 23, 27, 40, 46, 74, 78, 88, 110, 111, 143, 145, 148)

BHSI, LLC (7, 16, 43) Bigfork Valley Hospital (144, 149) Brainerd Lakes Surgery Center (142, 147) Buffalo Hospital (143, 145, 148) Burnett Medical Center (143) Burnsville Family Physicians, PA (18, 21, 23, 26, 40, 50, 52, 74, 78, 80, 88, 110, 111) C.R.E.A.T.E., Inc (10) Cambridge Medical Center (143, 145, 149) Canvas Health, Inc (9, 44) Carver County Mental Health Program (44) Cashman Center (43) Catalyst Medical Clinic (22, 24, 26, 40, 74, 78, 88) Center for Alcohol & Drug Treatment (10) Center for Dermatology (117, 118) Center for Reproductive Medicine, PA (47) CentraCare Health - Long Prairie (142, 147) CentraCare Health - Melrose (142, 147) CentraCare Health - Monticello Hospital (142, 145, 147) CentraCare Health - Paynesville (143, 146, 147) CentraCare Health - Sauk Centre Hospital (143, 146, 148) CentraCare Health (5, 7, 18, 22, 23, 27, 29, 31, 32, 33, 34, 36, 37, 38, 40, 45, 47, 50, 52, 55, 56, 60, 62, 64, 66, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 88, 92, 94, 95, 97, 98, 101, 102, 106, 107, 108, 110, 111, 113, 114, 115, 116, 117, 118, 119, 120, 123, 124, 125, 126, 127, 128, 137, 138, 139, 140) CentraCare Surgery Center (142, 147) Central Minnesota Emergency Physicians (11, 12) Central Minnesota Mental Health Center (43) Children's Health Care (43, 46, 97, 98, 99, 100, 121, 122) Children's Health Network (5, 7, 23, 36, 37, 38, 41, 44, 46, 78, 84, 88, 108, 110, 111) Children's Heart Clinic, PA (45) Chippewa County Montevideo Hospital (144, 149) Clarus Dermatology, PA (117, 118) Clinic Sofia OB/GYN, PA (29, 47, 76, 82, 88, 127, 128) Clinical Psychopharmacology Consultants, PA (43) Club Recovery, LLC (10) CLUES Chicanos Latinos Unidos En Servicio (9) Coborn's/Cash Wise (58, 60, 62, 64, 66) Community Memorial Hospital (144, 149) Comprehensive Healthcare for Women, PA (29, 47, 76, 82, 127, 128) Conceptual Counseling (10) Cook County North Shore Hospital (143, 148) Costco (58, 60, 62, 64, 66) Counseling Care (43, 142) Crosstown Surgery Center (142, 147) Crutchfield Dermatology, PA (117, 118) Cumberland Memorial Hospital & Extended Care Unit, Inc. (144, 149)Cuyuna Regional Medical Center, Clinic (47, 51, 84, 88, 110, 111, 144, 146, 149) CVS Pharmacy (58, 60, 62, 64, 66) Dakota Clnics, Ltd (84) David G. Fine, MD (45) David L. Sudduth, MD (43)

Dermatology Associates of Wisconsin, SC (117, 118) Dermatology Consultants, PA (117, 118) Dermatology Specialists, PA (117, 118) Dermatology, PA (117, 118) District One Hospital (143, 145, 148) Douglas County Hospital (19, 21, 24, 27, 31, 32, 33, 34, 40, 46, 48, 51, 53, 68, 69, 70, 71, 72, 74, 78, 88, 92, 94, 95, 106, 107, 110, 111, 129, 130, 142, 145, 147) Dr. Sujit R. Varma, Inc (44) Duluth Family Medicine Clinic (88) Ear, Nose & Throat SpecialtyCare of Minnesota, PA (121, 122) Ear, Nose and Throat Clinic and Hearing Center (121, 122) Edina Sports Health & Wellness, PA (21, 23, 27, 41, 74, 78, 80, 88, 110, 111) Effective Living Center, Inc - St. Paul (11, 12) Eisenstadt Allergy & Asthma, LLP (113, 114) Ely-Bloomenson Community Hospital (144, 149) Emergency Care Consultants, PA (11, 12) Emergency Physicians, PA (11, 12) Endocrinology Clinic of Minneapolis. PA (119, 120) ENT Specialty Care (99, 100) Entira Family Clinics (5, 7, 9, 18, 21, 23, 26, 31, 32, 33, 34, 36, 37, 38, 41, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 84, 86, 88, 92, 94, 95, 106, 107, 108, 110, 111) Essentia Health - Critical Access Entities (50, 52, 68, 69, 70, 71, 72, 80, 82) Essentia Health - Fargo (143, 146, 148) Essentia Health - Innovis Health, LLC (7, 18, 21, 23, 27, 31, 32, 33, 34, 41, 45, 47, 48, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 82, 84, 88, 92, 94, 95, 106, 107, 110, 111, 117, 118, 121, 122, 123, 124, 127, 128, 129, 130, 137, 138) Essentia Health - Northern Pines (143, 148) Essentia Health - Sandstone (143, 148) Essentia Health - SMDC Health System (5, 7, 9, 18, 21, 23, 26, 29, 31, 32, 33, 34, 36, 37, 38, 41, 43, 45, 47, 48, 50, 52, 55, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 88, 92, 94, 95, 97, 98, 99, 100, 101, 102, 103, 104, 106, 107, 108, 110, 111, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 142, 145, 148) Essentia Health - St. Joseph's Medical Center (143, 146, 148) Essentia Health - St. Joseph's Medical Center (7, 18, 21, 23, 26, 31, 32, 33, 34, 40, 44, 46, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 84, 88, 88, 92, 94, 95, 106, 107, 110, 111, 121, 122, 123, 124, 127, 128) Essentia Health - St. Mary's Hospital - Superior (143, 148) Essentia Health - St. Mary's Medical Center (14) Essentia Health - St. Mary's Medical Center (143, 146) Essentia Health - St. Mary's Medical Center (148) Essentia Health - St. Mary's Regional Health Center (21, 24, 26, 40, 43, 46, 51, 53, 74, 78) Essentia Health (50, 53, 62, 58, 60, 64, 66) Essentia Health Deer River (143, 148) Essentia Health Fosston (142, 147) Essentia Health Holy Trinity Hospital (142, 147) Essentia Health St. Mary's Hospital - Detroit Lakes (143, 146, 148) Essentia Health Virginia (144, 149) Fairview Clinics (5, 7, 9, 16, 19, 21, 23, 26, 29, 31, 32, 33,

34, 36, 37, 38, 40, 45, 47, 48, 50, 52, 55, 56, 58, 60, 62, 64, 66, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 92, 94, 95, 97, 98, 99, 100, 101, 102, 103, 104, 106, 107, 108, 110, 111, 113, 114, 117, 118, 119, 120, 121, 122, 127, 128, 129, 130, 131, 132, 137, 138, 139, 140) Fairview Health Services (45, 47) Fairview Lakes Regional Medical Center (11, 12, 142, 145, 147) Fairview Maple Grove Surgery Center (142, 147) Fairview Northland Regional Hospital (143, 146, 148) Fairview Ridges Hospital (11, 12, 142, 145, 147) Fairview Southdale Hospital (11, 12, 14, 142, 145, 147) Fairview University Medical Center (11, 12, 14) Family Foot and Ankle Clinic, PA (131, 132) Family Life Mental Health Center (43) Family Practice Medical Center of Willmar (88) Family Tree Clinic (47) FirstLight Health System (46, 50, 144, 149) Foley Medical Center, Ltd (84) France Avenue Family Physicians, PA (18, 21, 23, 26, 41, 50, 53, 68, 69, 70, 71, 72, 74, 78, 80, 89, 110, 111) Froedtert Hospital (143, 148) Gateway Family Health Clinic (50, 84, 89, 110, 111) Gillette Children's Specialty Healthcare (89, 103, 104) Glacial Ridge Hospital (143, 145, 149) Glencoe Regional Health Services (89, 144, 146, 149) Goodrich Pharmacy (58, 60, 62, 64, 66) Grand Itasca Clinic & Hospital (18, 45, 51, 53, 89, 110, 111, 144, 146, 149) Grinnell Regional Medical Center (143, 148) Gundersen Health System (45, 51, 89, 110, 111, 144, 146, 149) Hamm Clinic (43) Haven Chemical Health Systems (10) Hayward Area Memorial Hospital (144, 149) Hazelden Betty Ford Foundation (10, 43) Healing Connections (43) HealthEast (5, 7, 9, 19, 22, 24, 27, 29, 31, 32, 33, 34, 36, 37, 38, 40, 43, 46, 48, 51, 53, 55, 56, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 89, 92, 94, 95, 101, 102, 106, 107, 108, 110, 111, 113, 114, 119, 120, 121, 122, 127, 128, 131, 132, 137, 138, 139, 140) HealthEast Heart Care (45, 97, 98, 115, 116) HealthEast St. John's Hospital (11, 12, 142, 145, 147) HealthEast St. Joseph's Hospital (11, 12, 142, 145, 147) HealthEast Surgery Center - Maplewood (142, 147) HealthEast Woodwinds Hospital (11, 12, 142, 145, 147) HealthPartners Central Minnesota Clinics, Inc (7, 9, 18, 21, 23, 26, 29, 31, 32, 33, 34, 36, 37, 38, 40, 46, 50, 52, 60, 62, 64, 68, 69, 70, 71, 72, 74, 76, 78, 84, 86, 89, 92, 94, 95, 106, 107, 108, 110, 111, 127, 128, 137, 138) HealthPartners Clinics (5, 7, 9, 16, 18, 22, 23, 26, 29, 31, 32, 33, 34, 36, 37, 38, 41, 43, 45, 47, 48, 50, 52, 55, 56, 58, 60, 62, 64, 66, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 89, 92, 94, 95, 97, 98, 99, 100, 101, 102, 103, 104, 106, 107, 108, 110, 111, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140) HealthPartners Mail Order Pharmacy (58, 60, 62, 64, 66) HealthPartners Same Day Surgery Center (142, 147)

Hennepin County Human Services and Public Health Department (47) Hennepin County Medical Center (7, 11, 12, 14, 18, 22, 23, 26, 41, 43, 45, 46, 48, 50, 52, 74, 78, 80, 82, 89, 110, 111, 142, 145, 147) High Pointe Surgery Center (142, 147) Hudson Hospital - Critical Access (11, 12) Hudson Hospital & Clinics (121, 122, 127, 128, 142, 145, 147) Hudson Physicians (7, 19, 22, 23, 27, 31, 32, 33, 34, 36, 37, 38, 41, 46, 51, 52, 68, 69, 70, 71, 72, 74, 78, 89, 92, 94, 95, 101, 102, 106, 107, 108, 110, 111, 137, 138) Hutchinson Health (14, 19, 22, 24, 27, 31, 32, 33, 34, 40, 46, 48, 50, 52, 74, 78, 84, 89, 92, 94, 95, 106, 107, 110, 111, 137, 138, 143, 145, 148) Hy-Vee (60, 62, 64) Ilko Family Medicine, PA (21, 23, 26, 41, 74, 78, 89) Independent Healthcare Associates (45) Innovative Psychological Consultants (43) Institute for Athletic Medicine (48) Integrity - Buffalo (7, 19, 21, 23, 27, 29, 31, 32, 33, 34, 36, 37, 38, 40, 46, 50, 52, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 89, 92, 94, 95, 106, 107, 108, 110, 111, 127, 128) Integrity - Northern (21, 23, 27, 41, 47, 48, 74, 78, 80, 84, 89, 99, 100, 103, 104, 110, 111, 117, 118, 121, 122, 129, 130) Integrity - St. Cloud (7, 18, 21, 24, 27, 31, 32, 33, 34, 40, 46, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 82, 84, 86, 89, 92, 94, 95, 106, 107, 110, 111, 137, 138) Integrity Health Network (31, 32, 33, 34, 92, 94, 95, 106, 107) Interventional Spine and Pain Physicians, PA (9) John A. Haugen Associates, PA (29, 47, 76, 82, 89, 101, 102, 110, 111, 127, 128) Juliette Petersen, MD (44) K & S Dermatology, PC (117, 118) Kevin A. O'Connor, MD (43) Kmart (60, 64) Lake Region Healthcare (84) Lake Region Hospital (82, 89, 110, 111, 144, 146, 149) Lakeland Mental Health Center, Inc (44) Lakes Regional Healthcare (144, 149) Lakeview Clinic, Ltd (19, 21, 24, 27, 31, 32, 33, 34, 36, 37, 38, 40, 46, 51, 53, 68, 69, 70, 71, 72, 74, 78, 80, 82, 84, 86, 89, 92, 94, 95, 106, 107, 108, 110, 111, 127, 128, 137, 138) Lakeview Hospital (142, 145, 147) Lakeview Medical Center (143, 146, 148) Lakeview Memorial Hospital, Inc (143, 148) Lakewalk Surgery Center, Ltd (142, 147) Lakewood Clinic (7, 18, 22, 24, 27, 41, 43, 47, 51, 53, 68, 69, 70, 71, 72, 74, 78, 89, 110, 111, 117, 118) Lakewood Health Center (144, 149) Lakewood Health System (144, 146, 149) Landmark Surgery Center (142, 147) Life Development Resources, PA (44) Living Free Recovery Services (10) Lunds and Byerly's (58, 60, 62, 64, 66) Lyle J. Swenson, MD, PA (45) Mankato Clinic, Ltd (18, 29, 43, 45, 46, 50, 52, 76, 80, 82, 89, 110, 111, 117, 118) Maple Grove Hospital (11, 12, 142, 145, 147) Marengo Memorial Hospital (144, 149) Mark P. Stesin, MD, PA (119, 120) Mattson Pharmacy (60, 62)

Mayo Clinic (18, 29, 31, 32, 33, 34, 43, 45, 47, 48, 51, 53, 55, 68, 69, 70, 71, 72, 76, 89, 92, 94, 95, 97, 98, 103, 104, 106, 107, 110, 111, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 129, 130, 137, 138, 139, 140) Mayo Clinic Health System - Cannon Falls (144, 149) Mayo Clinic Health System - Eau Claire Hospital, Inc (144, 146, 149) Mayo Clinic Health System - Fairmont (144, 148) Mayo Clinic Health System - Franciscan Medical Center, Inc (144, 149) Mayo Clinic Health System - Mankato (143, 145, 148) Mayo Clinic Health System - Red Cedar (143, 146, 148) Mayo Clinic Health System - Red Wing (18, 21, 24, 27, 40, 45, 46, 48, 51, 53, 74, 78, 80, 82, 89, 110, 111, 143, 146, 148) Mayo Clinic Health System - St. James (144, 149) Mayo Clinic Health System - Waseca (144, 148) Mayo Clinic Health System Albert Lea and Austin (143, 146, 148) Mayo Clinic Health System MN (7, 19, 22, 24, 27, 29, 31, 32, 33, 34, 36, 37, 38, 40, 44, 45, 47, 48, 51, 53, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 89, 92, 94, 95, 106, 107, 108, 110, 111, 117, 118, 121, 122, 127, 128) Mayo Clinic Hospital (14, 143, 146, 148) Medical Advanced Pain Specialists (9) Meeker Memorial Hospital (144, 146, 149) Memorial Medical Center, Inc (144, 145, 149) Mental Health Counseling Services, LLC (44) Mercy Hospital - Moose Lake (144, 149) Mercy Hospital (11, 12, 14, 142, 145, 147) Mercy Medical Center North Iowa - Mason City (143, 146, 148)Meridian Behavioral Health, LLC (10) Metropolitan Dermatology & Cutaneous Surgery, PA (117, 118) Metropolitan Gastrointestinal Specialist (123, 124) Metropolitan Heart & Vascular Institute (97, 98) "Metropolitan Pediatric Specialists (89)" Metropolitan Urologic Specialists, PA (47, 139, 140) Midwest Center for Personal and Family Development (43) Midwest Clinic of Dermatology, Laser & Cosmetic Surgery (117, 118)Midwest Ear, Nose & Throat Specialists (99, 100, 113, 114, 121, 122) Midwest Institute of Urology, PA (47) Midwest Psychological Services (43) Midwest Spine & Brain Institute, LLC (48) Midwest Surgery Center (142, 147) Mill City Dermatology, PA (117, 118) Mille Lacs Health System (84, 144, 149) Minneapolis Clinic of Neurology, Ltd (125, 126) Minneapolis Clinical Assoc In Psych (44) Minneapolis Heart Institute (97, 98) Minneapolis Otolaryngology, PA (99, 100, 121, 122) Minnesota Center for Obesity, Metabolism & Endocrinology, PA (119, 120) Minnesota Dermatology, PA (117, 118)

- Minnesota Gastroenterology, PA (123, 124)
- Minnesota Lung Center, Ltd (133, 134)

Minnesota Mental Health Clinics (9, 16, 43) Minnesota Psychological Resources (44) Minnesota Rural Health Cooperative Clinics (19, 22, 24, 27, 31, 32, 33, 34, 36, 37, 38, 41, 46, 51, 53, 68, 69, 70, 71, 72, 74, 78, 80, 82, 84, 89, 92, 94, 95, 106, 107, 108, 110, 111, 131, 132) Minnesota Surgical Associates, PA (137, 138) Minnesota Teen Challenge (11, 12) Minnesota Valley Surgery Center (143, 148) Minnesota Women's Care, PA (47, 82) MNGI Endoscopy - Bloomington Clinic and Endoscopy Center (142, 147)MNGI Endoscopy - Maplewood (142, 147) Molly V. Silas, MD (44) Multicare Associates of the Twin Cities (7, 19, 22, 24, 27, 29, 31, 32, 33, 34, 40, 47, 50, 52, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 89, 92, 94, 95, 101, 102, 106, 107, 110, 111, 127, 128) Murad Heart Care (45) My Dermatologist, PA (117, 118) Natalis Counseling & Psychology Solutions (44) Neighborhood Healthsource (50, 53, 84) Neurological Associates of St. Paul, PA (125, 126) New Ulm Medical Center (143, 145, 149) Noran Neurological Clinic, PA (125, 126) North Clinic, PA (7, 18, 22, 24, 27, 29, 31, 32, 33, 34, 40, 46, 50, 52, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 89, 92, 94, 95, 101, 102, 106, 107, 110, 111, 127, 128) North Memorial Ambulatory Surgical Center at Maple Grove (142, 147)North Memorial Cardiovascular Services (45, 55, 56, 97, 98, 115, 116) North Memorial Health Care (7, 9, 18, 21, 24, 26, 31, 32, 33, 34, 41, 47, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 90, 92, 94, 95, 106, 107, 110, 111, 123, 124) North Memorial Medical Center (11, 12, 14, 142, 146, 147) North Metro Dermatology, PLLC (117, 118) Northern Orthopedics, Ltd (48, 103, 104, 129, 130) Northern Psychiatric Associates (44) Northfield Hospital (143, 146, 148) Northfield Hospital Clinics (21, 23, 27, 40, 47, 51, 68, 69, 70, 71, 72, 74, 78, 82, 90, 110, 111) NorthPoint Health & Wellness Center (18, 68, 69, 70, 71, 72, 84) NorthStar Sleep Center, LLC (133, 134) Northwest Family Physicians, PA (7, 19, 22, 23, 26, 31, 32, 33, 34, 40, 51, 53, 68, 69, 70, 71, 72, 74, 78, 90, 92, 94, 95, 106, 107, 110, 111) Nystrom & Associates, Ltd (5, 7, 9, 11, 12, 16, 44) Oak Ridge Center, PLLC (44) Oakdale Ear, Nose and Throat Clinic, PA (99, 100, 121, 122) OakLeaf Medical Network (45, 48, 82, 139, 140, 90) OakLeaf Surgical Hospital (144, 148) Obstetrics and Gynecology Associates (29, 47, 76, 82, 90, 101, 102, 110, 111, 127, 128) Olmsted Medical Center Clinics (19, 22, 23, 27, 31, 32, 33, 34, 40, 44, 45, 46, 50, 52, 68, 69, 70, 71, 72, 74, 78, 80, 82, 90, 92, 94, 95, 106, 107, 110, 111) Olmsted Medical Center/Hospital (143, 146, 148) On-Site Podiatry, Inc (131, 132) Open Cities Health Center (19, 47, 51, 53, 84, 86)

Options Family & Behavior Services (9) Orthopaedic & Fracture Clinic, PA (48, 129, 130) Ortonville Area Health Services (90, 144, 149) Osceola Medical Center (19, 22, 24, 27, 41, 51, 52, 68, 69, 70, 71, 72, 74, 78, 80, 84, 90, 110, 111, 143, 146, 148) Outlook Health Services, Inc (46) Owatonna Hospital (143, 145, 148) Paparella Ear Head & Neck Institute, PA (99, 100, 121, 122) Paramount Health Options (47) Park Avenue Center (10) Park Nicollet Health Services (5, 7, 9, 16, 18, 22, 24, 26, 29, 31, 32, 33, 34, 36, 37, 38, 40, 43, 45, 47, 48, 50, 52, 55, 56, 58, 60, 62, 64, 66, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 84, 86, 90, 92, 94, 95, 97, 98, 99, 100, 101, 102, 103, 104, 106, 107, 108, 110, 111, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140) Park Nicollet Health Services Hospitals (43) Park Nicollet Methodist Hospital - Ambulatory Surgery Center (142, 147)Park Nicollet Methodist Hospital (11, 12, 142, 145, 147) Parkview Medical Clinic (51, 84) Paul T. Richardson, MD, LLC (43) Perham Memorial Hospital and Home (143, 148) Pinnacle Behavioral Healthcare, LLC (43) Planned Parenthood of Minnesota, North Dakota, South Dakota (46, 82) Plymouth Psych Group, LLC (43) Prairie Lakes Health Care System (45) Prairie Ridge Hospital and Health Services (143, 148) Prairie St. John's (14, 43) PrairieCare Medical Group (43) Premier ObGyn of Minnesota (29, 47, 76, 82, 90, 101, 102, 110, 111, 127, 128) Preventive Cardiology Consultants, PA (45) PrimeCare Health Group (45) Professional Family Based Division (43) Psych Recovery, Inc (7, 16, 44) Rainy Lake Medical Center (143, 148) Ramsey County Mental Health Center (44) Redwood Area Hospital (144, 149) Regina Medical Center (143, 145, 148) Regional Health (45) Regions Hospital (11, 12, 14, 58, 60, 62, 64, 66, 142, 145, 147) Relate Counseling Center (44) Renville County Hospital (144, 149) Respiratory Consultants, PA (133, 134) Rice Memorial Hospital (143, 145, 149) Richfield Medical Group (22, 26, 40, 74, 90) Ridgeview Clinics (7, 19, 21, 24, 27, 29, 31, 32, 33, 34, 40, 46, 51, 53, 68, 69, 70, 71, 72, 74, 76, 78, 80, 82, 90, 92, 94, 95, 99, 100, 101, 102, 106, 107, 110, 111, 117, 118, 121, 122, 123, 124, 127, 128) Ridgeview Medical Center (142, 145, 147) Ridgeview Sibley Medical Center (144, 149) River Falls Area Hospital (143, 146, 149) River Ridge Treatment Center (10) River Valley Behavioral Health & Wellness Center, LLC (44) Riverplace Counseling Center (10) River's Edge Hospital (144, 148)

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